

FINANCIAL TIMES

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Downsizing in Germany key to global success

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Producers weary of waiting for affluence

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Mozambique

Separate sections

World Business Newspaper <http://www.FT.com>

WEDNESDAY JUNE 25 1997

Thailand acts to restore stability in finance sector

Thailand's cabinet has approved four emergency decrees aimed at helping to restore stability to financial institutions by removing obstacles to mergers between troubled and healthy finance companies. But the government stopped short of the radical overhaul of the financial system many believe is needed to get Thailand's economy back on track. Page 14

EU plans new transport links: Proposals to extend the EU's strategic transport network have been presented to European transport ministers in Helsinki. The plan is to create 10 improved road and rail transport corridors through central and eastern Europe, and to improve sea connections and ports giving access to Asia and North Africa. Page 3

Blair to give IRA last chance: British prime minister Tony Blair is to give the IRA a final chance to declare a ceasefire in Northern Ireland by disclosing details of a discreet government letter to Sinn Fein and a new approach by the British and Irish governments to paramilitary weapons. Page 14

Vendôme loses Lagerfeld: Luxury goods group Vendôme announced the acquisition of two watchmakers but said it had lost the services of fashion designer Karl Lagerfeld. Chairman Joseph Kanoui said Stella McCartney, daughter of ex-Beatle Sir Paul, was a good choice to succeed Mr Lagerfeld at the Chloe fashion house owned by Vendôme. Page 15

Wachovia in banking deal: There was further consolidation of US banking as Wachovia, a North Carolina-based commercial bank, bought Central Fidelity Banks of Virginia in a stock swap worth \$2.3bn. It is the second Virginian bank Wachovia has bought this month. Page 15

Netscape gains encryption approvals: The US Commerce Department has granted Netscape Communications export approval for internet browser software with strong encryption capabilities. The company can also now export server software with encryption, but only to banks - which are deemed trustworthy. The approval is expected to spur the use of internet banking but does not signal a change in the hardline US policy towards encryption exports.

Ruling to speed Spanish sell-offs: Privatisations are to be speeded up in Spain after the government decided new companies should be allowed to be listed on Madrid's Bolsa. This could pave the way for partial flotation of CSI Corporación Siderúrgica, the last big EU steelmaker still in state hands. Page 4

Mexico completes rail sell-off:

Transportación Ferroviaria Mexicana, a Mexican-US rail consortium, has taken control of Mexico's most important railway line in a \$1.4bn deal which completed the country's most fraught sell-off. Page 15

Egypt fails to break deadlock: Intensive efforts by Egyptian diplomats to revive Middle East peace talks have failed to break the deadlock between Palestinian and Israeli negotiators, and left Egypt exposed by the apparent weakness of its negotiating role. Page 7

China plans to export electricity: China is planning a 1500 mega-watt hydroelectric plant to export electricity to Thailand - the first Chinese power project designed to serve a foreign market. Page 8

Cambodia's PMs set poll date:

Cambodia's two warring prime ministers, Norodom Ranariddh and Hun Sen, have agreed to hold general elections next May. In a move that will sharpen the country's political infighting and may speed talks on the fate of Pol Pot and other Khmer Rouge leaders. Page 6

Van Gogh fetches £2.8m: A farming scene by Dutch artist Vincent van Gogh was sold at Sotheby's in London for £2.8m (\$4.5m) - in less than two minutes. An anonymous telephone bidder bought the painting, Harvest in Provence. Although Sotheby's refused to reveal the buyer's identity, the purchaser is believed to be American.

Correction: The picture on Page 1 of yesterday's FT was of Danish environment and energy minister Svend Auken and not of prime minister Poul Nyrup Rasmussen. We regret the mistake, the result of a news agency error.

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STOCK MARKET INDICES

New York Stock Exchange

Dow Jones Ind Av 2765.02 (+30.78)

NASDAQ Composite 1432.15 (+9.23)

Europe and Far East

CAC40 2794.75 (+22.55)

DAX 3755.82 (+1.10)

FTSE 100 4595.33 (+20.15)

Nikkei 20341.93 (+94.21)

US LUNCHTIME RATES

Federal Funds 5.1%

3-month T-bills: Yd 5.12%

Long Bond 6.8%

Yield 6.650%

OTHER RATES

UK 3-ee Interbank 6.55% (6.3%)

UK 10 yr Gilt 10.03% (10.0%)

France 10 yr OAT 9.27 9.82

Germany 10 yr Bund 10.22 10.16

Japan 10 yr JGB 104.573 104.198

Tokyo close: Y 114.05

NORTH SEA OIL (Argus)

Brent Dated \$17.50 (17.245)

Austo Daler: Japan Fwd

Open 13.30, Demand 13.00;

Offer 13.00, Supply 13.00;

Starter 13.00, Stopped 13.00;

Buyer 13.00, Seller 13.00;

Offer 13.00, Supply 13.00;

Buyer 13.00, Seller 13.00;

NEWS: EUROPE

French bank chief's warning on Emu

By David Owen in Paris

Mr Jean-Claude Trichet, Bank of France governor, warned the country's left-wing government yesterday it needed to stick to Maastricht criteria for European monetary union if it wanted its fight against unemployment to be effective.

In remarks coinciding with publication of the bank's annual report, Mr Trichet said it was "unthinkable" that countries such as France and Germany, which looked set to exceed budget deficit limits set down in the treaty, should not take corrective measures.

He also warned that postponing the single currency beyond its planned January 1, 1999 start date would lead to "an enormous risk of the de facto annulment of the treaty".

"I don't believe in [a postponement] for one second," he said. "The euro will come into being on January 1, 1999."

However, Mr Dominique Strauss-Kahn, finance and industry minister, gave the firmest indication yet by leading government figures that the country's public deficit was on course to overshoot this year's target of 3 per cent of gross

domestic product. This is the level that France, like other EU members, needs to attain if it is to qualify automatically for monetary union.

Mr Strauss-Kahn told MPs that everything led him to think the budget would not be "held as it has been voted". The prime minister said in his general policy statement that the budgetary situation was serious - and indeed it is, he said.

He announced that the special audit of public finances that the government had ordered would be submitted on July 21 and published immediately.

With nearly a month passed since the left's surprise general election victory, the government of Mr Lionel Jospin, the prime minister, has still given little idea of how it plans to reconcile its desire for monetary union to start on time with its other policy objectives.

"If it became apparent that we could not or did not want to respect the criteria," Mr Trichet said, "we would lose much more in terms of job creation, as a result of the loss of national and international confidence, and in the increase of our interest rates, than

we think we would gain from the supplementary deficit."

Mr Eric Chaney, senior economist with Morgan Stanley in Paris, said he interpreted Mr Trichet's remarks as "a very strong warning to the government that fiscal policy had to be corrected so as to prevent this year's French budget deficit rising above 3 per cent".

The Bank of France governor also said that both the total level of tax and social security contributions - at 45.7 per cent of GDP in 1996 - and overall public expenditure (64.7 per cent of GDP) were "clearly too high".

EUROPEAN NEWS DIGEST

Ciller rejects Yilmaz link

Turkey's rival conservatives made no progress yesterday in talks about forming a coalition government, reviving the Islamist Welfare party's hopes of a return to power.

Mrs Tansu Ciller, leader of the True Path party which had been in coalition with Welfare, said she had refused even to consider an offer from Mr Mesut Yilmaz, head of the Motherland party, to forge an anti-Islamist government under his leadership. "I did not discuss the government issue, so as not to legitimise Yilmaz's position," she said after a 20-minute meeting with him.

Mrs Ciller says President Suleyman Demirel should have named her instead of Mr Yilmaz to replace the Islamic-led coalition that collapsed last week after pressure from the military.

Mr Yilmaz is still around a dozen votes short of the simple majority needed to win a confidence vote in the 550-member parliament. Mr Necmettin Erbakan, the outgoing Islamist prime minister, gave Mr Yilmaz little chance of filling his shoes. "As soon as parliament refuses a vote of confidence in a Yilmaz government, he will have to hand back the premiership," Mr Erbakan told a meeting of his deputies.

Reuter, Ankara

Easier ride for the forint

Hungary is to trim the monthly devaluation of the forint by 0.1 of a percentage point to 1.0 per cent from August 15 and will reduce the base rate from the current 21.5 per cent to 21 per cent effective on July 1.

Mr Peter Medgyessy, finance minister, said yesterday that preliminary agreement had been reached with the prime minister and the head of the national bank on the cut in the crawling peg after inflation figures for the first five months had been in line with forecasts.

Year-on-year consumer inflation stood at 17.7 per cent in May, down from 18.9 per cent in January. The government forecasts a fall in inflation of some five percentage points this year to 13.5 per cent.

Hungary's improving economic performance was rewarded yesterday, with an upgrade in its international credit rating from BBB- to BBB by the IBCA European credit rating agency. The turnaround in Hungary's external debt position since 1994 was "unparalleled in any recent emerging market in recent times," said the agency.

Large early debt repayments using receipts from privatisation have helped Hungary cut its debt service ratio (debt service as a percentage of export earnings) to 24 per cent this year from 41 per cent in 1995.

Kester Eddy, Budapest and Kevin Done, London

Bavaria blocked on abortion

The German constitutional court yesterday blocked a move by the state of Bavaria to introduce tougher restrictions on abortion than those laid down in national law. The court ruled that key parts of Bavaria's law on abortion should not be implemented until the high court had completed a full examination of their implications.

The measure, due to come into force in the strongly Roman Catholic state on July 1, stipulated that doctors could earn no more than a quarter of their incomes from abortions and limited the number of doctors permitted to carry out terminations by authorising only gynaecologists with a special licence.

Bavaria's social affairs minister, Ms Barbara Stamm, said she was confident the court would have no objections to the measures once it had studied them in detail. The court said only 14 gynaecologists had applied for the special licences at the moment when it came to make its decision, meaning Bavaria could not fulfil its obligation to provide local health care for women considering an abortion. But Ms Stamm said this should not be a problem when the court came to its final verdict as 56 doctors had now applied. A final decision is not expected before the end of the year.

Reuter, Karlsruhe

Luxembourg accused on CO₂

Though the US is the biggest overall source of carbon dioxide emissions that warm the earth's atmosphere, tiny Luxembourg is a far worse culprit in per capita terms, according to the Geneva-based United Nations Economic Commission for Europe.

The EC's latest statistical yearbook shows that Luxembourg dumps almost 30 tons of CO₂ into the atmosphere for every one of its 400,000 population. Emissions of CO₂, mainly produced by burning fossil fuels such as oil, coal and gas, vary widely between the EC's members in eastern and western Europe and North America.

The US, which emits nearly 20 tons of CO₂ for every citizen, came in for strong criticism at last weekend's Denver summit for refusing to endorse the European Union's target of reducing emissions by 15 per cent from 1990 levels by the year 2010. Mr Tony Blair, UK prime minister, said on Monday at the UN's environmental summit in New York that Britain would adopt a 20 per cent target reduction.

Frances Williams, Geneva
Trends in Europe and North America 1996-97, Sales
NO. 8.97.IIE.5. Available from UN Sales Section, 1211
Geneva 10, Switzerland

Polish balanced budget denial
Mr Wladimir Cimoszewicz, Poland's prime minister, said yesterday that a balanced budget was impossible next year despite a statement by the deputy president of the central bank that only by balancing the 1998 budget could the country avoid a Czech-style financial crisis.

"There is no such possibility. In Poland it would require deep budget spending cuts and I do not see such a possibility," Mr Cimoszewicz said.

The Rzeczpospolita daily newspaper had earlier quoted Mr Witold Kozinski, deputy head of the central bank, as saying that Poland would have to get rid of the budget deficit, planned at 2.6 per cent of GDP this year, to prevent its trade deficit from widening to unacceptable levels.

Reuter, Warsaw

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2000
JULY 1997

NEWS: EUROPE

EU ministers prepared to block switch of subsidies to beef farmers hit by 'mad cow' crisis

Fischler faces defeat over arable cuts

By Neil Buckley in Luxembourg

European Union farm ministers are today set to force Mr Franz Fischler, EU agriculture commissioner, to ditch plans to cut aid to cereal farmers and use the money to support beef farmers devastated by the "mad cow" crisis.

Mr Fischler vowed last night to stick by his plan to reduce subsidies on arable land by 7 per cent, saving about Ecu1.4bn (£1.6bn). But with 12 of 15 ministers opposed, and only the UK, Sweden and Denmark in favour, the arable cut is unlikely to be part of this year's agricultural prices deal - due to be thrashed out today after three days of bargaining.

The European Commission says cereal farmers have been over-compensated by Ecu8.5bn over the past four years for forecast falls in prices which never happened. Much of the money has gone to large, wealthy "grain barons", particularly in the UK, France and Germany.

That makes the cereal budget the natural place to seek the Ecu1.3bn needed to support beef farmers, who have suffered steep falls in prices since the disclosure of a possible link between mad cow disease and a fatal human brain disease.

But EU ministers, under pressure from the powerful cereal lobby, say it is unfair to make grain farmers pay for a beef crisis

which was not of their making.

Rejection of the arable aid cut bodes badly for prospects for reform of the Ecu1bn common agricultural policy, which still accounts for nearly half the total EU budget. Mr Jacques Santer, Commission president, will present Brussels' reform proposals on July 16 before consultations begin in the autumn.

Revision of the CAP, which supports EU farm prices at above world levels, is essential if the Union is to absorb poorer, agriculture-dependent countries from central and eastern Europe.

The issue has become even more important since EU leaders effectively ducked other reforms aimed at paving the

way for enlargement, including a shake-up of the EU's institutions, at last week's Amsterdam summit.

Mr Fischler says reducing farm prices towards world levels and more balanced farm subsidies are vital, if an enlarged EU is to avoid budget crises and the creation of new food mountains that would dwarf those of the 1980s.

But EU ministers in Luxembourg accused the commission of trying to pre-empt the broader reform process by tackling a significant change in farm policy on the routine price agreement.

They said an expected surplus in the agriculture budget could be used to support beef farmers - although Commission officials said

no surplus was forecast for next year, and it was not now clear where the money for the beef support would come from.

Ministers' unwillingness to tackle arable aid is likely to fuel resentment among beef farmers. While Brussels has estimated that grain farmers have been over-compensated by Ecu8.5bn, a UK study, based on different methods, put the figure at Ecu1.7bn.

The aid, set in 1992, was supposed to compensate grain farmers for falls of up to 30 per cent in prices, but in fact world shortages, caused by drought and poor harvests, have kept prices high.

Cunningham threatens to ban EU beef, Page 10

EU seeks to cast transport net wider

By Charles Batchelor, Transport Correspondent, in Helsinki

Proposals to extend the European Union's strategic transport network into central and eastern Europe and across the Mediterranean, Black and Arctic Seas were presented to European transport ministers meeting in the Finnish capital, Helsinki, yesterday.

The plan is to create 10 transport corridors through central and eastern Europe by upgrading existing road and rail links and to improve sea connections to Asia and North Africa.

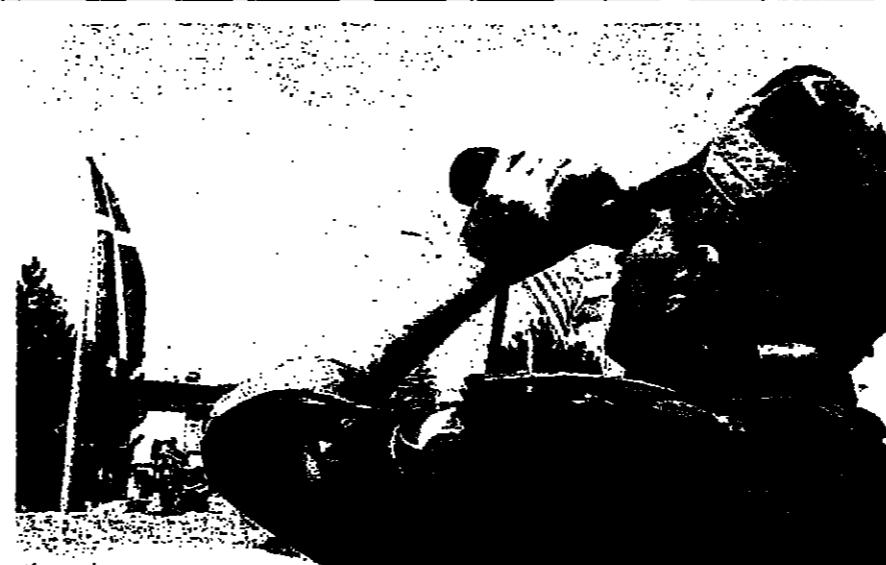
But earlier plans to expand cross-border transport links within the EU are making disappointingly slow progress, partly because of financing difficulties, politicians and officials said.

Meanwhile, delays of up to 60 hours at road crossings on the Union's borders with Russia and Poland are reducing the value of time savings made within the EU.

Some countries called for further changes to the proposed corridors to reflect changing traffic flows. Estonia urged the extension to St Petersburg in Russia of a corridor planned between Poland and the Baltic states.

The EU hopes to persuade governments to favour inter-modal transport on these corridors, moving long-distance freight by rail with road used only for shorter connections, and to apply modern traffic control techniques.

The establishment of four pan-European transport areas covering the seas around Europe is intended to integrate port and shipping planning into the land-based networks. The four areas covered are the Barents and Arctic Seas, the Black Sea, the Mediterranean and the Adriatic. The European Commission plans to publish a ports strategy in the autumn.



Spirit of co-operation: a Hungarian airman scans the skies during a Nato Partnership for Peace operation last year which involved 16 former Soviet bloc nations

At the ready, a force to be reckoned with

Hungary is on track for admission but the cost of membership will be a tall order, writes Anatol Lieven in the first in a series on the three countries most likely to be invited to join Nato in Madrid on July 8

NATO
LOOKS EAST
W a r s a w
Pact. Conscripts say that compared with other former Warsaw Pact forces, conditions of service have improved markedly "though it will probably be quite a time before they start wearing ponytails, like the Dutch," as a western soldier put it.

In other fields too, the Hungarians have made important changes in preparing for membership of the Nato military alliance. Especially since the appointment of the new chief of the defence staff, General Ferenc Vegh, a number of Soviet-era senior officers have been replaced, and staff structures radically reformed. A

new command system is to be set up in the autumn, intended to integrate Hungary into Nato command structures.

Training has been completely reshaped, and more than 700 officers have graduated from western military academies - a large number, of armed forces of only 60,000 men.

Hungarian soldiers have participated in 15 international peacekeeping missions, albeit mostly in small numbers. Of critical importance, however, in terms both of integration into Nato and of winning the sympathy of the US senate for Hungarian membership, has been Hungary's role as a logistical base for the Nato-led forces in neighbouring Bosnia.

The Hungarians plan to set up by 1999 a 2,000-man all-professional force for rapid deployment on Nato missions. Mr Gyorgy Keleti, defence minister, has said that the hope is to eliminate

conscription and create all-professional forces by 2010.

He admits, however, that this will be difficult given constraints on spending.

Despite a 30 per cent pay rise in February, pay for regular soldiers is only between Ft23,000 and Ft29,000 a month, and this year only 800 people have applied for 2,000 places. The government

is trying to boost the appeal of military careers with promises of English language courses and training trips to the west.

One continuing problem with integration into Nato is said to be relative lack of inter-operability of Hungary's overwhelmingly Soviet and Russian made weaponry with the equipment of Nato forces. US arms salesmen in particular have laid great emphasis on this as an argument for Hungary to buy F16 or F18 fighters to replace its existing MiGs.

But a western military attaché advises caution:

"This inter-operability busi-

ness is largely a myth. Nato already has 19 different types of fighter aircraft in service, and the compatibility between them is negligible. That didn't stop them working well together in the Gulf. Any modern fighter aircraft can be made compatible with Nato as long as they have the right communications."

The objection of many ordinary Hungarians to the proposed fighter purchase is cost, estimated at around \$1.5bn. The Hungarian defence ministry has not issued any overall estimate of the cost of Nato membership, but Mr Keleti has

suggested that necessary modernisation, with or without Nato membership will cost an additional Ft10bn/Ft12bn a year. One reason why it has not been possible to be more specific so far - considerations of public opinion aside - has been that until Hungary is formally accepted as a future member, Nato has not been able to release classified information about Nato equipment.

To bring its overall level of military spending up to average Nato country figures, Hungary would have to raise the proportion of its gross domestic product it spends on defence from the present approximate figure of 1.3 per cent to 3 per cent a year. This year, spending has already risen faster than inflation.

Opinion polls show that the vast majority of Hungarians are very unhappy about this. Although a small but growing majority do favour Nato membership, 26 per cent remain opposed, mainly on grounds of cost. According to an opinion poll by Gallup in February, even a surprising 17 per cent of Hungarian regular soldiers were against Nato membership and another 26 per cent were undecided.

To bring its overall level of military spending up to average Nato country figures, Hungary would have to raise the proportion of its gross domestic product it spends

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NEWS: EUROPE

US action blocks loan for Croatia

By Anthony Robinson,
East Europe Editor,
In London

The World Bank has delayed indefinitely, at the request of the US government, a meeting which had been due to approve a \$30m loan for Croatia. The move is intended to put pressure on Zagreb to comply with its commitments under the Dayton peace accords and to co-operate with the United Nations war crimes tribunal in The Hague.

The US government's decision to use financial pressure to force Croatia and other former Yugoslav states to comply with their obligations under the Dayton accords came as negotiating teams from both rump Yugoslavia and Bosnia-Herzegovina were in London seeking debt restructuring agreements from their commercial bank creditors.

The US insists on maintaining an "outer wall" of financial sanctions on Serbia and Montenegro to keep the pressure on President Slobodan Milosevic both to conform with Dayton and to exercise restraint in Kosovo, Serbia's largely ethnic-Albanian populated province.

The World Bank's move also came hours after General Tihomir Blaskic, a Bosnian Croat, became the highest-ranking suspect to appear before The Hague tribunal. He was charged with crimes against humanity for leading a campaign of vi-

Yugoslav proposals on debt fail to impress London Club

Yugoslavia and its London Club commercial bank creditors agreed yesterday to meet again next month after two days of inconclusive negotiations on restructuring the \$2.4bn (£1.45bn) debt which Serbia and Montenegro jointly inherited from the former federal Yugoslavia, writes Anthony Robinson.

The Yugoslav delegation, led by Mr Danko Djuric, the deputy prime minister, asked for an 80 per cent debt reduction with a nine-month grace period and repayment over 25 years. This was accepted as a basis for negotiation. But the banks, led by Chase Manhattan, made clear that the proposal was far beyond what they were prepared to concede.

Bankers are now preparing to open negotiations with Bosnia-Herzegovina, which is expected to ask for 90 per cent debt relief and other lenient terms which reflect its status as a victim of the wars that divided former Yugoslavia. Concessions to Bosnia could have set a precedent for Serbia, which is virtually bankrupt after a four-year trade embargo imposed by the United Nations. But delay in implementing a package of quick economic reforms meant that talks with Serbia began before those with Bosnia, which open tomorrow.

lent "ethnic cleansing" of Bosnian Moslems in theatic razing of villages and the killing of hundreds of civilians by both sides, according to the indictment.

Mr Blaskic, who voluntarily surrendered to the tribunal in April 1996 and has since been under house arrest, pleaded not guilty to all charges. But his case provoked international outrage two years ago when Mr Franjo Tudjman, the Croatian President, promoted him to a senior rank in the regular Croatian army and decorated him for his war service.

The bitter fighting between former allies was accompanied by the systematic



Trial of Croatian Gen Tihomir Blaskic for war crimes began in The Hague yesterday

Croatia, unlike bankrupt Serbia, no longer depends on loans from the World Bank and other international institutions because it now has access to international capital markets following last year's successful renegotiation of its London and Paris club debts.

The decision to block the World Bank loan comes three weeks before Zagreb is due to take back control of eastern Slavonia from UN forces, an event which is likely to displace thousands of Serb refugees from Krajina and Bosnia whose fate depends largely on their treatment by the Croatian authorities. But the fundamental factor behind the pressure now being exerted by the US government on

first indicted Croatian war criminal and flew him to The Hague for trial.

The decision to block the World Bank loan comes three weeks before Zagreb is due to take back control of eastern Slavonia from UN forces, an event which is likely to displace thousands of Serb refugees from Krajina and Bosnia whose fate depends largely on their treatment by the Croatian authorities. But the fundamental factor behind the pressure now being exerted by the US government on

Croatia, Moslem and Serb politicians is Washington's desire to create the conditions under which it will be able to withdraw US peacekeeping forces from Bosnia when or before their 18-month mandate ends in a year's time.

European and other governments with peacekeeping forces in Bosnia are reluctantly to keep their own contingents there once the US forces leave, but fear that war could erupt again if the international force just pulled out.

Duma approves foreign role in two development projects

Russia eases investment in minerals

By John Thornhill
in Moscow

Russia's parliament yesterday toned down its ideological objections to foreign investment in the country's natural resources industries by approving the development of seven mineral deposits under production-sharing legislation.

Foreign investors said this was a "welcome" move towards a more liberal investment climate in Russia, but noted that it allowed direct foreign participation in only two of the projects, which include five oil fields, an iron ore deposit and a gold field.

The government estimated these projects could attract up to \$16.5bn of investment over the next 20 years with foreign partners accounting for just 30% of that sum.

Mr Stephen O'Sullivan, oil industry analyst at MC Securities, a London-based finance house, said the vote was a sign that the psychological tide was turning in the Communist-dominated Duma, lower house of parliament. However, much enabling legislation still needed to be passed before these projects could be realised.

"For a long time we have seen the Duma proposing bad laws and blocking good ones. But it now seems to be recognising the changed political climate and this latest vote is a definite step in the right direction," he said.

The list of seven fields will now be passed to the upper house for approval before it can be signed into law by President Boris Yeltsin.

Foreign oil companies have been pressing the Russian government for years to enact internationally recognisable legislation enshrining production-sharing agreements (PSAs), which

would clarify the legal and fiscal environment in which they operate.

But both houses of parliament have resisted changing Russia's legislative climate to provide blanket approvals for foreign investments in their strategic industries and have watered down the relevant legislation, which still needs final approval.

"Parliament's view is still that PSAs should be used as a bespoke method for advancing particularly difficult projects which Russia cannot develop on its own," said Mr Peter Houlder, an oil industry consultant with the Moscow-based CentrInvest Group.

BHP Petroleum, a subsidiary of the Australian natural resources group, is the one foreign company which will participate in developing a listed oilfield. The Kuranakh gold field in the Siberian republic of Sakha (formerly Yakutia) will also be open for foreign investment.

BHP will work with Gazprom, the powerful gas company, to develop the complex Prirazlomnoye field, located 60km offshore in the Barents Sea in Russia's Arctic. Analysts forecast the field could eventually produce up to 120,000 barrels of oil a day.

Mr Richard Witt, chief representative of BHP in Russia, described parliament's vote as "more good news".

Several other foreign oil companies are spending millions of dollars on preparatory work in the hope of developing a series of giant oil fields, including the Timan-Pechora project in the Arctic and on Sakhalin Island, in Russia's far east.

But they say they still need greater legislative clarity before committing the billions of dollars needed to develop these projects.

Ruling set to speed Spanish state sell-offs

By Tom Burns in Madrid

Market privatisations are due to be speeded up in Spain after a government ruling that gives the stock market regulator discretionary powers to let new companies be listed on Madrid's Bolsa.

The ruling appeared tailor-made to allow the partial flotation of CSI Corporación Siderúrgica, the last big steelmaker in the European Union still in state hands. It also makes it possible for recently formed companies such as the mobile phone operator Airtel to tap the markets.

Under the previous system, the economy ministry authorised new listings on a restrictive basis. Companies planning an initial public offering had to have shown profits and paid dividends in the two years prior to a listing, or during three of the previous five years.

The Comisión Nacional del Mercado de Valores (CNMV), the Madrid-based stock market regulator, will now have the power to waive these restrictions if it is satisfied with the earnings potential of contestants for the Bolsa.

Officials said yesterday the changed rulings formed part of a wider deregulatory programme to

present plans. CSI, which was launched two years ago as a holding company for the rump of the domestic steel industry, will be privatised under a mixed formula involving an industrial buyer and a market placement.

Seven international groups have been invited to bid for a 30-35 per cent stake in the company. A further 10-15 per cent will be sold to Spanish industrial interests, and the remaining state-owned equity will be floated.

Officials said yesterday the changed rulings formed part of a wider deregulatory programme to

increase the flexibility of the Bolsa under the aegis of the CNMV. The regulator, which is anxious to introduce more market-oriented criteria, is preparing new guidelines on minimum capitalisation and free-float requirements for listed companies.

Under Mr Juan Fernández-Armesto, who was appointed CNMV chairman in October by the new centre-right government, the commission has gained a reputation as a torch-bearer for market transparency and has taken an increasingly active regulatory role. Some analysts believe it will be eventually upgraded into a supervisory body for the entire financial system.

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Finance gets down to business

By Gordon Brown

Financial Times

Editorial

July 2, 1997

US to probe tobacco sales abroad

By Richard Tomkins
in New York

A White House task force is to examine how US tobacco companies sell cigarettes abroad as part of its review of the \$36.5bn settlement between the US tobacco industry and its foes.

The move comes amid concerns US cigarette makers will compensate for any loss of profits in the US by increasing efforts to market cigarettes overseas, particularly in emerging markets.

The three biggest tobacco companies in the US - Philip Morris, R.J.R Nabisco and Britain's BAT Industries - have large and fast-growing operations in other countries, but the settlement makes no provision for regulating their overseas activities.

Senator Ron Wyden of Oregon, a leading Congressional opponent of the tobacco industry, said: "I am going to fight very hard to make sure these multinational tobacco companies don't target kids in Bangladesh and Bangkok to pay Medicaid bills in Bend, Oregon, and Bangor, Maine."

Sen Wyden said the pact should set aside money for anti-smoking education efforts overseas, for the same advertising and marketing restrictions as those proposed for the US, and for prominent warning labels to appear on cigarette packs throughout the world.

President Clinton has asked Ms Donna Shalala, health and human services secretary, and Mr Bruce Reed, domestic policy adviser, to head a task force to examine the pact and complete a review within 30 days. The task force, drawn from several government agencies and a number of White House offices, has split into eight working groups to study the main issues raised by the pact.

One working group will study international issues including the marketing of cigarettes abroad. Others will study the FDA's authority to regulate tobacco; budget issues, including how the \$36.5bn should be spent; the effect of the agreement on the tobacco industry; workplace smoking; smoking cessation; litigation, liability and disclosure; and implementation of the agreement.

Wall Street analysts believe the controversial deal will be approved because such a diverse range of interests stand to benefit from it, including tobacco companies, the lawyers who will collect big fees, and the states that will receive payouts. But six to nine months could pass before it wins the necessary legislation from Congress. Sen Frank Lautenberg (Dem, New Jersey) said: "Lots of committees have an interest in this. I can't say when we would finish it. We usually can't even finish the morning prayer."



A Chilean policeman rides down the flooded main street of a village outside Santiago, searching for missing or trapped residents. Storms and torrential rains have killed 17 people and forced 51,000 others to flee their homes.

AMERICAS NEWS DIGEST

Projects boost for Ecuador

President Fabian Alarcon of Ecuador is pinning his hopes on an ambitious programme of 20 infrastructure projects to raise real growth in gross domestic product from an average of 2.1 per cent in 1995-96 to 3.3 per cent this year and nearer 5 per cent next year.

Mr Alarcon said this week that financing for the \$2bn investment would come from local and international private investors and from repayable and non-repayable credit. The projects, including modernisation of the telecommunications sector, private sector concessions to build new hydro-electric plants and roads, expanding the cross country oil pipeline and building another one, have long been on the drawing board.

Analysts say it will not be easy to attract investment or credit for the projects. Private contractors will need clear guarantees that such long-term projects will remain economically viable and the rules of the game will not change.

"None of these measures will have an effect this year although there will be some improvements next year due to oil and telecommunications investment," said Mr Walter Spurrier, an economic analyst. He predicts real GDP growth will be nearer 3 per cent this year and 4 per cent next.

A bleak outlook for political stability and policy continuity will not reassure investors. Ecuadorians are due to elect a national assembly to reform the constitution next year. As well as uncertainty over the economic impact of constitutional reforms, relations between the assembly and congress are expected to be tense. Further elections for a new president and congress are scheduled for May 1998.

Justine Neusome, Quito

Gates to set up library link

Mr Bill Gates and his wife Melinda have established a charitable foundation to provide internet links at public libraries throughout North America. Mr Gates, chairman and chief executive of Microsoft, and his wife, have donated \$200m to form the Gates Library Foundation. Microsoft will match this amount by providing software and technical support services to the project.

The foundation's goal is to provide access to the internet through public libraries in low-income communities in the US and Canada, including training for library employees. About 45 per cent of US public libraries have internet access, but in most cases it is restricted to staff use.

Ms Patty Stoner, a former Microsoft executive, will head the foundation. She said she hoped to work with more than half of the approximately 17,000 libraries in the US and Canada over the next five years.

The foundation has already awarded a grant to the Technology Resource Institute in Seattle, Washington, to train library staff.

Louise Kohoe, San Francisco

US accounting standards chief

Mr Ed Jenkins has been named chairman of the US's Financial Accounting Standards Board just six days before the retirement of the outgoing chairman, Mr Dennis Beresford. The appointment, for a five-year term, ends what had become an embarrassing delay in finding someone willing to take on the job.

Overseas interest will focus on Mr Jenkins' attitude to the International Accounting Standards Committee and its programme to establish a set of accounting standards acceptable in all the world's leading stock markets. Mr Beresford had been an outspoken critic of the IASC. Mr Jenkins said the board "faced not only technical issues but critical ones related to international financial reporting in an increasingly global economy".

The IASC plans next year to present a set of core standards to IOSCO - the club of world stock market regulators - for endorsement. The project has the conditional support of the US Securities and Exchange Commission. Mr Jenkins, who recently retired as managing partner of the professional standards group for the worldwide practice of Arthur Andersen, is well known in the US as chairman of the so-called Jenkins Committee on financial reporting.

"I wouldn't see him as a hawk. He would do a great deal to help the IASC project along while ensuring that the quality of financial reporting is enhanced," said Mr David Cawthra, a former secretary-general of the IASC and editor of World Accounting Report.

Jim Kelly, London

Argentina may hit 7.3% growth

By Ken Wain
in Buenos Aires

Argentina's industrial production rose 6.2 per cent in May year-on-year, providing further evidence that the economy will grow at the fastest rate anywhere in Latin America this year.

The state statistics bureau, Indec, said that industrial output in the first five months of this year was 7.5 per cent up on the same period last year as the rapid advance out of recession continued.

Agricultural, chemicals,

forecasting GNP growth of at least 7.3 per cent this year, "but it could easily be 8 per cent".

The economy ministry's official forecast still 6 per cent, but officials privately admit growth could be higher.

Unlike the strong growth of 1991-94, which was fuelled by consumer demand, recovery is being propelled by high levels of foreign investment. The economy ministry is forecasting foreign direct investment of \$36m this year and for each subsequent year until 2000, against \$56m in 1996.

"There is a euphoria in investment and in mergers and acquisitions right now," said Mr Broda. "Buenos Aires law firms don't even have the time to produce all the contracts for the deals going through."

However, job insecurity and high unemployment mean growth is not yet generating the kind of feel-good factor which would assist the government ahead of this October's mid-term elections, in which half the seats in the lower house of Congress are being contested.



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We hope, of course, that no-one gets hurt. But we still wouldn't mind if the Aussies took a thrashing.

Guardian
Guardian Royal Exchange Group

27/6/97

**RESOLUTIONS
OF THE 1997 ANNUAL GENERAL MEETING
OF MOL HUNGARIAN OIL AND GAS Co. Ltd.
HELD ON 28 MAY 1997**

1. The AGM approved the Report of the Board of Directors in respect of the 1996 financial year, the respective reports of the Auditor and the Supervisory Board on the 1996 unaudited and consolidated HAR financial statements, and approved the financial statements for the 1996 financial year.

2. The AGM approved to pay out a gross dividend of HUF 37 per share in respect of the 1996 financial year.

3. The AGM defined the fields of activities to be qualified as management positions within MOL pursuant to the provisions in § 138 of the Hungarian Code of Labour.

4. The AGM approved the amendments proposed by the Board of Directors to Sections 3, 7.2 and 9.1 of the Articles of Association. A new subsection 12.a. was added to Section 12, Sections 16, 20, 21, 22, have been and Section 23.B has been reworded. Section 28 was supplemented with a new sub-section 28.B., and a new Section 32/B was added to Section 32, Section 71, has also been amended. (Full English or Hungarian versions of the Articles of Association, as amended, can be requested from MOL Investor Relations by fax at (361) 464 1760 or writing to MOL Hungarian Oil and Gas Co. Ltd. Investor Relations, 15 Octóber hazaünnepelni utca, Budapest, H-1117)

5. The AGM appointed Deloitte & Touche Hungary Ltd. as an independent auditing firm to perform the audit of the 1997 financial statements and set the auditor's remuneration in HUF 70 million.

6. The AGM approved to withdraw all members of the Board of Directors with effect of 28 May 1997, then it elected or re-elected the following individuals as members of the Board of Directors for a three-year term: Mr. László Pál (Chairman of the Board), Mr. Zoltán Mándoki (CEO), Mr. Gábor Baranyai (non-executive member formerly elected by private shareholders), dr. Miklós Dobai (non-executive member formerly elected by private shareholders), dr. Sándor Dolezal (also former non-executive member), Mr. György Wiegand (also former non-executive member), Mr. Szilárd Király (as new representative of the legal entity member State Privatization and Holding Company APV Rt.), Mr. Béla Cseh (new executive member, Senior Vice President of the Retailing and Marketing Division), dr. Dániel Magyar (new executive member, Senior Vice President of the Exploration and Production Division), Ms. Enikő Szemprény (new non-executive member representing the Ministry of Industry, Trade and Tourism).

7. The AGM accepted the resignation of Péter Schmidt, member of the Supervisory Board with effect of 28 May 1997, and elected Mr. István Ligeti (representative of the Ministry of Finance) as a new member of the Supervisory Board until 31 May 1998.

8. The AGM approved the remuneration of the members of the Board of Directors and the Supervisory Board (retrospectively back dated to 1 January 1997) as follows:

Chairman of the Board of Directors: HUF 530,000/month
Members of the Board of Directors: HUF 175,000/month
Chairman of the Supervisory Board: HUF 175,000/month
Members of the Supervisory Board: HUF 135,000/month

In the event the Chairman performs his duties under an employment contract with the Company, then his remuneration as Board member will be equal to the remuneration of other members of the Board of Directors.

The Company would also like to inform its Shareholders that the Board of Directors held a meeting immediately after the AGM and re-elected Mr. László Pál as Chairman of the Board. The Board also entered into an employment contract with Mr. Pál in compliance with Article 32/B. of the Articles of Association of the Company.

MOL Hungarian Oil and Gas Company

**ARGENTINE REPUBLIC
MINISTRY OF ECONOMY AND PUBLIC WORK AND SERVICES
SECRETARY OF PUBLIC WORKS AND TRANSPORT
Buenos Aires Urban Transport Project Loan IBRD 4163-AR
INVITATION FOR PREQUALIFICATION**

The Government of the Argentine Republic has applied for a loan from the International Bank for Reconstruction and Development (IBRD), and intends to apply a portion of this loan to eligible payments under the contracts for the rehabilitation of Line A of the Buenos Aires subway system.

The Secretary of Public Works and Transport of the Ministry of Economy and Public Works and Services intends to prequalify contractors for the following works connected to the rehabilitation of Line A of the Buenos Aires subway system under four contracts. It is anticipated that invitations to bid will be made in September 1997.

1. Track: Works and materials related to complete renewal of track; maintenance of the track during the 12-month guarantee period.
2. Civil Works: Rehabilitation (works and materials) of ventilation, fire protection and lighting emergency systems; drainage systems; escalators; rehabilitation of stations; building of a new underground station.
3. Electrical Equipment: Supply and installation of electrical substations, renewal of the power transmission system with medium voltage wire networks, and a voltage feeder aerial line for trains.
4. Signalling and Communication: Rehabilitation of the signalling system; supply and installation of an operations telecontrol system; power supply and auxiliary equipment for stations; supply and installation of a communication system from the operations control center to the trains.

Prequalification will be open to firms and joint ventures from eligible source countries as defined in the Guidelines: Procurement under IBRD loans and IDA credits.

Applicants may prequalify for one or more contracts.

Interested eligible bidders may obtain the prequalification documents for each contract upon payment of a non refundable fee of Argentine \$ 150 or its equivalent in US Dollars. Prequalification documents may be requested personally, by post or fax by contacting: SECRETARIA DE OBRAS Y TRANSPORTE, COORDINACION PROYECTO DE TRANSPORTE URBANO DE BUENOS AIRES, HIPOLITO Yrigoyen 250, PISO 12, OFICINA 1207, C.C. 1310, BUENOS AIRES, REPUBLICA ARGENTINA, FAX: 54-1 349 7418.

The method of payment of the non refundable fee may be in cash (Pesos or Dollars) or by certified check in favor of "MINISTERIO DE ECONOMIA Y OBRAS Y SERVICIOS PUBLICOS", in the Departamento TESORERIA of such Ministry, H. Yrigoyen 250, Piso 3º, oficina 311, Capital Federal, between 10:00 and 12:30, or by bank money transfer (Pesos or Dollars) to the Banco de la Nación Argentina, Sucursal Plaza de Mayo, Current Account N° 1633706 - I.M.E. - Dirección General de Administración.

The request must clearly specify "Request for prequalification documents for the contract/contracts: Modernización del Sistema de Transporte Público de la Ciudad de Buenos Aires (Linea A) - (brevemente resto de los contratos)", The Secretary of Public Works and Transport will send without any delay the requested documents by registered air mail, but in any case it will not be responsible of loss or late reception.

The main condition to prequalification is to have satisfactorily carried out at least ONE (1) work of an equivalent nature and volume in the last 5 years.

Submission of Applications for Prequalification shall be in sealed envelopes, delivered personally or sent by registered letter to: SECRETARIA DE OBRAS PÚBLICAS Y TRANSPORTE, HIPOLITO Yrigoyen 250, PISO 12, OFICINA 1207, C.C. 1310, BUENOS AIRES, REPUBLICA ARGENTINA, no later than July 15th, 1997.

The Secretary of Public Works and Transport reserves the right to accept or reject any late application.

Bidders will be timely notified of the results. Only the firms, group of firms or joint ventures prequalified under these procedures will be invited for bids.

H J Joel Gold Mining Company Limited
Registration number 15-01090, 07
(Incorporated in the Republic of South Africa)

DECLARATION OF DIVIDENDS ON REDEEMABLE PREFERENCE AND ORDINARY SHARES

Preference dividend No. 2 of R350 000 per share, absorbing R35,0 million, has been declared in respect of all issued redeemable preference shares, payable to JCI Limited, the holder of the redeemable preference shares. This payment, which will be effected on 1 August 1997, will redeem all 100 redeemable preference shares in issue.

Ordinary dividend No. 1 of 5 cents per ordinary share, absorbing R18,028 million, has been declared in respect of all 360 567 382 ordinary shares. The following dates apply to the dividend on the ordinary shares.

Last date for registration	11 July 1997
Registers close (dates inclusive) from	12 July 1997
to	19 July 1997
Currency conversion date (for payments from London)	21 July 1997
Date of payment	1 August 1997

This dividend is payable subject to the customary conditions which may be inspected at or obtained from the company's Johannesburg office or from the London Secretaries, JCI (London) Limited, 6 St James's Place, London SW1A 1NP.

By order of the board
JCI Limited, Secretary

per: R M Tsimal
Johannesburg, 25 June 1997

**The Randfontein Estates Gold Mining Company,
Witwatersrand, Limited Registration number 01/00251/06**
Western Areas Gold Mining Company Limited Registration number 59/03500/08
(Both companies incorporated in the Republic of South Africa)

NOTICE TO SHAREHOLDERS
Due to the continuing depressed gold price and inadequate production results, the Boards have decided to pass the final dividend in respect of the financial year ending 30 June 1997.

NEWS: ASIA-PACIFIC

Cambodia's rival PMs set poll date

By Ted Berndt in Bangkok

Cambodia's two warring prime ministers have agreed to hold general elections next May, a move that will sharpen the focus of the country's political infighting and may help speed negotiations to resolve the fate of Pol Pot and other leaders of the disintegrating Khmer Rouge rebel group.

Elections were due sometime next year, but many analysts had doubted they would happen on time. Although the country lacks an election law and rules for political parties, voting will give Cambodia a peaceful chance to be led by a single person, seen as the only way to obtain a functioning administration.

One diplomat who was sceptical the country had the administrative capacity to hold the election said: "The two (prime ministers) can yell and scream at each other all they want now, but they are going to have to work together to pull it off."

First Prime Minister Norodom Ranariddh said the agreement came as he and Second Prime Minister Hun Sen discussed what to tell Mrs Madeleine Albright, US secretary of state, on her visit planned for Friday. US officials say Mrs Albright still may cancel her trip because of security concerns.

For the election to take place, the delicate situation surrounding

Khmer Rouge leader Pol Pot has to be resolved. Many leaders of the rebel group, including the faction reportedly backing Pol Pot, want to join an electoral alliance led by Prince Ranariddh and may turn over the ageing leader in exchange for amnesty and a political role.

Mr Ranariddh and Mr Sen are supposed to govern the country jointly. But they rarely meet and both act as if they were each the leader of the opposition, which has brought much of the country's administration to a grinding halt.

"On all major issues it's the two prime ministers who decide things and since they don't talk to each other nothing happens," says an executive with a petroleum exploration company that is winding down in Cambodia. "Things won't move until there is one person in charge."

Most Cambodian politicians and officials, and international donors who have already pumped nearly \$3bn into the country since a 1991 peace accord, are determined to see the election through. "We are just trying to hold things together until the election," says Mr Khieu Kanharith, a moderate from Mr Hun Sen's party. "If we can hold the election then we might be able to convince our leaders that there are other ways to prevent your opponent from hitting you besides hitting them first."

Japan flexes its financial muscle

By William Dawkins in Tokyo

Mr Ryutaro Hashimoto is one of a new generation of Japanese leaders unafraid, every now and again, to offend friends.

That is exactly what he did in an off-the-cuff gaffe after a speech at Columbia University in New York on Monday evening, when he issued a veiled threat to sell the Japanese public sector's vast holdings of US government bonds to put pressure on the US to co-operate in maintaining foreign exchange stability.

To be fair to a jet-lagged and tired Mr Hashimoto, neither he nor the finance ministry meant to be anything like that blunt. So they quickly clarified Mr Hashimoto's remarks, to stress that Japan is as keen as ever

to continue co-operating with the US on currency matters in the usual diplomatic way. They were only just in time.

Fear of financial Armageddon from Tokyo contributed to the second largest fall in US share prices in a decade on Monday, though the market yesterday sobered up.

If carried out, Mr Hashimoto's apparent threat would drive down bond prices and the dollar, push up US interest rates and create general mayhem - all to the advantage of nobody in particular.

Even if this was a misundertstanding, it did contain a message, though more subtle than what was actually said. It is a reminder that the Japanese have begun to elect leaders who are slightly less likely to wear cowboy boots, but he is not happy to be lectured," adds Mr Jesper Koll, head of economic research at J.P. Morgan Securities Asia.

This is not the first time that Mr Hashimoto has threatened to dump US bonds. In reply to a question at a recent Group of Seven summit about whether the Tokyo government would sell its US holdings if the dollar were to weaken, he said: "In the past, we were tempted to sell US Treasuries and buy gold when I was involved in car negotiations (as trade minister in 1985) and when the US was not interested in the dollar... when it was fluctuating wildly. So please co-operate with us to stabilise exchange rates to prevent us from being tempted to sell US Treasuries and buy gold."

It is easy to see why the markets were relatively relaxed over Mr Hashimoto's remarks. Japan's holdings of US Treasuries are so big that it would be among the first to lose from a decline in the

dollar's value and US bonds prices. Of the Bank of Japan's \$219bn foreign exchange reserves, the world's largest, 90 per cent are denominated in dollars. Estimates J.P. Morgan. Japanese investors - both public and private sector - bought \$45.4bn of US government bonds, 32.7 per cent of the total issued last calendar year, according to US treasury and Japanese finance ministry figures.

Clearly, Japan has no self-interest in dumping US government bonds. But while Mr Hashimoto's remark did not come out in the way intended, it did highlight that Japan is a very influential economic partner of the US, and one that cannot be taken for granted.

Lex Comment, Page 14

ASIA-PACIFIC NEWS DIGEST

Bid to soften laws in HK

Hong Kong legislators yesterday passed a law on political dissent and sedition designed to pre-empt harsher measures when the territory returns to Chinese sovereignty next week. The laws tone down colonial laws and amend original proposals of the outgoing administration. They remove the offences of subversion and secession and state that seditious statements in speeches or publications will not be against the law.

China had strongly criticised the move, accusing Britain of interfering in the affairs of the post-colonial government. Pro-Beijing politicians have signalled that the legislation may be scrapped by the provisional legislature, the Beijing-backed body that will replace the elected Legislative Council at the handover.

■ Prospects for agreement on a planned demonstration by Hong Kong's Democratic party group suffered a setback yesterday when the future administration criticised plans to stage the protest on the balcony of the Legislative Council hours after the handover. Failure to agree on arrangements for the demonstration could lead to a showdown between the incoming administration and pro-democracy forces during the transfer of sovereignty next week.

John Riddick, Hong Kong

Japanese spending declines

Japanese consumer spending continues to be depressed by the increase in sales tax from 3 per cent to 5 per cent in April, according to the latest retail data. Sales at department stores fell by just over 5 per cent in May compared with the same month last year, the Japan Department Stores Association said yesterday. That is the second monthly drop in a row, albeit far less steep than the 14 per cent decline in April. Higher priced goods and consumer durables were the worst hit, said the association.

William Dawkins, Tokyo

Malaysians back Philippines

Malaysia is now the second largest foreign investor in the Philippines, according to report from the government in Manila. The bulk of it went into equity investments and existing projects approved by the government.

United Engineers Malaysia accounted for M\$180m (US\$71.5m) of investment, which financed the building of the M\$700m Manila-Cavite toll expressway, a government priority project. The build-operate-transfer project, a joint venture with the state-owned Public Estates Authority, is scheduled for completion in 1998. Malaysia was second in investment from Asian countries to Japan, which invested about M\$230m in the first five months of this year - up 305 per cent.

Ast' Euda, Kuala Lumpur

As central government troops stepped up their presence in the state capital of Patna yesterday, Delhi resisted imposing presidential rule. The removal of a regional Janata Dal government would be an embarrassment for Mr Gujral. "We all want him to go, but he is arrogant and does not listen," says a minister.

He says he will fight the charges, but his determination to cling to his power base in the north-east state of Bihar is emerging as a test case of how effectively central government can tame recalcitrant regional assemblies run by a powerful "local raj".

Mr Yadav is also refusing to relinquish his Janata Dal presidency though even this foothold in national politics is slipping away. The party holds leadership elections next month and Mr Yadav is locked in a losing battle with Mr Sharad Yadav, a former friend. Either way, the party seems destined for an irrevocable split.

Mr Yadav is also refusing to relinquish his Janata Dal presidency though even this foothold in national politics is slipping away. The party holds leadership elections next month and Mr Yadav is locked in a losing battle with Mr Sharad Yadav, a former friend.

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Political uncertainties put skids under Israeli markets

By Judy Dempsey
in Jerusalem

The Israeli stock market and the shekel fell sharply yesterday ahead of a no-confidence vote in Mr Benjamin Netanyahu, the prime minister, and an imminent cabinet reshuffle which could see a hardliner, Mr Ariel Sharon, in charge of the finance ministry.

During a day of political horse-trading, in which Mr

Netanyahu secured the support of Mr Natan Sharansky, head of Yisrael Ba'Aliya, with a promise of Shk225m (\$65m) to meet Russian immigrant demands, investors looked on aghast at what one trader called "a political circus". The Tel Aviv Mishtamim index fell 2.3 per cent yesterday while the shekel dropped 2 per cent this week to 3.506 to the dollar.

"A new round of political

nominations, a much-feared nominee for the ministry of finance and a currency which looked like a roller-coaster, finally wore out investors' nerves," said Mr Shabach Ganzit, a trader at Banot-Batanya Investments. Mr Sharon, a former defence minister, was forced to resign in 1988 after a state inquiry found him indirectly responsible for the massacre of hundreds of Palestinians by Israeli-backed Lebanese

Christian militia at two Beirut camps. Later he rejoined the government as housing minister where he expanded the Jewish settlements in the West Bank.

He was made infrastructure minister by Mr Netanyahu a year ago, promising loyalty to the prime minister. After last week's resignation of Mr Dan Mardor as finance minister, Mr Sharon is poised to replace him.

In days of intense bargain-

ing with Mr Netanyahu, Mr Sharon said he wanted an expanded finance ministry that would include water and the state-run Israel Lands Authority which controls 52 per cent of the land. He also wants to join the inner cabinet where security policy is discussed, a move which would do little to convince Arab neighbours that the Netanyahu government is serious about peace.

Several Likud Knesset dep-

utes were expected to abstain in last night's no confidence vote, including the Gezer faction headed by Mr David Levy, foreign minister. If Mr Netanyahu fails to secure 61 of the 120 Knesset votes, it would lead not only to his downfall but the dissolution of the Knesset and new elections - which Likud does not want.

Assuming Mr Netanyahu

have stood by him will demand even more for their support in the future.

Already the three religious parties in the coalition want the return to the cabinet of Mr Ya'akov Ne'eman, a former justice minister recently acquitted of charges of obstructing justice. Other parties are expected to make more financial demands on Mr Netanyahu following Mr Sharansky's success in obtaining funds for absorb-

ing the 750,000 Russian immigrants.

Such a move bodes ill for fiscal policy, especially if it is placed in the hands of Mr Sharon. "I cannot see how fiscal policy will be tightened," said Mr Gad Haker from Banot Batanya Investments. Plans to cut the budget deficit from last year's 4 per cent of gross domestic product to 2.8 per cent this year could hardly be met under such pressures.

Egypt's diplomacy running into the sand

But it must still press on with its efforts to revive Mideast peace talks, Mark Huband writes

Intense Egyptian diplomatic efforts aimed at reviving Middle East peace talks have so far failed to break the deadlock between Palestinian and Israeli negotiators and have left Egypt exposed by the apparent weakness of its negotiating role.

A series of visits by Mr Osama Al-Baz, political adviser to Egypt's President Hosni Mubarak, brought Mr Benjamin Netanyahu, Israeli prime minister, to Egypt for a summit meeting with President Mubarak on May 27, resulting in a meeting of Palestinian and Israeli negotiators in Cairo on June 8.

Egypt arranged the June 8 meeting and offered suggestions as to the agenda. It put forward a broad series of ideas aimed at overcoming differences on the issue of Israeli settlement-building in Arab East Jerusalem.

Israel's construction of the Har Homa Jewish settlement led to suspension of direct Israeli-Palestinian negotiations. The deadlock since March 18 has raised doubts as to what benefits Egypt has accrued since it established diplomatic ties with Israel in 1980.

Mr Mohamed Sid Ahmed, a leading Egyptian political columnist and analyst of the peace process, said: "It's very important for Egypt to show it has a role. When Netanyahu comes here, he is proving Egypt has a role. What is needed is a commitment to stop the settlements. But Israel has not given any-

The chairman of the Cairo stock exchange has offered his resignation after less than four months in the post, a leading Cairo financier has confirmed, writes Mark Huband.

Mr Abdel Ghani Gameh, a former banker, was appointed in March to oversee radical reform of both the Cairo and Alexandria stock exchanges, whose effective merger was his first act on being appointed.

Mr Gameh had been under pressure from financiers who were elected to the newly constituted board of directors in May. He had been criticised for failing to make decisions rapidly enough to suit the main players in Egypt's booming financial sector.

thing to Egypt."

Egypt is now faced with the realisation that Israel is exploiting its willingness to mediate without being prepared to compromise on the Palestinian issue in the interests of their own bilateral ties. "Egypt can't pull out. It must get on with Israel somehow, and can't afford to have this time bomb as its immediate neighbour," said Mr Sid Ahmed.

Egypt's role in the peace process is essentially to encourage Palestinian involvement. The US role is to use its weight to influence Israel. Egypt has now sincerely taken on the role of

mediator. But the crucial balancing effect of a US role to cajole the Israelis into moderation has not been forthcoming:

"The US role I don't see it. They are the co-sponsor of this agreement. They have a moral responsibility," said a senior Arab official. "They are bound as much as the parties here. You can leave the parties to negotiate, and to agree among themselves.

"But what you can't do is allow violations of the terms of reference. Where I think the Americans are mistaken is that they haven't stood up for the principles of Madrid," he added.

He was referring to the

1991 conference at which the US and the former Soviet Union both agreed to act as co-sponsors of direct talks between the Arab and Israeli sides with the aim of bringing a lasting peace. "The only reason for the US to be a co-sponsor is because they can bring the Israelis along. What's the point of them being a co-sponsor if they're not going to?" the official asked.

Egypt's real influence over Israel, in spite of official ties for almost two decades, appears weak without overt US support. Meanwhile, Egyptian and US officials regard the present impasse as having at least one of its

Egyptians to represent the Palestinian view fairly to the west," Mr Kamal said. "Without Egypt, we would not be at the negotiating table."

Egypt cannot accept a comprehensive Arab-Israeli settlement if it is one in which the Palestinians, under pressure from time, Israeli rubber bullets and the fading of the dream of statehood, are seen to capitulate.

The problem now is that nobody is at the negotiating table. The formula for a resumption of talks is increasingly indistinguishable from talks on the real issue of the final status of Jerusalem and the occupied territories.

That final settlement, if Mr Netanyahu's as yet officially unannounced but widely discussed plans are put forward, will give the Palestinians 40 per cent of the territory they now claim. It will deny them independent statehood, confining them to enclaves divided by four east-west roads patrolled by the Israeli army.

Effectively acquiescing, the US is remaining silent while Palestinian anger is already building towards the Arab League.

"It unites both Netanyahu's supporters and Arafat's. They can turn it on and turn it off. Arafat has made Har Homa a flag in his hand. If he accepted the settlements, his people would kill him. That's the big game between the two leaders.

"Palestinians trust the

UN ENVIRONMENT SUMMIT

Best intentions disappear under paper mountain

By Michael Littlejohns,
United Nations
Correspondent in New York

If the United Nations special session on the environment winds up with more rhetoric than substantive results, as many fear, it could set a near-record in the volume of paper consumed at a five-day conference.

Thousands of pages of printed texts of the speeches of 60 heads of state or government and scores of lesser dignitaries, as well as heaps of discarded documents, are destined for the UN recycling bins this weekend.

Non-governmental advocacy groups that deplore the denuding of the world's forests are doing their bit to help the paper industry. Yesterday, four long tables outside a UN conference room reserved for correspondents groaned under great piles of pamphlets and reports.

Sustainable development is a major theme of the conference, which Mr Clinton is to address tomorrow. The US and other industrialised states are under sharp attack by NGOs and some third world governments for failing to honour their Rio pledges of greatly increased financial and other aid to help the developing world meet UN environmental goals.



Israel's Prime Minister Benjamin Netanyahu with Egypt's envoy Osama El-Baz last month

Bid to soften laws in HK

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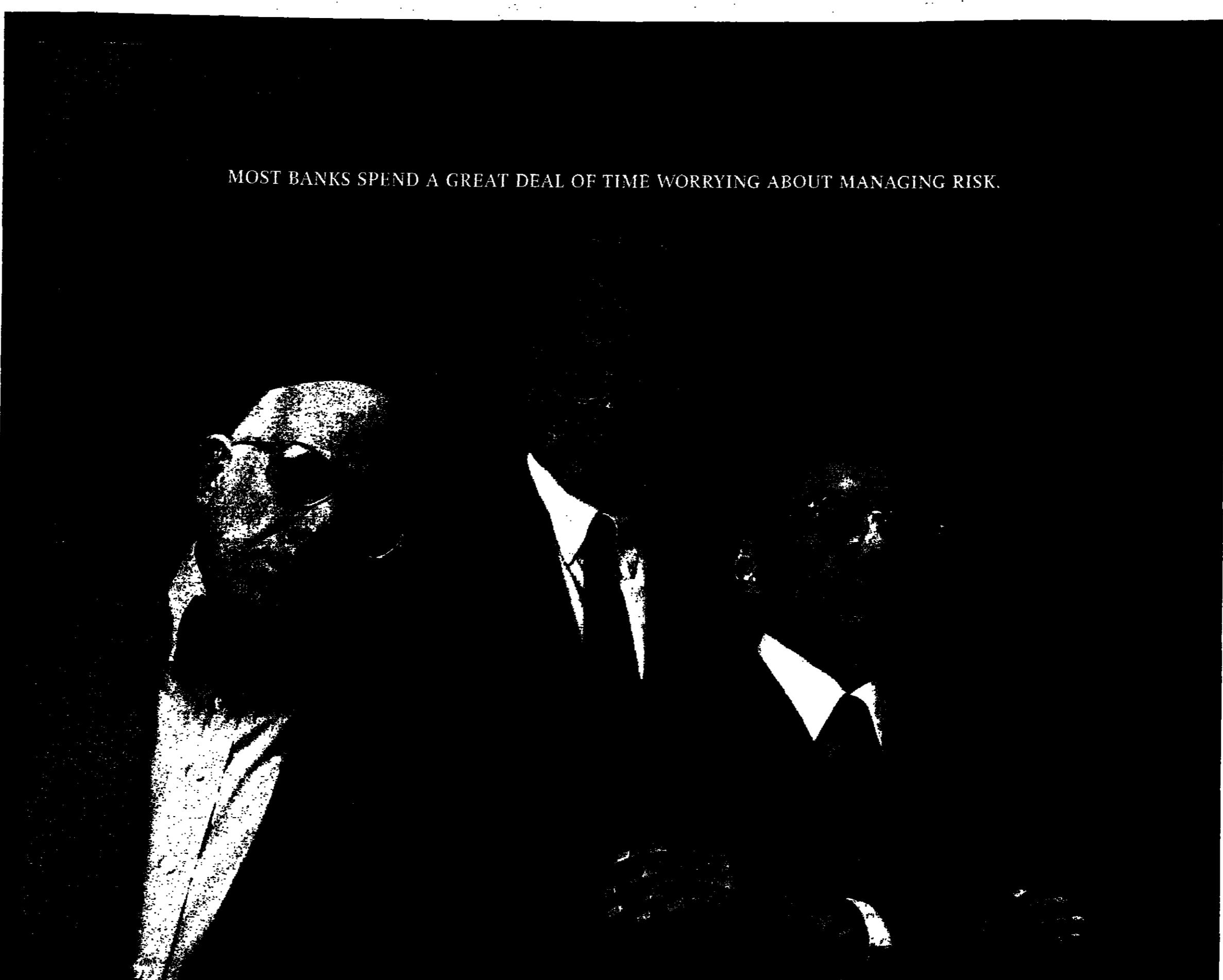
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JPL, 10/15/97

MOST BANKS SPEND A GREAT DEAL OF TIME WORRYING ABOUT MANAGING RISK.



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It goes without saying that the systems banks use to process payments must be connected seamlessly to share data. Duplicate data and inconsistent processing make managing risk impossible. That's why banks worldwide are selecting the Tandem[®] Payments Factory, which integrates banks' applications and their data. The Tandem Payments Factory is a Windows NT[®] Server-based solution from Tandem and Microsoft that combines the flexibility and cost-effectiveness of Windows NT Server with the business-critical reliability and security of Tandem hardware and software. In short, banks get the best of both worlds. Windows NT Server provides the power and scalability to handle 1 billion transactions a day and access to terabytes of data quickly. Tandem systems are trusted to handle 90% of the world's stock transactions, 80% of all cash dispenser transactions, and 66% of all credit card validations. To learn more, visit our alliance Web site at www.bizcritical.com. Or call Rachel Corcoran at 0 800 826336 for our latest information pack which includes white papers on "Making Enterprise-Class Clusters Come Alive" and "The Tandem Payments Factory."

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NEWS: UK

Electronic Data Systems already has 50% of government IT market

EDS wins air traffic control deal

By George Parker,
Political Correspondent

Electronic Data Systems, the US computer services company, will tomorrow secure the first private finance initiative contract to be awarded under the Labour government, in a £25m (£37.5m) deal to revolutionise air traffic control over the North Atlantic.

The company will install a system designed to cut travel times, improve safety and allow for an annual growth in transatlantic traffic of between 4 per cent and 6 per cent.

The contract represents a boost to EDS, which the UK

Treasury admitted earlier this year has won "over 50 per cent of the \$600m government market for information technology services".

EDS has been chosen by the Civil Aviation Authority to introduce a new air traffic control system at the Oceanic control centre in Prestwick, Scotland.

The new system will allow aircraft positions to be tracked by satellite, replacing the current system where positions are plotted by voice communication with the pilot.

The precise system will allow controllers to halve the separation distances between aircraft, which are

currently kept apart by 2000 feet vertically, and one degree longitude horizontally.

"This new system will allow air space to be used more efficiently," said Mr David Courtney, managing director of the EDS government group.

"Aircraft will be able to fly more efficient routes and get better fuel efficiency, and that should mean faster travelling times and lower fuel costs."

The CAA commissioned the new system to handle the rapid growth in transatlantic travel, with total flights expected to rise from 246,000 in 1995 to 365,000 in 2005. Under the

terms of the PFI deal - the first in the air traffic control sector - EDS will be paid according to the number of flights processed by the Oceanic control centre.

These will steadily increase as more aircraft are fitted with the technology needed to allow controllers to use satellite tracking techniques.

EDS already has contracts

for the Inland Revenue, the Department of Social Security, the Ministry of Defence and the Driver and Vehicle Licensing Authority.

Its success in winning such contracts has raised concerns among MPs who claim the company was acquiring a near-monopoly

in the sensitive area of government information systems.

The air traffic control contract - negotiated under the previous Conservative administration - will improve the efficiency of the National Air Traffic Service, a subsidiary of the CAA, whose future became a significant issue at the general election.

Although Labour said during the campaign that it might adopt the Conservative plan to sell the service, Mr John Prescott, the deputy prime minister, is now thought to be reconsidering its future in the public sector.

Mr Jack Cunningham, UK

agriculture minister, warned his European Union counterparts yesterday that he would impose import controls on European beef unless they introduced safeguards against the spread of BSE or "mad cow disease".

Mr Cunningham wants other EU countries to exclude from the human and animal food chain the parts of animals most at risk of carrying BSE, as already happens in the UK.

He told EU agriculture ministers in Luxembourg

that, if they had not taken action by their next monthly meeting on July 22, he would introduce unilateral controls requiring the brain and spinal cord of beef carcasses to be removed before meat was brought into Britain.

His demands reflects concern, supported by European Commission reports, that levels of BSE infection in mainland Europe may be much higher than official figures suggest, and that controls are inadequate.

European commissioners

Mr Franz Fischler (agriculture) and Mrs Emma Bonino (consumer protection) last week revised proposals for the head and spinal cord of cattle, sheep and goats over 12 months old to be kept out of the food chain.

Sheep and goats were included after scientific evidence suggested BSE

thought to have originated as scrapie in sheep, could be retransmitted to other ruminant animals.

"Other EU states can't simply cop out of scientific advice when it suits them," Mr Cunningham said.

But EU ministers rejected the proposals last year, and show little sign of changing their stance. Countries including Belgium and Germany argued a blanket approach across the EU was unfair because some countries had little or no BSE.

Mr Fischler insists that adopting different approaches for different states would destroy the single market for beef.

There were warnings yesterday that Mr Cunningham's stance might backfire.

Mr Ivan Yates, Irish agriculture minister, suggested it risked souring the atmosphere in discussions on lifting the EU ban on British beef exports.

UK NEWS DIGEST

Kvaerner rival faces court

Confidential internal documents about Davy International that were secretly passed to VAI, its Austrian engineering rival, were later hidden and shredded by VAI in defiance of a court order, it was alleged in the High Court in London yesterday. Davy is the UK metals processing offshoot of Kvaerner.

Although it was VAI employees who hid or destroyed the papers, the company itself knew what was going on, and was also responsible, lawyers for Davy claimed. The documents referred to nine projects in which Davy was involved, and all were "very sensitive and highly confidential", the court heard.

Davy accuses the company and some of its employees of contempt of court in not complying with an order made in May last year intended to allow Davy to recover the documents. VAI does not dispute that Davy papers were obtained by state, some of whom had previously worked for the rival company. However, it denied that it approved the actions of its staff.

John Mason, London

■ PENSIONS MIS-SELLING

Government hits at companies

The government yesterday branded pensions mis-selling "one of the worst scandals in financial services this century" as it lambasted two companies - Legal & General and Sedgwick - for failing to understand the urgency of the problem.

Ms Helen Liddell, economic secretary to the Treasury, also attacked the managements of 22 other pension providers saying she would take action against them if they failed to make substantial progress soon. Justifying her get-tough approach, she said: "It is appalling that a government minister is having to do the job the management of these companies should be doing."

L & G said it was "astonished" by the criticism. Sedgwick said: "We remain committed to completing the review within the timetable agreed with our regulators."

Christopher Brown-Humes, London

■ US COMPANY VENTURE

North-east base for call centre

The Avco Trust offshoot of Textron of the US is to set up a customer services centre, including call centre and back office activities, in the north-east England city of Sunderland.

Avco specialises in providing personal finance products and loans and financing credit sale transactions, and the new centre will support Avco's growing activities in Europe. The British government is giving a £200,000 (\$1.8m) regional selective assistance grant towards the project, which is costing £2.9m to equip. Avco also considered locations in the Republic of Ireland and on the European mainland.

Chris Tighe, Newcastle upon Tyne

■ CANTRADE ALLEGATIONS

Three in committal proceedings

Comittal proceedings begin in Jersey's magistrates' court today against the three men alleged to be at the centre of a \$27m fraud involving the UBS subsidiary Cantrade Private Bank.

Between them, currency trader Mr Robert Young, former Touche Ross partner Mr Alfred Watkins and suspended Cantrade manager Mr Peter Stoneman face 98 fraud charges. Cantrade itself faces 33 fraud charges relating to the alleged losses.

Witnesses will fly in from Australia, the US, Canada and Switzerland as well as the UK, including some of the investors who claim to have lost \$26.7m in the deals effected by Mr Young through Cantrade. Mr Watkins is alleged to have inflated Mr Young's trading figures. Investors said to represent a big proportion of the \$26.7m have already begun compensation talks with the UBS subsidiary, which is offering to repay the investors' trading losses in full, together with interest, while strongly denying any legal liability.

Philip Jeune, Jersey

■ TELECOMMUNICATIONS

\$44m deal for National Grid arm

Energis, the telecommunications arm of the National Grid, has won a contract with the Boots the Chemist pharmacy chain valued at £27m (\$44.55m) over five years. Boots is developing some 60 stores a year including pilots in the Netherlands and Thailand.

Energis already has some 16,000 business customers including British Gas, Reuters, the Mirror Group and ICL Pathway, the consortium building a communications network for the Post Office. The Boots contract covers the development of an advanced data transmission network linking 1,300 locations.

Alan Cane, London

■ RIOTS ANALYSIS

Action urged to tackle violence

Large numbers of jobless young men, weak social controls, inconsistent policing, and short-term government aid programmes which may actually have made things worse, lay behind a spate of riots in England and Wales in the early 1990s, a study from the London School of Economics concluded yesterday.

Action across government departments is needed, it says, to tackle school failure, to find jobs for the estates, to provide training, specialist help for parents of "out-of-control" children, and to reduce huge concentrations of children and young men on estates on which vulnerable families are "dumped".

Nicholas Timmins, London

Irish republicans debate values of bullet and ballot

In spite of new initiative, IRA ceasefire is still in the balance, Jimmy Burns reports

The word in the republican strongholds of West Belfast is that several "volunteers" have not been seen for days.

Some Irish Republican Army operatives are continuing - as they have always done - to plot and plan their next military contingency. Others are engaged behind the scenes in one of the most significant internal debates in the republican movement since the run-up to the ceasefire of August 1994.

An issue is whether the movement abandons its twin-track strategy of "Armalite and ballot box" or whether it uses the continuing terrorism of the IRA to enter the political fray and leave terrorism behind.

British and Irish officials hope that their agreement on "decommissioning" paramilitary arms has robed Sinn Féin, the IRA's political wing, of its last excuse to remain within the republican movement.

However, despite the optimism generated by the announcement made by Mr John Bruton, the outgoing Irish prime minister, in New York on Monday, an IRA ceasefire is far from being certain. A ceasefire is the precondition for Sinn Féin being brought into full political talks about the future of Northern Ireland.

Republican sources say hardline elements of the IRA remain deeply suspicious of the peace process. Political talks on offer revolve not about the prospect of a united Ireland - for which the "volunteers" have been fighting for all these years - but a devolved Northern Ireland government inside the UK.

Within the IRA there are those still

hoping that the summer season of traditional marches by "loyalists" will disintegrate into sectarian violence, with the government and security forces intervening on behalf of the anti-republican, pro-British community.

"This would then show that the British state cannot hold and that the only solution remains total withdrawal," said one republican.

Nevertheless, the big effort which London, Dublin, and Washington are putting into the Northern Ireland issue is aimed at exploiting the growing pressure on Sinn Féin to enter the political fray and leave terrorism behind.

A symptom of this disgruntlement was an unprecedented hard-hitting editorial in Andersonstown News, a Belfast newspaper traditionally sympathetic to the republican cause.

"It is no longer good enough for the leaders of Sinn Féin to stick to the tired old mantra of refusing to indulge in the politics of condemnation... if a thing is wrong, it is wrong, and deserves to be branded as such," it stated.

As the editorial pointed out, within the tortured rationale of Northern Ireland society, many Sinn Féin supporters have for years excused IRA violence within a recognisable political context. But sud-



PA News
David Trimble (right), leader of the Ulster Unionist Party, the largest pro-British party in Northern Ireland, and his deputy John Taylor, arrive at 10 Downing Street yesterday for talks with premier Tony Blair about "decommissioning" paramilitary weapons. "We have to have procedures that actually bite," said Mr Trimble after giving a cautious welcome to proposals from the UK and Irish governments

dently they were confronted with an IRA action which, for many nationalists who voted for Sinn Féin in the recent British and Irish elections, was tantamount to a betrayal of their vote for peace.

You know what I did this morning after the killings? I went along to my local Sinn Féin office and told them you do this again and you've lost my vote," said Harry, a lifelong republican supporter who nevertheless refused to give his full name for fear of reprisals.

Prospects for an IRA ceasefire rest partly on the British government's

ability to allay the fear of anti-republican "unionists" that there cannot be a genuine IRA ceasefire while the organisation is allowed to hang on to its weapons.

But the real hurdle yet to be overcome is within the republican movement itself as it struggles to accept that military and political victory may no longer be achievable and that only compromise is on the table.

"It's proving difficult to contemplate that the years of struggle may end not with a bang but with a whimper," said one republican.

Euro warning by central bank head

By Robert Chote,
Economics Editor

there were "perhaps some suggestions that this may be beginning to happen".

Mr George conceded that unemployment in Europe - which averages more than one in 10 of the workforce - was probably aggravated by the "herculean attempts being made to meet the fiscal criteria according to the Maastricht criteria in a context of cyclical weakness".

"My concern is that the persistence of these wholly unacceptable levels of unemployment across Europe, and the very real difficulty of implementing appropriate supply side reforms, could begin to undermine public support for macroeconomic stability in some countries - even though significant relaxation on this front would provide at best only short-term relief."

Digital TV licences awarded

By Raymond Snoddy
in London

Digital Television Network, the loser in the battle for digital terrestrial television licences, was last night considering an appeal against the decision of the Independent Television Commission. DTN is an offshoot of NTL, the US-owned cable and broadcasting services group.

As widely expected, the ITC yesterday awarded the three main commercial "multiplexes", or blocks of digital frequencies, to British Digital Broadcasting. The BDB consortium now consists of Carlton Communications and Granada Group, owners of the two largest companies in the ITV commercial terrestrial

network. At the ITC's insistence, British Sky Broadcasting has agreed to stand down from equity participation in the venture but will remain its most important programme supplier. BSkyB is the satellite network in which Mr Rupert Murdoch's media empire has the biggest stake.

DTN will now review its options, including complaints to the Office of Fair Trading and Ofcom in the UK and to the European Commission.

Digital terrestrial television (DTT) enables viewers to receive about 30 new channels of digital television broadcasting from conventional transmitters to ordinary domestic aerials. Satellite dishes or cable connections are not needed although a set-top decoder costing around £200 (\$300) at retail - before any subsidy - is needed.

The UK looks likely to be the first country to launch DTT services - probably by September 1998 - though Sweden is also pursuing DTT. The ITC noted yesterday that the BDB programme proposals, including four new subscription channels from the BBC, were "intended to appeal to broad audiences". The ITC had been more attracted by DTN's innovative programme plans but was worried about their revenue-generating potential.

Mr Michael Green, chairman of Carlton and of BDB, said last night: "You will be able to receive extra free and subscription channels through your existing aerial and television. No dish. No cable."

Lex, Page 22

Some Netherlands investors have given up their SFr50 down payments as lost because the streams of new recruits needed to pay off their balances failed to materialise.

One Dutch investor said he lost SFr45 (\$1,559) in 28 SFr50 down payments after finding only one new recruit over several months and having no help in finding others. One British investor claimed to have made £1,500 paper profits, although the money was reinvested and not delivered as cash.

Vanilla may have received as much as £21.1m in Europe alone since it was founded in December 1995. This is based on Vanilla's claim of 45,000 investors throughout Europe and on an average claim of £470 by a group of Netherlands investors seeking to recover their investments from Vanilla in the Netherlands civil courts.

Vanilla took over the accumulation scheme, he was told, his USGSI contracts would be honoured. However, when the contracts matured, he was told he would receive the gold only if he reinvested with Vanilla.

Mr Leo Valdivia, secretary of the group taking the action in the Netherlands, said he was waiting to hear whether the court had granted his group's request to freeze SFr150,000 on behalf of 100 investors. Mr Valdivia says there could be total claims running to around £14.5m in the Netherlands.

Mr Valdivia said many investors found they were not paid commission for recruiting when they had reached the appropriate stage in the system.

One Netherlands investor, who asked not to be named, said he lost £10,000 (\$16,000) he invested in USGSI. When

action on the grounds that Vanilla is a legitimate business.

Company accounts for Vanilla Services BV, whose shares are all held by a company

ARTS

Television/Christopher Dunkley

Not bad, but could do better

In BBC1's new Monday night comedy series, *The Peter Principle*, Jim Broadbent plays a bank manager who is lazy, greedy, hypocritical and bad at his job. Broadbent used to be one half of the National Theatre Of Brent, and nobody who has seen his work at the Edinburgh Festival, the Tricycle Theatre or elsewhere, will forget it in a hurry. He is a superb actor who can play anything from the broadest knock-about farce to the most heavyweight drama. Yet even he has been having a bit of a job with Peter the bank manager. The main difficulty is that, like so many male characters in so many recent television comedies, Peter has no redeeming characteristics.

The first episode began with him trying to find a good reason for refusing to give a couple a mortgage, the applicants both being men. Peter's deputy, Susan, who is (of course, this being 1997) and Susan being a woman) industrious, generous, and brilliant at her job, tells him to stop being silly and grant the mortgage. But Peter tells the men the bank has run out of money. One of the applicants suggests contemptuously that Peter is probably homophobe because he is a closet gay himself. Peter spends the rest of the day throwing left jabs at the air, inquiring whether people have seen *Top Gear* and,

Susan's benefit, consuming a custard cream with hyper sensuality.

These bits of business are funny, and there is a neat subplot in which Peter receives a valentine card written by Susan who has penned it on behalf of another woman who intended it for a man in a different office. Given the woeful way in which so much television comedy these days relies entirely upon the lines for laughs, this plotting makes a pleasant change, and in subsequent weeks the amount of business has, if anything, gone up. Peter has spent the money for the cleaning lady's leaving present on an expensive lunch, got food poisoning from the oysters, been sick into carrier bag, and inadvertently presented the bag as the leaving present.

Some of this is funny, some unpleasant, but the chief weakness is the failure to make Peter a proper human being. The strength of the monsters of comedy from Albert Steptoe and Alf Garnett to Gordon Brittas (even if he does lack the greatness of Steptoe and Garnett) is that, for all their offensiveness, they are

recognisably real and rounded in their humanity. *The Peter Principle* turns out to be one of those productions which make the critic job difficult: it is not a disaster calling for ooh, nor a huge success justifying heaps of praise. It is a flawed series which, with some old fashioned stick-and-carrot work from the producer, might have been much improved.

Perhaps it is only coincidence, but this seems true of a remarkable number of current or recent programmes, and not only comedies. Take the Channel 4 documentary *My Sister*. This contained elements of the life stories of three sets of sisters. In one the eldest had been obliged to look after her younger sisters (and brother); in another the younger sister died in childhood; and in the third the sisters are now firm friends having been estranged for years while one drank. In each family there was a story to be told, but the programme did one of those familiar William Burroughs-style cut-up jobs, never staying long

enough with one to tell the whole story properly. On the other hand there was, it seems, nothing to be drawn from these diverse stories about the nature of sisterhood generally. Tough talking from a commissioning editor might have achieved considerably increased value via one or both these avenues. It was not a bad programme, but could have been better.

Much the same is true of Sunday's edition of the BBC2 culture series, *The Works*. This looked at the recent exercise in which theatre critics had a go at directing. What every viewer wanted to know was whether they were any good, even though there is no reason why they should be. As Dr Johnson pointed out, you may scold a carpenter who has made you a bad table though you can not make a table: it is not your trade to make tables. But are they any good? Who knows - the producer of the programme, perhaps, but she was not telling. We had one whispered phrase from actress Rosemary Leach about the chaos of working under Nicholas de Jongh, and one glee-ful rebuttal by de Jongh of a

point made in a review of his production, and that was about it. There were interesting moments in the coverage of the rehearsals, but it is hard to believe that the editor of *The Works* felt that this programme told us what we really wanted to know.

BBC1's Thursday night series, *Airport*, is another critic's dilemma. There have been many programmes like this before, documentaries observing in more or less fly-on-the-wall style what happens in a particular place or business, in this case Heathrow airport. Indeed, we have already had one series of this very programme. Measured against the average for such series used in prisons, hospitals, department stores, whatever! *Airport* is adequate... okay... not bad. This week's episode about the effects of fog was almost enough to make you sorry for the brutes who staff the check-in desks. But last year in *The House*, the BBC's 1996 backstage series about Covent Garden Opera, we saw

just what can be done if you put your mind to it and negotiate a tough agreement with those you are filming. Should we now be content to accept that which is adequate, okay, not bad?

The crime series *Dalziel And Pascoe* (BBC1) in which the hard cop-solo cop routine has been promoted to a central role in the plot - though to be honest it is the contrast between the man who has gone through the mill and the one who has gone through university that counts - is yet another example of a programme which is undeniably competent. The characters are well written and well contrasted, with a realistically complex web of prejudices, attitudes and beliefs wrapping the two together. Dalziel, the unconstructed sexist, racist bully, has many of the facets and contradictions which Peter the bank manager lacks. But is competence all that is needed for television? How many viewers would go out and pay to watch this 90 minute drama in a cinema?

In some places (all right, in the Sunday broadsheets) television is routinely mocked for work which is, at worst, inadequate. That is counter productive, but so is the over-praising of programme's which are no more than competent. The trouble is that no critic likes to have to say that a piece of work is average, ordinary, run of the mill, however true that may be.

Aldeburgh
Music for all
weathers

Heigh ho, the wind and the rain! - Aldeburgh Festival time again. Some sharp hail, too; but also a few flashes of sun. Just the place for hearing new music, of which the festival offered a good deal last weekend.

The premiere of Alexander Goehr's new *Schluessung* ("Endsong"), a viola concerto in all but name, was delivered on Saturday by Taben Zimmermann with brimming athletic vigour and dash, and with Oliver Knussen conducting the BBC Symphony. Their strings sounded less confident, not quite to have got their heads round Goehr's choppy syncopations.

This cryptic concerto - Goehr maintains that it is just a "suite of six (linked) pieces" - grew from a gentle Elegy he composed when his old teacher Messiaen died, for lightly accompanied viola. The newer five pieces employ a much bigger hand, in curious ways, with obscure inspiration from Kafka. Solo cello and horn get large *concertante* roles. In *tutus*, often strenuous, the orchestra rarely sounds like a "normal" one, more like a jagged *mauvre* of disparate voices.

There are aria-like passages, near-neo-classical patches (not tonal, but not very chromatic), sputtering woodwinds and snappy rhythmic games. It all has the ring of purposeful determination, without disclosing - so far, anyhow - what that purpose might be. Familiarity may breed understanding. It has done, after all, with Berg's *Lulu*, from which Knussen conducted the now familiar Suite with unbridled conviction. Valdine Anderson's soprano soared serenely in the most fearsome flights.

The previous night, Ursula Oppens played an odd programme: Beethoven's "Hammerklavier" Sonata and Rakhmaninov's op. 33 Etudes-Tableaux (interesting, but other pianists find more expressive density in them), and spiky pieces written for her by Charles Wuorinen (b. 1939) and Tobias Picker (b. 1954). Wuorinen's title, *The Blue Bamboozle*, conjures up the slick Creole fantasies of Louis Moreau Gottschalk, but the piece itself sounds more 12-note-severe than extrovert, and barely bluesy.

Picker's opera *Emmeline*, which I reviewed from Santa Fe last year, obviously represented a certain compromise with conservative opera-going ears. His four multi-fingered new Etudes for Oppens - exceedingly difficult, I should think - are kinkier and witty, and she rocketed through them with communicative delight.

On a wet Sunday morning, the young Henschel Quartet (three of them called Henschel) played Mozart and Schubert damply. Well-schooled and temperate, muting the drama even of Mozart's superb D minor quartet: the bold Allegro became a cautious Allegretto. Yet we owed them gratitude for introducing a recent one-movement work by a 21-year-old, Heather Ann Schmidt (b. 1974 in Calgary, Alberta), whose *Phantoms* is a strikingly well-made, cogent and effective piece. I want very much to hear her new orchestral work.

David Murray



A compelling vision: the Paris Opéra dancers transformed into a tribal herd in Pina Bausch's 'Le Sacre du Printemps'

Ballet in Paris and Lyon/Clement Crisp

Sacrificial drama brilliantly sustained

of the True Cross. So much care is taken with steps and "the Tudor style" that the piece is dead. The parents' grief, formal in expression, is as inscrutable as Noh drama. The original 1937 cast (most of whom I saw on stage) were dance-actors of rare ability: *Elegies* now has the emotional vitality you find with the dear departed in Lenin's tomb. Of the Opéra cast, one could not ask for better than Elizabeth Marin and Nicholas Le Riche, but they labour in vain. And *Petrushka* in the composer's 1947 orchestration - he is Bausch-ist, rather more

than he was in *Blue Heron* which he made for Baryshnikov's White Oak Project.

Cochrane, austere set, touches on ideas of immigration to America, on spiritual desolation, on the finding or assuming of identity. (*Very TanzTheater!*) Given with evident dedication by its cast, it looks too static for a score that bristles with energy.

Petrushka seemed to me altogether more successful. It can be argued - and I would do so - that the score and the drama it vividly tells, Benois' faultless recreation of Petersburg during the Butterfield Fair, are too

firmly embedded in our consciousness to make any other version valid.

Schlömer retains vestiges of the action, and his central trio are the same, but he plays out the tale in the same bleak space he used in *Concerto*, with the addition of a few paper lanterns and a thick covering of sawdust on stage to remind us of Petersberg snow and a fairground - and Bausch's *Sacre*. The score inspires him to livelier dancing, and despite an element of scampering in the portrait of *Petrushka*, played in rather winsome fashion by Niklas Ek, the

life of the music is clear in the dance. It would, in any case, be a brute who could resist the playing of the Lyon Opera orchestra under Kent Nagano. Every sonority was pungent, each rhythm alert: it was a superb account of the score (and made me remember Pokin and Benois' rather more than I should). The company worked very well, with Sandra Seijo a Ballerina-doll of provocative sensuality. The orchestral playing and the soloist, Masahiro Sato, in *Concerto* were equally fine. I deplore, though, the arbitrary pauses imposed in the scores for choreographic reasons.

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERT

Concertgebouw

Tel: 31-20-573 0573

• Metropole Orkest with conductor Jan Sluiter and soprano Kim Criswell in selected highlights from Broadway musicals; Jun 29

ANTWERP

OPERA

De Vlaamse Opera

Tel: 32-3-233 6808

• Un Ballo in Maschera: by Verdi. Conducted by Imre Fallo. Soloists include Marcus Haddock, Soja Smoljanovic, Christopher Robertson and Sharon Graham; Jun 29

BARCELONA

FESTIVAL

Festival d'estiu de Barcelona

GREC Tel: 34-3 301 4148

• GREC '97: this year's summer festival has a special focus on

BRUSSELS

EXHIBITION

Musées royaux d'Art et d'Histoire - Tour japonaise et Pavillons chinois

Tel: 41-61-2710228

• Dürer Holbein Grünewald: display featuring 180 etchings from the 15th and 16th centuries, including works by Dürer and Grünewald; to Aug 31

BERLIN

CONCERT

Deutsche Oper Berlin

Tel: 49-30-343 8401

• Messa da Requiem: by Verdi. Conducted by Rafael Frühbeck de Burgos; Jun 26

EXHIBITION

Martin-Gropius Bau

Tel: 49-30-3245078

• The Age of Modernism: large scale exhibition tracing the history of modern art throughout this century. Featured artists include Picasso, Warhol, Klee and Kandinsky; to Jul 13

BONN

EXHIBITION

Kunst- und Ausstellungshalle der Bundesrepublik Deutschland

Tel: 49-228-9171200

• German Photography: display

FLORENCE

EXHIBITION

Centro Cultural de Belém

Tel: 351-1-361 2400

• Julia Ventura: Two Ways of Life: photographic exhibition by the Portuguese artist, who uses her

COLOGNE

EXHIBITION

Museum Ludwig

Tel: 49-221-221 6177

• Sechziger Jahre: Die neuen Abenteuer der Objekte - display featuring 130 works by 27 artists from the 1960s, including John Cage, Allan Kaprow, Joseph Beuys, Andy Warhol and Christo; from Jun 25 to Aug 13

DUBLIN

EXHIBITION

Irish Museum of Modern Art

Tel: 353-1-671 8668

• The Glen Dimplex Artists Award Exhibition 1997: display featuring works by the six artists shortlisted for this year's award; to Jul 13

LISBON

EXHIBITION

Centro Cultural de Belém

Tel: 351-1-361 2400

• Julia Ventura: Two Ways of Life: photographic exhibition by the Portuguese artist, who uses her

INNSBRUCK

FESTIVAL

Internationales Tanzsommer

Innsbruck Tel: 43-512-53350-6

• Tanzsommer 1997: this year's dance festival features performances by Ballet Prejocai, Hubbard Street Dance, Ungarisches Nationalballett and, opening the festival, Nederlands Dans Theater 3, in a programme including Evergreens, choreographed by van Manen to music by Saint-Saëns, Payronni and Lobos; from Jun 27 to Jul 13

LISBON

EXHIBITION

Centro Cultural de Belém

Tel: 351-1-361 2400

• Julia Ventura: Two Ways of Life: photographic exhibition by the Portuguese artist, who uses her

MADRID

CONCERT

Orangerie de Bagatelle

Tel: 33-1-45 00 22 19

• Pierre-Laurent Aimard: the pianist performs works by Chopin, Bartók and Ligeti; Jun 26

NEW YORK

EXHIBITION

The Metropolitan Museum of Art Tel: 1-212-879-5500

• Prints in the Age of Albrecht

Dürer and Lucas van Leyden: exhibition presenting highlights from the museum's collection of German and Dutch prints dating from 1470 to 1550. 110 engravings, etchings, woodcuts,

and illustrated books are on display; to Jul 13

JAZZ

Avery Fisher Hall Tel: 1-212-875 503

COMMENT & ANALYSIS



Ian Davidson

Fault-lines appear

Omens from the recent Amsterdam summit for the cause of European integration were all negative

Last week's European summit in Amsterdam was a serious setback. But it may prove to have been much worse, more like a premonition of the crack-up of the traditional model of European integration.

The summit exposed many specific fault-lines between the member states: over economic and monetary union (Emu), freedom of movement, defence and the reform of the Community's decision-making institutions. But there is also a deeper common pattern beneath these rifts, and it is of a profound disagreement between the member states about the kind of Europe they want.

The question, of course, is whether this dispute is serious or just regrettable. The European Community has long known intense ideological struggles, most notably in the 1960s between President Charles de Gaulle and would-be federalists in other member states. But these battles were not terminal either way and today the federalist-national question is still unresolved.

The Amsterdam meeting was the most unsuccessful European summit for many years. It recalls, for me, the extraordinary US-Soviet summit meeting in Reykjavik in 1986, at which President Ronald Reagan and President Mikhail Gorbachev reached a personal agreement, man-to-man, to abolish all nuclear weapons. It was obvious that this agreement would not literally be put into effect and yet it was sensational in the context of east-west relations. The question was, what exactly did it mean?

It was as if we were rounding a headland of history. We could see the coastline shifting before our eyes, even if we could not yet interpret the new geography that was coming into view. It did not take long for this to become clearer: it was the beginning of the

end of the cold war. The omens at Amsterdam were all negative. The most striking was that the governments failed to agree on any of the institutional reforms necessary if the European Union is to take in 10 or more new members from eastern Europe.

They had long said that institutional reform was an absolute priority before enlargement, as a mega-Europe could not function without overhauling the decision-making rules; but last week they simply gave up the attempt to agree, and put off the problem to another day.

At one level, this failure is self-explanatory. Voting rules in the Council of Ministers give unfair weighting to small countries. Most east European countries are also small, so that in a mega-Europe the big countries could find they were swamped; but last week the little countries refused to surrender their advantages.

The episode may show that the integrationist model of the EU is approaching the limits of what is politically acceptable to the nation states. A mega-Europe would be so large and so diverse that it could only function effec-

tively if it had significantly more federal institutions than at present. The evidence of last week is that the federalist case no longer appeals to the small member states.

But this may also be a knock-on from a bigger political problem, the fracturing of the Franco-German partnership. If the EU has made progress in the past 10 to 15 years, it is because its agenda has been driven by France and Germany in a partnership formerly cemented by the close relationship between President François Mitterrand and Chancellor Helmut Kohl.

Since the election of President Jacques Chirac in 1995, however, the partnership has lost cohesion, mainly because Mr Chirac is less committed to the European idea than his predecessor. Before the Amsterdam summit, he and Mr Kohl held the normal Franco-German bilateral preparatory meeting but, for the first time, failed to agree on the way forward.

The sharpest debate arose from the attempt by the new French Socialist government of Mr Lionel Jospin to re-write the terms of Emu, to give it a more

logical suggests that neither France nor Germany can afford a parting of the ways. The trouble is that the political situation in France is a mess, divided between a president who does not believe anything much and a prime minister who believes in old-fashioned socialist nostrums. But, if the French can raise their eyes from their domestic pre-occupations, they will see that the alternative to a Franco-German Europe will be a German Europe.



Cracks in the partnership: Chirac (left) and Kohl

International financial news from a European perspective.



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LETTERS TO THE EDITOR

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Misguided concerns of draft EU directive on takeovers

From Mr Bryan Cassidy

MEP.
Sir, You are right to highlight the shortcomings of the European Commission's draft directive concerning takeover bids ("Ministers to challenge EU on takeovers".

This could have profound implications for the European paradigm. It is said that Emu will only happen if both France and Germany are in, since Emu is essentially a political project, driven by the Franco-German partnership. It is also said that France and Germany will both be in, even if this year's French budget deficit is outside the Maastricht treaty criteria, because leaving France out would have horrendous political consequences.

These assumptions may no longer hold. For if the French themselves put a lower political priority on Europe, the traditional European model may be in question and the Germans must then choose between alternative ones. On Emu, they can press for France to be included, in the hope of rebuilding a political hard core, limited to Germany, Austria and the Benelux countries, or they can scuttle the entire project.

Logics suggests that neither France nor Germany can afford a parting of the ways. The trouble is that the political situation in France is a mess, divided between a president who does not believe anything much and a prime minister who believes in old-fashioned socialist nostrums. But, if the French can raise their eyes from their domestic pre-occupations, they will see that the alternative to a Franco-German Europe will be a German Europe.

duction is 100 per cent owned by Ecuadorians and the US company Chiquita has no involvement in our industry.

Ecuador requested the creation of a WTO panel on bananas, shortly after we joined the WTO in January 1996, because we believed the EU banana import

regime discriminated against our banana industry. The panel's findings have proved us right, in particular, the licence allocation system favours EU companies who have been selling licences on

with the US and Japan. Nor do the 22 amendments from the European parliament's legal affairs committee which will be put to the vote on June 26 in Brussels. Some of those are more concerned with information and consultation of the "representatives of employees" than with protecting the rights of small shareholders.

All is not yet lost, however. This is only the first of three readings. It is quite

likely, too, that the proposal will come to the "British presidency" in the first six months of 1998. The new Labour government appears to shun the views of its Conservative predecessor.

Bryan Cassidy,
European parliament,
Bureau S27,
Van Maerlant,
97-113 Rue Belliard,
1040 Brussels,
Belgium

Obviously, it's all in the recruitment

From Mr Rakesh Rawal

Sir, I refer to your article on British and American investment banks ("The price of ambition", June 18). As a headhunter operating in the City of London, who has worked with many investment banks, I suggest that with a compensation package engineered which will not only tempt the candidate to join, but also directly reward for future performance.

Furthermore, it is also significant that US investment banks are regarded to be the most meritocratic by candidates of differing nationalities and social backgrounds.

In a highly competitive and rapidly changing industry, it is the professionals of the American investment banks hire that have the

met around 15 people and have been assessed on their intellectual and technical ability, commercial awareness, as well as previous trading history. Only then will a compensation package be engineered which will not only tempt the candidate to join, but also directly reward for future performance.

Furthermore, it is also significant that US investment banks are regarded to be the most meritocratic by candidates of differing nationalities and social backgrounds.

In a highly competitive and rapidly changing industry, it is the professionals of the American investment banks hire that have the

vision and adaptability to take advantage of change. Far too often, British investment bankers have behaved like civil servants, longing for the good old days when the City was a smaller, friendlier, predictable and inefficient place.

It is not surprising then, that the Americans have managed to subdue their British rivals without actually fighting. In Sun Tzu's words, "the supreme act of war".

Rakesh Rawal,
Codex Consulting,
7 Balmoral Gardens,
London SW1S 6NC,
UK

EU banana import regime discriminates against Ecuador

From Mr Alfredo Pinozgote

Sir, I refer to Mrs Glenna Kinnock's letter (June 19) on the World Trade Organisation ruling on bananas. I know Mrs Kinnock and a number of her colleagues recently visited the Windward Islands and the fate of the producers in these countries is of concern to them.

The banana industry of Ecuador is of great concern to our government. Ecuador

is the most efficient producer in the world and exports the greatest volumes of bananas. Our banana pro-

duction is 100 per cent owned by Ecuadorians and the US company Chiquita has no involvement in our industry.

Ecuador requested the creation of a WTO panel on bananas, shortly after we joined the WTO in January 1996, because we believed the EU banana import

regime discriminated against our banana industry. The panel's findings have proved us right, in particular, the licence allocation system favours EU companies who have been selling licences on

Ecuador is not prepared to subsidise companies in the developed EU, while our producers and the Caribbean suffer.

We sympathise with Mrs Kinnock's evident concern for the Windward Islands but a better way must be found of assisting them that does not penalise Ecuador.

Alfredo Pinozgote,
Ecuadorian ambassador to
the European Union.
Avenue Louise 863,
1050 Brussels,
Belgium

Anthony Robinson on the struggle to rebuild an economy

Serbia still outside the gates

Welcome to Kragujevac: Home of the Yugo", reads a battered sign at the entrance of the city that used to be the Turin of Yugoslavia and is now a symbol of Serbia's gutted economy.

Before the disintegration of Yugoslavia, the Crna Zastava (Red Flag) car plants in this city 130km south of Belgrade turned out up to 220,000 cars a year. Its linked military factories produced arms and vehicles. The unique Zastava Yugo model briefly competed with other cheap imports in Europe and the US.

Today, Zastava is hard

pressed to produce 10,000 cars a year, while military orders from the cash-strapped Serbian army have virtually dried up. Last year

thousands of workers went

on strike and in November

Mr Veroljub Stevanovic, the managing director sacked in

1992, was elected mayor for

the opposition Zajedno

movement. His was one of

many opposition election

victories whose attempted

annulment by Mr Slobodan

Milosevic, Serbia's president,

sparked three months of

nationwide demonstrations.

The disintegration of former Yugoslavia and four

years of trade sanctions

against Serbia severed

access to markets, raw mate-

rials and components, deal-

ing a near-lethal blow to do-

zens of plants like Zastava.

This week in London a delega-

tion led by Mr Danko Djunic, the deputy prime

minister of rump Yugoslavia,

sought to throw a

lifeline to such plants by

proposing a debt restruc-

turing deal to the London Club

of commercial bank credi-

tors, calling for an 80 per

cent reduction in Serbia and

Montenegro's \$2.4bn debt.

This was too much for the

banks to swallow and the

talks broke up inconclusively, although both sides agreed to meet again in July.

Mr Milosevic is being

advised that a deal must be

reached if new investment is

to flow into what is still

widely seen as a pariah state.

Other former Yugoslav

states have raised hundreds

of millions of dollars

through sovereign and

corporate bond issues and

equity placements after

reaching agreements with

the Paris and London Clubs.

Trade sanctions were

lifted last year in return for

Serbian compliance with the

Dayton peace agreements.

Stevanovic says his city has Europe's "greatest social problems".

the bigger the deficit," worries Mr Goran Pitic, head of research at Belgrade's Economics Institute. Mrs Danica Popovic, at the rival Centre for Economic Studies, adds:

"There is no economic strategy and that means there is no direction at the micro level at all. The people that run plants like Smederevo and Zastava are apprentices, not managers."

Mr Popovic is sceptical of the government's new-found belief in privatisation, pointing out that 96 per cent of the country's assets are still in state hands. But about 35 per cent of economic output is produced by the private sector, she estimates.

Serbian industry is still working at only 36 per cent capacity against 73 per cent in 1989.

Serbia has survived by consuming its capital, including the estimated \$4bn in effect stolen from private hard-currency accounts in 1991. They were taken by the Belgrade-based Yugoslav National Bank which froze such accounts throughout former Yugoslavia shortly before war broke out. The funds were squirrelled away in secret accounts in Cyprus, Switzerland and elsewhere to pay for the war.

The economic cost of Mr Milosevic's failed attempt to create a Greater Serbia is borne by ordinary Serbs whose average annual income has fallen by more than 50 per cent to about \$1,500 since 1990. But while Serbia has stagnated in isolation, other former Yugoslav republics,

JPK, 25/6/97

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Wednesday June 25 1997

Squalls in the Atlantic

Things are not as bad between the US and Europe as they were three years ago, at the height of the Bosnian crisis. But recent weeks have brought reminders that transatlantic entente cannot be taken for granted, absent a clear common danger.

Freshest in the mind are the disputes at the Denver summit. There, the US irritated its European allies by rejecting explicit targets for greenhouse gases, and by triumphantly advertising itself as a socio-economic model. President Bill Clinton's attempt to squeeze his guests into cowboy boots was all too heavily-handedly symbolic.

These boots came hard on the heels of the US announcement that it will consider only three candidates (Poland, Hungary and the Czech Republic) for Nato membership at next month's Madrid summit, brushing aside the claims of Romania and Slovenia which some European allies had strongly canvassed. That went down all the worse for being accompanied by US hints that it is the European Union's job to underwrite stability by admitting new EU members from parts of Europe Nato cannot yet directly reach.

Beneath these disputes, trade-related arguments rumble on, on such issues as extra-territoriality, restrictive practices, or genetically altered food. These obscure the good work done removing non-tariff barriers on both sides by the Trans-Atlantic Business Dialogue.

Russian reality

Thanks to President Boris Yeltsin's new team of reformist ministers, the Russian economy is being taken seriously again. This optimism has been handy for the government, letting it pull off the rare coup of becoming simultaneously a member of the Paris Club of official creditor nations and one of this year's most prodigious emerging market borrowers.

The renewal of confidence contributed to Mr Yeltsin's successful outing at the Summit of the Eight in Denver, a fitting end to his new team's first hundred days. But as so often when it comes to Russia, outside perceptions are in danger of getting ahead of events on the ground.

Mr Victor Chubais and Mr Boris Nemtsov, the two deputy prime ministers spearheading the new reform drive, have notched up some notable achievements since March. And yet, however encouraging the new rhetoric, in many respects the two reformers have yet to make much of a dent on reality.

Large-scale spending cuts are testament to the failure to revive federal tax revenues, which still languish at around 10 per cent of GDP. The Duma wavered through the new tax reform last week on its first reading. This means the cabinet is counting on much better revenue in preliminary versions of next year's budget. But the reform is still in danger of being

Felipe's coup

Mr Felipe González knows how to pull a good political trick. The former Spanish prime minister took his own Socialist party by surprise when he suddenly announced his decision to step down as party leader last week. And yet he has emerged from the affair with his own reputation higher than ever, and loyal supporters in control of the party. It looks like a shrewd coup to shake up the organisation, and still end up in charge.

It is not clear whether Mr González has done as much for his party as he has undoubtedly done for himself. The success of his palace coup is that it freed a logjam in the party leadership, removing a whole group of party traditionalists in the process. In so doing, it also appears to have moved the party slightly to the left. Mr Joaquín Almunia, the new leader, announced his aim to rebuild a "progressive social majority", appealing to moderates within the rival Communist-led United Left to join him.

The party congress has also voted for a reduction in weekly working hours from 40 to 35 to combat the country's chronic unemployment, imitating the successful Socialist election platform in neighbouring France. To be sure, it has hedged the idea with provisions about not undermining competitiveness and productiv-

ity. Yet the idea that shorter working hours can somehow magically create new jobs without pushing up labour costs is dangerous and simplistic.

Mr González does not make life any easier for Mr José María Aznar, the Popular party prime minister, who still lives rather under his predecessor's shadow. As parliamentary leader of the Socialists, Mr González is keeping his options open about whether he will run again as head of the party list whenever the next elections are called. He is still very much a power to be reckoned with on the Spanish stage.

Mr Aznar is enjoying the fruits of respectable economic growth, with inflation under control and Spain now regarded as a probable, rather than a possible, founder member of the European single currency. His minority government has proved more stable than expected, sustained by the support of the Basque and Catalan regional parties. He has had to make concessions to federalism to do so. But the only real cloud is unemployment, officially estimated at 21.5 per cent.

Nevertheless, Mr González is an operator who should never be underestimated, as his latest coup demonstrates. If his party can rejuvenate itself, he could still return as a formidable challenger before the turn of the century. After all, he is only 55.

Long march to mass market

Early setbacks aside, foreign car companies are keen to stay in China because of its huge potential, writes James Harding

Nearly half a million Chinese thronged to the Shanghai International Auto Show earlier this month, caressing the leather upholstery on executive saloons and having their pictures taken behind the wheel of the latest sports car.

Few, if any, were looking to buy. With an average wage in Shanghai of around \$100 (300) a month, most visitors could only dream of owning one of the shining models displayed by the world's leading car companies.

The event encapsulates the Chinese challenge for the car industry. China is the world's most promising automotive market but, until it fulfils its potential, manufacturers must invest billions of dollars and endure untold frustration to cultivate future consumers.

Among the foreign investors is General Motors, the US carmaker which this month started work in partnership with Shanghai Automotive Industry Corporation (SAIC) on a \$1.57bn plant to build Buicks. It is also negotiating a partnership in Guangzhou, southern China, to manufacture Opel cars.

Another US manufacturer, Ford, is to increase by \$54.5m its stake in Jiangling Motors, with which it will start producing minibuses later this year. These will be the first vehicles made by Ford in China. They will be a precursor, Ford hopes, to production of cars. Toyota of Japan has just announced a \$30m investment in a components plant in Tianjin, south-east of Beijing, to stand alongside other investments in the area where it is spending a further \$248m to build an engine manufacturing plant.

The rising foreign investment has come in spite of an alarming catalogue of casualties. Mercedes-Benz has become increasingly frustrated with its project for a \$1bn plant to produce minivans, or light commercial vehicles, which has been stalled by disagreements between the German company and its Chinese partner since it was approved in 1995.

Peugeot of France, one of the first foreign car manufacturers to enter the market, has negotiated a withdrawal from a disastrous joint venture in Guangzhou. Production fell from 20,000 units five years ago to about 3,000 last year. Furthermore, Peugeot's control of the operation was restricted by the company holding only a 22 per cent share; foreign manufacturers are forbidden from having majority stakes in car industry joint ventures.

In another setback, Audi, the executive car subsidiary of Germany's Volkswagen group which has a joint venture with First Auto Works in Changchun, north-east China, has put a brave face on FAW's independent production of an Audi lookalike car. The model is sold under FAW's Red Flag brand.

Such risks notwithstanding, investors say they have little choice but to enter the market. "Some day China is going to be the biggest single market, without a doubt," says Mr Philip Murtaugh, general manager of GM's new project in Shanghai.

The Ministry of Machine Industries forecasts that total vehicle sales, including cars, vans and trucks, will grow from 1.6m units last year to 2.7m units by 2000

China's car market: data for high-salaries

Production

Year	Production (units)
1995	~1.6m
1996	~2.0m
1997	~2.5m
1998	~3.0m
1999	~3.5m
2000	~4.0m

Production volume

Vehicle Type	Production (units)
Cars	~1.5m
Buses	~0.2m
Trucks	~0.3m

Passenger cars

Commercial vehicles

Minibuses

Light commercial vehicles

Heavy commercial vehicles

Other vehicles

Total

Source: China Statistical Bureau

and to more than 8m by 2010. By then, passenger vehicles will account for two-thirds of the market compared with less than a third today. China has just over one vehicle per 100 people, compared with 33 in Taiwan, 53 in the UK and 75 in the US.

Mr Vaughan Koshkarian, president of Ford China, expects that by 2010 China will have four vehicles per 100 people and "a market volume of between 8m and 9m vehicles, the fourth largest market in the world after North America, Europe and Japan".

"By 2010, after substantial consolidation, this automotive industry will have a highly educated, skilled and industrious workforce," says Mr Koshkarian. "In essence, China will have everything necessary to become a primary, if not the primary, manufacturing nation in Asia."

China's car market has a long road to travel before then. The consumer market is negligible. The average annual wage, excluding most rural workers, is Ym5,500 (2400), according to the State Statistical Bureau. Even at current growth rates, per capita gross domestic product will take until 2020 to reach \$6,000, a critical level for mass consumer purchases, according to one west-

ern carmaker with a presence in China.

The slower-than-expected growth of the car market is partly the result of the contradictory aims of China's government. Although Beijing has legalised the private ownership of vehicles, the tax regime still makes owning a car prohibitively expensive

Other foreign manufacturers - Daikatsu of Japan producing the Charade in Tianjin, Chrysler of the US making Jeeps in Beijing, Audi in Changchun and Citroën of France making ZX models in Wuhan - have much lower sales. Nevertheless, international carmakers are shaping the Chinese market: foreign brands made in joint ventures account for almost all sales of cars.

Most of these cars are sold in the home region of the joint venture because regional authorities often intervene to boost local manufacturers and thwart the ambitions of Chinese competitors. One of the most common complaints among foreign carmakers is that, even if they maintain thorough control of production quality, they have little say over distribution, which remains firmly in Chinese hands.

Given the patchy road network, the uneven market and limited private purchasing power, car companies have to focus on sectors of the automotive industry which promise the quickest returns. "Passenger cars still make little sense in China," says Mr Murtaugh.

To those who suggest it might be better to wait until 10 years have passed, Mr Murtaugh draws a parallel with the carmakers that missed out on other Asian markets by failing to make an early sacrifice. "That is what every manufacturer said about Japan in the 1950s and Korea in the 1960s. And look where they are now."

Crossman. "We are moving into the minivan and pick-up stage of development. The minivan can haul around 5000-6000 worth of goods or five to six people. It fits a country moving away from an economy of large state-owned enterprises, to small town and village enterprises and entrepreneurial businesses."

That logic - and the fact that Ford lost to GM in the competition to open the car plant in Shanghai - underpins Ford's partnership with Jiangling Motors. But, although Ford says minibuses are "an appropriate way into the China market now", it hopes to be making cars by 2005. By then, when, it says the country will have realised its potential "an extremely important market".

GM is targeting another niche: the executive car market. It says its Buicks will sell when they start coming off the production line at the end of 1998. "Our market is predominantly executive fleets," says Mr Murtaugh. "A mid-luxury saloon is out of reach for the ordinary consumer, but our buyers are businesses - state-owned enterprises, foreign-invested enterprises and the managers of companies."

The least profitable sector is that for compact cars, which is most exposed to sluggish consumer demand and dogged by oversupply.

Brazil is keen to foster its domestic automotive industry by injecting foreign capital and technical expertise into its flagship manufacturers and has promised to restructure the 160 mostly loss-making domestic manufacturers. These concentrate on producing compact cars and agricultural vehicles. The government announced earlier this year that 30 companies would be forced to merge or apply for bankruptcy, but the industry yet to see any action.

The quality of China's car manufacturers may hold the key to success or failure for foreign car companies in China since foreigners can only build cars through ventures with domestic companies. "Ventures in China fail because joint ventures fail. Your partner will make you or break you," says a European car industry official. The choice of Chinese partners, though, is limited by three factors:

- The government tends to decide who will be paired off with whom.
- There are only three big automotive plants - the state enterprises Dongfeng Automotive in Wuhan, First Auto Works in Changchun and SAIC in Shanghai - and a mixed bag of smaller potential partners.

- Under the national plan, only one large car deal - the one just signed between GM and SAIC - is envisaged between 1996 and 2000.

GM's Mr Murtaugh remains confident of success within 10 years. "We are not coming into this market to lose money," he says.

To those who suggest it might be better to wait until 10 years have passed, Mr Murtaugh draws a parallel with the carmakers that missed out on other Asian markets by failing to make an early sacrifice. "That is what every manufacturer said about Japan in the 1950s and Korea in the 1960s. And look where they are now."

Financial Times

100 years ago

Canadian Railways Ottawa, 24th June The Senate last night rejected by 37 votes to 10 the Bill for the ratification of the agreement between the Government and the Grand Trunk and Drummond Counties Railways for the extension of the intercolonial railway to Montreal. The chief objection urged was that the terms

demanded were extravagant. An hour after the vote had been taken in the Senate, the Finance Minister brought down further supplementary estimates amounting to \$157,000, for nine months' rental of the tracks and terminals necessary to run the Government road to Montreal.

50 years ago

Plan To Save The Franc Paris, 24th June M. Ramadier's financial programme was adopted this afternoon after a sixteen-hour debate by the Assembly by 302 votes against 241 and 58 abstentions. The small majority obtained by the Government reflects the unpopularity of the B.E., as well as the doubts prevailing in Parliament as regards its effectiveness. The Communist leader, M. Jacques Duclos, criticising the Bill, said the Bill opened the way to inflation.

OBSERVER

Telecom says it has

abandoned its plans to serve

Europe with its own

international satellite

communications system

and will instead

partner with Irian

Telecom to serve

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international satellite

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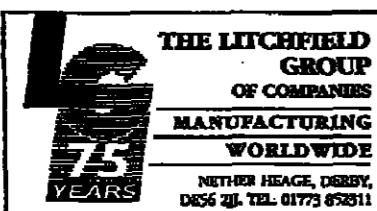
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Wednesday June 25 1997

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US consumer confidence climbs to 28-year high

By Gerard Baker
In Washington

Economic expansion has left US consumers more confident than at any time in the last 28 years, according to an influential monthly survey yesterday.

The Conference Board, a private sector business research group, said its index of consumer confidence hit 129.6 this month, its highest since August 1969. The report sparked fears of a renewed surge in consumer spending that could stoke inflation.

But with little evidence of inflation in the pipeline, financial markets seemed content to regard the figures as merely reflecting the recent extraordinary strength of the economy. By Ipm, the Dow Jones Industrial Average was up 29 points at 7,633, clawing back some of the 192-point loss on Monday.

"The record level of confidence... is indicative of the past robust economic environment rather than a signal for a pick-up in consumer spending," said Ms Cheryl Katz, economist at Merrill Lynch in New York.

The outlook for consumer

See Lex
Financial muscle Page 6
Barry Riley Page 15
Bonds Page 24
World stocks Page 38

spending remains positive. Retail sales grew at a rapid 6 per cent real annual rate in the first three months of the year before slowing in the second quarter.

After years of insecurity about their employment and income prospects, Americans now have more reasons to be optimistic than they have had for decades – unemployment is at a 25-year low and the core rate of inflation is close to its lowest level in 30 years.

Latest survey results show consumer confidence continuing to run at historically high levels," said Ms Lynn Franco, associate director of the Conference Board's Consumer Research Center. "Despite a slight change in consumers' short-term expectations, they continue to be bullish about the stability of the currency market."

Another factor that seems to

UK to offer IRA a final chance for new ceasefire

By John Kampfner in London

The British government will today give the IRA a final chance to declare a ceasefire in Northern Ireland by disclosing details of a discreet government letter to Sinn Féin, the IRA's political wing, and a new approach by the British and Irish governments to paramilitary

The proposals yesterday received a cautious welcome from the Ulster Unionist party, the largest party representing loyalists in the province. Mr Tony Blair, UK prime minister, will announce that the latest Anglo-Irish formula should remove obstacles to progress at the multi-party talks.

For the first time Mr Blair will set out a detailed mechanism for allowing negotiations on arms decommissioning to proceed in parallel with work on a constitutional settlement

for Northern Ireland. The UK's previous Conservative government had accepted the idea of parallel negotiations in principle but had drawn back from detailed proposals.

Although highly technical, the move is significant as it provides a mechanism for meeting the worries of both unionists and nationalists on decommissioning – the biggest stumbling-block to progress on a political settlement.

The formula, set out in a document made available to the Financial Times, envisages that an independent commission comprised of arms experts would report to a committee of leaders of all the parties at the talks.

The commission would undertake to provide "whatever is necessary to facilitate, observe, monitor and verify decommissioning". Two separate subcommittees would

oversee the specifics of decommissioning – the main worry of unionists – and "confidence-building measures" which are largely nationalist concerns such as policing, parades and prisoners.

Mr Blair is co-opting much of the wording from the January 1996 report on the arms issue produced by a international body led by former US senator George Mitchell. Subsequent multi-party talks, chaired by Mr Mitchell, became bogged down by the arms issue.

Sinn Féin refused to take part, demanding that decommissioning take place only once an overall settlement is reached. Unionists have until now insisted that arms be handed over before substantive negotiations begin.

Bullet and ballot, Page 10

Eurotunnel urged to seek rail freight

Continued from Page 1

objective of reaching at least an agreement in principle" in the next few days.

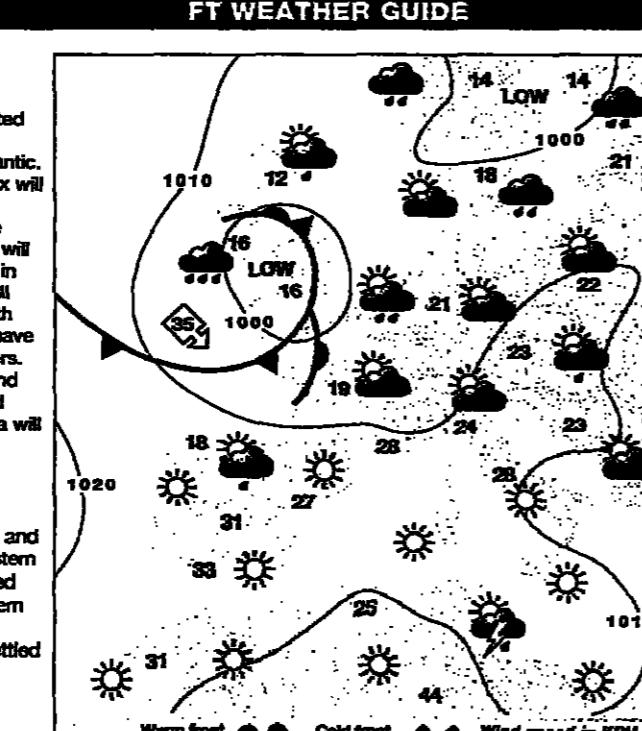
But the UK department of transport said it was "premature" to suggest Mr Prescott was about to agree to an extension of the Eurotunnel concession. "Prescott is not in the business of giving away the concession for nothing."

said one transport executive. An extension would boost the company's future long-term income, raising the prospect that it could win approval for its financial restructuring plan from its 174 creditor bankers and its 730,000 shareholders, who are due to vote on the proposals next month.

In line with expectations, only 7 per cent of the company's shares were represented

at yesterday's meeting, below the 33 per cent required for a quorum. Eurotunnel needs to achieve attendance by shareholders or proxies representing 25 per cent of the equity – or 230m shares – at the extraordinary meeting scheduled on July 10 for a vote on the restructuring plan to be valid.

Mr Pousolle, renewed his calls to shareholders to support the restructuring.



2 ROMANIA

TRANSPORT AND INFRASTRUCTURE • by Anatol Lieven

International funds to pave the way for trade

Road links to western Europe are vital to securing much sought entry to the EU

The poor state of Romania's transport network, and the truly dreadful state of its roads, have been a critical weakness since the 1989 revolution, and has held back development in every field from grain exports to tourism.

Romanian transport ministry officials say that no less than two thirds of Romania's 9,000 miles of roads need immediate repair - which they will be very lucky to get.

Overall, they estimate that up to the year 2005, Romania will need some \$30bn to upgrade its road, rail, sea and air networks. This estimate presumably did not include changes to the

driving habits of Romanian drivers. The government suffered a blow to its road-financing plans in April, when it was forced to severely reduce a planned road tax in the face of public protest.

Nothing like \$30bn is going to be available, but with the help of international loans, Romania has made a determined start on upgrading some crucial road links and transport hubs.

Mr Traian Basescu, the transport minister, has admitted that much urgently-needed construction will have to wait until the next century, and that "our priority is to upgrade roads leading to Western countries. Romania cannot integrate into the European Union without an acceptable infrastructure."

The development of roads is also of political importance, because, in the words of a Western diplomat, "the pain

caused to the population by reform has to be seen to be yielding some concrete results, and soon."

The EBRD last year loaned Romania \$77m to upgrade the motorway from Bucharest to the key industrial city of Pitesti. This covers a distance of only 120km, but in future the government hopes to extend it to the Hungarian border via Arad to link up with Western Europe.

The Pitesti-Bucharest project is now being put out to tender. The rest of the route is to be financed by the EBRD, Phare and the World Bank, but is still at the planning stage. Phare has also given Ecu53m for railway improvement.

The Pitesti-Bucharest road will be subject to a toll, the profits from which will go towards the construction of a motorway from Bucharest to the port

of Constanta which was begun under Ceausescu and then abandoned.

The Japanese government in March announced that one third of a \$150m loan to Romania would be devoted to this motorway.

The rest of the Japanese loan will go to improving the port of Constanta, one of the largest on the Black Sea, and the terminus for barge traffic coming down the Danube.

The Japanese are helping to build a container terminal, while Phare has committed Ecu70m to build a breakwater to protect it. The existing one was badly damaged in a storm last year.

The Romanians for their part are finishing a giant grain silo; since at present unusually high grain exports from Constanta require the hiring of special floating equipment from abroad.

For the longer term, Romania has great hopes of being a hub for transport and trade. The country lies on the line of three out of seven planned "Pan-European Routes". It sees itself as a transit point in European trade to Ukraine, Russia, the Transcaucasus, Central Asia and the Middle East.

They hope to be a source of exports, above all of food and cheap manufactured products to the food-deficit areas of Azerbaijan and Central Asia.

As their huge reserves of oil and gas come on stream, and their populations grow, these may be one of the great new markets of the 21st Century.

The government is also about to launch a publicity drive in the West to gain support for making Romania the route for the shipment of oil and gas from the Caspian region to markets in the West, whether from tankers across the Black Sea to the Caspian, or via the existing "Druzhba" pipeline network across Ukraine.

With the narrow Bosphorus increasingly overburdened with shipping and the proposed Russian and Turkish land routes bedevilled by political instability and geo-political rivalry, they reckon that Romania could be seen as the safest as well as the most direct route to Western Europe.

"Unfortunately, we have only lately become in a position to put ourselves on the international map.

Most maps so far haven't even included Romania. So we need some simple salesmanship, just to tell people what is already available here, and what the opportunities are," says Mr Sergiu Celic, the ambassador of the foreign ministry planning staff.

AGRICULTURE • by Anatol Lieven

Urgent need for reform

Wheat harvests may be prolific but the legacy of communism is hard to shake

With the largest agricultural area in eastern Europe after Poland, and soil which is among the most fertile in Europe, Romania this year expects a bumper wheat harvest of more than 7m tonnes, 2.5m tonnes of which will be exported.

The sector is of critical importance to Romania's economy and population, and also has great potential. Historically, however, it has been hampered by the poverty and backwardness of the peasantry, and their lack of money for inputs and improvements.

Added to this in recent decades have been the baleful effects of communist collectivisation and centralisation. But escaping this legacy is not proving easy, especially, as Romanian officials admit, the numbers employed in agriculture will have to be reduced if Romania is to move towards membership of the European Union.

More than 30 per cent of Romania's workforce is employed directly or indirectly in agriculture.

Agricultural reform began under the previous administration, with the distribution of around 83 per cent of land to individual peasant farmers but the greater part of agricultural

equipment remained in the hands of the state farms.

The new government is now moving to privatise, break up, or liquidate these, beginning with the most heavily indebted.

Extra budgetary state credits to agriculture rose steeply in the run-up to last November's elections, and were a key factor in the deterioration of Romania's budget deficit. The elimination of the system of directed credits was a key condition attached by both the IMF and World Bank to the resumption of lending to Romania.

The 74 state farms received the overwhelming share of these credits, and the biggest guzzlers of both subsidies and grain have been those in the pig and poultry sector. So far 20 have been listed for liquidation or privatisation.

The government says that of these, five have been wound up, with their land, animals and equipment sold by auction, and five more are in the process of privatisation, though international financial officials say that the process is moving rather on horses or oxen.

One of the most difficult inheritances from communism has been the system of centralised and monopolised collection and marketing. Breaking this up without disrupting the whole agricultural process is proving extremely difficult.

The old collection monop-

lies are great among the new peasant farmers, now that old highly mechanised state cereal farms have been mostly broken up.

Last year, according to official estimates, only one-third of farmers used considerable amounts of fertiliser, and only around 70 per cent used motorised equipment, with the rest still relying on horses or oxen.

From the point of view of inheritance from communism, Romania has been a tiger, but one that only roars occasionally. To make us roar every year, we need technical progress and deep reforms," says Mr Gavrilescu.

The shortfall in these areas is great among the new peasant farmers, now that old highly mechanised state cereal farms have been mostly broken up.

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The old collection monop-

lies, Romcereal, has been divided into 41 joint stock companies, which the government plans to privatise by the end of 1998. The National Agency for Agricultural Produce (Anpa) retains control, pending privatisation, of the strategic silos along the Danube and at the Black Sea port of Constanta.

To help bring in the harvest, one plan put forward from within the Agriculture Ministry has been for a revolving loan of between 800m lei and 1.2 trillion lei, distributed to private farmers through the commercial banks and repaid at low interest rates within one year. This has been opposed by World Bank officials, who fear that it would become a system of extra-budgetary subsidies under another name.

The bank has agreed that government financial help with the harvest may be raised from 500m lei to 1 trillion lei. It is asking that the extra funds should be allocated to improve storage facilities, because in the past huge amounts of grain have been lost through poor storage.

In recent years telephone networks have begun operations with majority foreign shareholders, and plans are moving forward quickly for the first stage of the privatisation of Rom Telecom, the state-owned telecommunications utility.

The government is proposing to sell an initial stake of 30 per cent of Rom Telecom to a foreign strategic investor with an additional stake of between 3 and 5 per cent to be made available to employees, says Mr Sorin Panait, Communications Minister. The aim is to complete this first phase of privatisation by 2002 with investments planned to total around \$50m in the six years from 1997.

In a second stage to follow probably in one-and-a-half to two years, the government is planning to privatisate the rest of the shares through a public offering to both international and domestic investors with the state maintaining only one golden share, he says. The strategic investor could raise its stake to a majority "but only through the market".

The privatisation of Rom

Telecom will be a landmark deal for Romania, with the sale of the first stake alone expected to raise around \$150m according to preliminary estimates made by western investment bankers.

"Rom Telecom is the cherry in the cake, and at the same time it is a signal that investors can come to Romania, that they will have better and better infrastructure," says Mr Panait.

The selected strategic investor will have to move quickly, as the government

is planning to issue an exclusive licence only until the end of 2002, before it opens the market for basic telephony in 2003.

At present the network is underdeveloped with a penetration of only around 14 lines per 100 of the population.

Initially 36 banks entered

the contest. Ten bidders, individual banks including Credit Suisse First Boston, Goldman Sachs, J P Morgan, Lazarus, Merrill Lynch and Morgan Stanley, and consortium comprising ABN Amro and N M Rothschild, Lehman Brothers and L G F C. Rothschild, SBC Warburg and Investmentbank Austria, and Union Bank of Switzerland with Creditanstalt Investment Bank have made it to the shortlist.

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"Rom Telecom is the cherry in the cake, and at the same time it is a signal that investors can come to Romania, that they will have better and better infrastructure," says Mr Panait.

The selected strategic investor will have to move quickly, as the government

is planning to issue an exclusive licence only until the end of 2002, before it opens the market for basic telephony in 2003.

At present the network is underdeveloped with a penetration of only around 14 lines per 100 of the population.

In a second stage to follow probably in one-and-a-half to two years, the government is planning to privatisate the rest of the shares through a public offering to both international and domestic investors with the state maintaining only one golden share, he says. The strategic investor could raise its stake to a majority "but only through the market".

The government is proposing to sell an initial stake of 30 per cent of Rom Telecom to a foreign strategic investor with an additional stake of between 3 and 5 per cent to be made available to employees, says Mr Sorin Panait, Communications Minister. The aim is to complete this first phase of privatisation by 2002 with investments planned to total around \$50m in the six years from 1997.

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COMPANIES AND FINANCE: THE AMERICAS

Utilities join AT&T in marketing link

By Christopher Parkes
in Los Angeles

The age of the single monthly utilities bill - bundling together charges for all in-home services - moved closer yesterday with the announcement of a national marketing alliance between two regional US power groups and AT&T, the leading long-distance telephone group.

The link, prompted by fast-moving deregulation of the US electricity industry,

is the first national marketing effort of its kind. It will offer consumers and participating utilities centralised marketing and billing services for electricity, gas, telephone, internet and electronic security-alarm services.

All will be provided under the EnergyOne brand, the name of a 50:50 joint venture between UtiliCorp United of Kansas City and Peco of Philadelphia.

AT&T will contribute an integrated national call cen-

tre and billing system. The telecoms group will gain access to the founding partners' 3.4m customers and a boost to its efforts to penetrate local phone markets.

EnergyOne said it expected its customer base to grow ten-fold over the next three years as more regional utilities signed up.

The new venture aims to franchise its name and services to utilities confronted by the challenges of the introduction of a free market

in electricity and the already-established large specialist power groups.

Enron, for example, has in the past year stepped up national promotional efforts - even in markets where monopoly rules still apply - to establish its brand name.

EnergyOne franchisees would be well-placed to "stake a claim on the leading edge of an entirely new business category - integrated utility services," said Mr Andrew Guarriello, the venture's president and

a former AT&T executive.

Financial benefits included lower infrastructural costs and cross-marketing opportunities, said Mr Hawk McIntosh, a utilities specialist with the Arthur Andersen consultancy.

Other benefits to AT&T, for example, include its plan to use the EnergyOne system to sell and service security systems provided by ADT, one of its existing joint-venture partners.

The group also has links with DirectTV, the Hughes

electronics satellite service.

According to Mr McIntosh, cable and satellite TV services would be logical additions to the array of services offered.

However, he said the main challenge to the venture would be establishing a workable centralised system for handling operations.

"Building a consumer service system is not a trivial task. Even when you are adding on to an established set-up, it can take two or three years," he said.

AMERICAS NEWS DIGEST

Oracle launches new product line

Oracle, the US leading database software company, yesterday launched a new line of products, including an updated version of its flagship database program. Oracle will enable the company to expand its share of the \$5.7bn database management software market, which already stands at over 50 per cent, industry analysts said. Oracle also introduced new software for Network Computers, the low cost desktop devices that Oracle is promoting as an alternative to personal computers. Oracle sees the new products as a direct challenge to Microsoft, the leader in desk-top computer software.

The new products include NC Server software, which provides programs needed to set up a network of NCs, and a "Network-in-a-Box" system, comprising all of the hardware and software needed for five users on an NC network.

Oracle said it would launch its first television advertising campaign, a multi-million dollar effort aimed at raising awareness of the company and its products.

Louise Kehoe, San Francisco

Southam shares jump

Shares in Southam, Canada's biggest newspaper chain, jumped about 5 per cent yesterday as investors bet that Mr Conrad Black's Hollinger group would renew its quest for the 49 per cent of Southam it does not already own. Hollinger was rebuffed on Tuesday when holders of only 15 per cent of minority shares accepted its C\$22.2m (\$US16.4m) bid to take Southam private.

Southam shares rose C\$1.25 to C\$21.50 in early trading in Toronto. A committee of independent Southam directors valued Hollinger's offer, comprising cash and shares, at C\$23.55-C\$23.95 a share.

Mr Peter Atkinson, Hollinger's general counsel, said a new bid was "very unlikely in the reasonably foreseeable future". He added: "It's not the end of the world. We're not wringing our hands." Hollinger will take up the shares tendered to its offer.

Hollinger sought to take out the minorities partly to gain access to Southam's rising cash flow, and to give it more flexibility in running the Canadian company. Mr Black earlier took the UK's Telegraph group private.

Bernard Simon, Toronto

Suncor in Australian venture

Suncor, the Canadian oil producer, has announced a C\$275m (\$US197m) pilot project to develop Australia's oil shale, the company's first international venture in which it will export extraction technology developed for Alberta's oilshale. Suncor will join Southern Pacific Petroleum and Central Pacific Minerals to build a 4,500 barrels per day demonstration plant by 1999 in Queensland.

The plant could eventually become a full-scale commercial operation, producing 85,000 b/d after 10 years and rivaling in size Suncor's facility at Fort McMurray, Alberta.

Suncor will contribute C\$244m to the Stuart oil shale project, of which C\$148m will come from internal sources and the remainder will be in the form of a project financing loan from its partners. Suncor has worked for several years to adapt specialised technology developed for Alberta operations. Suncor, which will operate the Stuart plant, said it was seeking other projects to develop using its oilshale extraction expertise.

Husky Oil and Alberta Energy are planning a C\$400m pipeline to meet growing demand for Alberta heavy oil. The 552km pipeline will carry 150,000 b/d of heavy oil from the oilshale regions in northern Alberta to a hub south-east of Edmonton. The pipeline is needed as producers increase output of heavy oil, seen as the last frontier in the Canadian energy sector.

Scott Morrison, Vancouver

Televisa finance chief quits

Mr Guillermo Cañedo White is understood to have resigned as chief financial officer at Televisa, the Mexican media group, following an executive coup led by members of the Azcarraga and Berilo families, the controlling shareholders at Televisa. Although the company would neither confirm nor deny Mr Cañedo White's departure yesterday, minority shareholders close to the boardroom battles said the resignation would be announced on Monday.

Televisa's shares were not affected yesterday, as traders said the management upheaval at the \$4bn corporation had been already discounted. Televisa is understood to be searching for a new chief financial officer to replace Mr Cañedo White.

It was not known whether Mr Cañedo White and his brother Pablo had sold their 10 per cent stake in Televicentro, the company which controls 52 per cent of Televisa's voting stock, or whether they would retain their seats on the board of directors as part of the controlling group of Televisa shareholders.

Leslie Crawford, Mexico City

Canadian banks set off on expansion trail

By Bernard Simon
in Toronto

Royal Bank of Canada and Bank of Nova Scotia, Canada's first and fourth ranking banks, yesterday revealed ambitious expansion and diversification plans.

RBC has launched the most ambitious foray by a Canadian bank into insurance with talks to acquire London Life, the country's biggest seller of individual life policies.

London Life, 57 per cent owned by Trilon Financial, part of the Edip resources and financial services group, has a market value of about C\$1.9bn (US\$1.36bn).

Trilon confirmed the talks with RBC yesterday but declined to give further details. It said a deal would include an offer to minority shareholders.

Scotiabank unveiled a C\$1.5bn friendly bid for National Trustco, a mid-sized deposit-taking and mortgage institution whose main strength is in south-west Ontario. Holders of 47 per cent of National's shares have agreed to tender their stock.

Scotiabank said the deal would increase its market share in retail banking, and expand its presence in investment management and other fiduciary businesses.

RBC is one of North America's biggest financial institutions with assets of C\$851bn. London has assets under administration of C\$383m, with net income of C\$38m in the first three months of 1997.

Mr John Cleghorn, RBC chief executive, has identified insurance as a "high potential" business on which

the bank is eager to capitalise "as the North American population continues to age and moves from a borrowing to an investment cycle".

The two banks' initiatives reflect a number of recent trends in Canadian financial services, including a growing number of informal alliances between banks and insurers, and the gradual willing of trust companies, previously one of the "four pillars" of the sector.

The banks' advance into insurance has up to now been held back by tight restrictions, notably on the exchange of customer data between their banking and insurance arms.

However, these curbs are being reviewed by a government-sponsored task force headed by Mr James Baillie, a Toronto lawyer. The group is due to report next year.

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The exact reason for the trial's suspension is secret, even from Mr Gamzu, so that the independence of further analysis is not compromised.

But he said that independent advisers had probably noticed some adverse side effect. The official reason for the suspension is that "interim analysis of data" had raised doubts over "the

benefit-to-risk ratio of [the] drug treatment".

The data must have been borderline, otherwise another trial of the same drug for head injuries would also have been suspended, Mr Gamzu said.

Cerestat is being developed in conjunction with Boehringer Ingelheim, Germany's largest private pharmaceuticals company.

SB halts trials, Page 36



Brendan Corr

Stroke drug trial suspended

By Daniel Green

The biotech sector suffered another blow yesterday with the suspension of the final stage trial of a stroke drug called Cerestat, made by Cambridge Neuroscience, of Massachusetts.

The company's shares fell 50 per cent to \$34 in early trade. They were trading at \$14 as recently as February.

This failure follows that of another drug at a Massachu-

sets biotech company, Autoimmune, in April, and one at Celltech, of the UK, last month.

These and other failures have left the biotech sector lagging behind in both US and UK stock markets in recent months.

Mr Elkan Gamzu, chief executive of Cambridge Neuroscience, said that the Cerestat stroke trial had not been abandoned and that existing patients would be followed for the next three months.

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Strong demand for Qwest in first-day trading

By Richard Waters
in New York

The soaring demand in the US for internet and other services that rely on high-capacity telecommunications networks contributed to an enthusiastic stock market reception yesterday for Qwest, which is building a national fibre-optic network from scratch.

The demand prompted shares in the company to rise in early trading to \$29, one-third higher than the offer price of \$22, putting a value on the company of \$2.9bn. By early afternoon, the shares had slipped back slightly to \$27.40.

The high stock market valuation for Qwest, which had revenues last year of only \$20m, promises to make a rich man of Mr Joseph Nacchio, who until last autumn ran AT&T's core consumer long-distance business. Mr Nacchio left AT&T shortly after Mr John Walter was brought in from outside to run the company, and became chief executive of Qwest at the beginning of this year.

Under an agreement with Mr Philip Anschutz, Qwest chairman, Mr Nacchio

received a \$10.7m signing-on bonus and stands to benefit from 8 per cent of Qwest's market value in excess of \$1bn - or more than \$50m at yesterday's share price.

Mr Anschutz, a real estate and oil baron, controls the 36.5 per cent of the company not sold publicly yesterday.

Qwest is building a 14,000-mile-long distance network which will link 92 metropolitan areas in the US by the time it is completed at the end of next year.

By using the latest fibre-optic technology, the company predicts it will be able to operate and maintain its system more cheaply than rival networks, enabling it to undercut rivals on price.

Capacity on US telecommunications networks has expanded rapidly in the 1990s. Companies such as AT&T are spending large sums to raise the capacity of their existing systems.

But the warm stock market reception for Qwest indicates a belief that corporate use of the internet, along with video and other services over telephone lines, will continue to drive demand for ever broader bandwidth.

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In accordance with the provisions of the
Offer Document dated June 25, 1997 to
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an Interest Rate of 22.0% per annum. The
Interest Rate will be calculated daily.
Interest will be paid semi-annually on
December 31 and June 30. The Bonds will be
redeemable at par on December 31, 2005 or
earlier if the Bonds are converted.

By The First National Bank
Agent Bank
June 25, 1997

CHASE

The Republic of Venezuela
C\$1,222,000
Floating Rate Bonds due 2005
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By The First National Bank
Agent Bank
June 25, 1997

CHASE

TANJONG
PUBLIC LIMITED COMPANY

(Incorporated in England 1974 - Registration No. 210874)
(Registered as a foreign company in Malaysia - No. 590903-V)

NOTICE OF SEVENTIETH ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Seventieth Annual General Meeting of TANJONG PUBLIC LIMITED COMPANY will be held at 11.30 a.m. on Friday, 18 July 1997 at the Makota Ballroom III - Ballroom Floor, Hotel Istanza, 73 Jalan Raja Chulan, 50200 Kuala Lumpur, Malaysia for the following purposes:

- (1) To receive and consider the aud

way for tra

4 ROMANIA

PROFILE City of Brasov



Timpu Mountain and the Carpathians form the backdrop to Brasov city's central square. A poor transport infrastructure has hampered tourism development. Photo by Victor Mihai

A fascinating but unfulfilled outpost

Tourism potential is being squandered and heavy industry refuses to accept its fate

The Black Church in Brasov, in the northern foothills of the Carpathians, is the furthest outpost of medieval Gothic architecture in south-eastern Europe. Built by the German burghers of what was then called Kronstadt, it is adorned with ancient Muslim prayer rugs bought from the neighbouring Ottoman Turks.

It is a fascinating monument, but the last and only guide to it was published in 1988 and is full of references to "our Socialist fatherland".

The city of Brasov is beautiful in itself, and is surrounded by the magnificent scenery of the Carpathians; but as this example indicates, its tourism potential is woefully underdeveloped.

Under the previous administration of President Ion Iliescu, most of the tourism infrastructure of Brasov, as of other areas of Romania, was privatised by means of management-employee buy-outs (Mebos).

This has led to a monopoly situation where one company, Poiana Brasov, controls every hotel in Brasov district, and another, Postavarul, controls all but one those in the city, as well as some of the best-situated restaurants.

The hotels are desperately in need of renovation, but neither company has any capital for this. In the words of a local manager, "foreign investment is absolutely essential if anything here is to move forward in the field of tourism, but unfortunately it is not valued as it should be."

This, and a weak road infrastructure has crippled development of foreign tourism in the region and most ordinary Romanians cannot afford a holiday. However, a small but flourishing network of bed and breakfast establishments, under the rubric of "ecotourism", is growing up in the villages, catering mainly to westerners based in Romania.

With other employment opportunities lacking, much of Brasov's population remains employed in a handful of giant and crumbling industrial plants. Only one of these, the helicopter manufacturer IAR Ghimbav, has so far found a buyer, having been sold to Bell Helicopters of the US.

And Ghimbav only employs around 2,000 workers. By contrast, the huge and troubled truck-maker Romani employs 13,000. That is already a steep reduction from its 1989 figure of 23,000 – but orders have fallen even more steeply, to only 115 trucks in the first three months of this year.

"There have been a few contacts with foreign companies, but so far only very preliminary and exploratory," says Lucian Stan, Roman's financial director, grimly.

"It is clear that such companies will never buy the whole factory. We are now drafting a plan of separating out the different sections, so that some of them can be sold more easily to foreign investors."

What will happen to the others – probably the large majority – hardly needs to be spelled out, but it is certainly not yet clear to Roman's workers.

Roman, together with another huge Brasov factory, Tractorul, are among Romania's most heavily-industrialised state-owned plants, though neither has yet been put on a list for liquidation.

Roman last made a profit in 1988, and it now owes around 500m lei. In April, when the state electricity company cut off supplies for non-payment of debt, a rumour swept the plant that closure was imminent. The workers went onto the streets, blocking the main road to Bucharest.

Next in importance is the impression given to the people of Brasov.

Marius Stoianovici, editor of the local pro-government newspaper Buna Ziua says, "I simply do not believe that the government will ever have the courage to shut these plants."

He added however that this was hardly surprising, since he also did not know what on earth could be done with the workers who would be sacked if the factories should in the end have to close.



The Black Church: an outpost of medieval Gothic architecture. Photo by Victor Mihai

POLITICS • by Anatol Lieven

Threat from enemies within

Despite holding a strong mandate for reform, the coalition may self-destruct

The November elections in Romania left the new administration with a solid mandate for reform and a badly defeated and demoralised enemy. The Romanian Party of Social Democracy, the former ruling party and now by far the biggest opposition party, was reduced to 27 per cent of the parliamentary vote. Extreme nationalist parties also failed to do well, winning less than eight per cent. On June 6 and 8, the ruling coalition easily won votes of confidence in the Romanian parliament.

The coalition consists of three main elements, which between them control almost 60 per cent of parliamentary seats. Largest is the Democratic Convention, an alliance of centrist parties of which the largest is the National Peasants-Christian Democrat Party. This is a new version of a party which played a leading role in Romanian politics before 1948 and was banned by the Communists. It enjoys the support of many former Romanian dissidents, and both the president and prime minister belong to it. It gained 36 per cent of the seats in the lower house, and is supported by members of different social classes including many intellectuals.

Next in importance is the Hungarian Democratic Union of Romania (UDMR), which joined the coalition on the promise of concessions in the field of language rights and in particular education. This was a historic step, the first time since the creation of the greater Romanian state in 1919 that Romania's Hungarians had played a direct part in central government. The Hungarians are suspicious of Mr Constantinescu in government.

Roman, believing that when he was prime minister under Iliescu in 1990-91, he encouraged anti-Hungarian sentiment in order to rally support. However, they have developed a genuine respect for Mr Constantinescu.

In private, members of the National Peasants and the PD make no pretence of much love for each other.

Supporters of Mr Roman remain bitter that the former prime minister was defeated by Mr Constantinescu and Mr Ciobea, novice in government.

Mr Roman was relegated in the prestigious but much less powerful position of chairman of the senate. They like to smear at the National Peasant ministers for alleged naivete and incompetence.

Supporters of Mr Constantinescu for their part have not forgotten the former alli-

ance between Mr Roman and Mr Iliescu, nor the fact that Mr Roman was prime minister during the first attack of miners, mobilised by the then government on student demonstrators in Bucharest in 1989, before he himself was ousted by those same miners the next year. They see the PD as a party of technocrats and businessmen from the former nomenklatura.

So far, the rivalry between the two parties in the coalition has been limited to a discreet struggle for positions in the bureaucracy and the state economy.

In their veiled rivalry for domination of foreign policy, the two parties rely on two different interpretations of the Romanian constitution when it comes to the powers of the presidency. The Peasants say that Romania is like France, where the Presi-

dent has special powers to supervise foreign and defence policy – and that was certainly the role played by former President Iliescu. The PD argue for a strict interpretation of the constitution, whereby, according to the foreign minister

Adrian Severin, "The President is supposed to guide developments, but he is not the head of the executive, he cannot deal with specific issues... in foreign affairs, his tasks are specific and limited."

The assumption among most Romanian political commentators is that at some stage, the PD will wish to leave the coalition so as to run on a populist ticket in the next elections, criticising the hardships caused by reform. However, they also say that the PD would not wish to leave too early, because the government could probably continue as a minority in parliament, and the PD would risk being relegated to the sidelines.

As to the main opposition party, the PSDR, it looks for the moment like a spent force. At 87, it seems doubtful that its leader, former President Iliescu, will run again for president in the year 2000. The party is deeply divided between ex-Communist conservatives, reformers and would-be technocrats, and the eventual struggle to succeed him could tear it apart. Meanwhile, the main potential threat to the government probably come from unrest on the streets and in its own ranks.

Adrian Severin, the foreign minister, left, believes the president should play a guiding role, rather than dominate the executive as Ion Iliescu did during his presidency. Photo: AP

DEFENCE AND FOREIGN POLICY • by Anatol Lieven

Quest to join Nato is paramount

Rejection by US hard to swallow after strong support from 'Latin' friends

Since the change of the government at the end of last year, Romanian foreign and defence policy has been overwhelmingly directed to the aim of joining Nato. Romania also wants to join the European Union, and will begin pre-accession talks soon.

The European Commission is engaged in drawing up "opinions" on the various applicants for membership. However, Romanians recognise that given the state of the Romanian economy, EU membership is a more long-term goal than joining Nato.

The shock over the rejection of Romania by the US for the first round of Nato expansion was made all the greater because the Romanians had convinced themselves that they had a good chance of an invitation.

France and Italy in particular have given strong support to Romania's admission, motivated by their "Latin" cultural affiliation to Romania, whose language derives from Latin roots. By

a desire to balance the expansion of Nato to north-eastern Europe, and by American and German influence in that region.

Romanian diplomacy has shown a new sophistication in its campaign for membership. Rather than alleging a threat from Russia – something which tended to frighten off many American politicians – they have stressed Romania's contribution to regional stability and security.

President Emil Constantinescu declared that, "Romania doesn't threaten anyone and doesn't feel threatened by anyone. We don't ask anything of Nato, except to be allowed to contribute fully to European security." He added, rather bitterly, that, "it is obvious to us that Nato will not admit countries that need security, only those who bring it."

In the words of the foreign minister, Mr Adrian Severin, "We are desperate to develop a European architecture of security and stability. Of course we are thinking of our own interest, but our interest is in a broader frame."

In an effort to prove Romanian credentials in this regard, the Romanian government

on June 2 signed a treaty with Ukraine, by which Romania finally recognised Ukrainian sovereignty over lands in Bessarabia and Bukovina ruled by Romania between 1919 and 1940, and taken by Stalin under the Molotov-Ribbentrop Pact. This was regarded by many Romanians as a considerable emotional sacrifice, and was accepted mainly because it was seen as another step towards membership.

One important dispute between Romania and Ukraine remains outstanding: the delimitation of economic zones in the Black Sea, in a region with possible reserves of oil and gas. However, both sides have pledged to resolve the issue within two years, or failing this, to accept the judgement of the International Court of The Hague.

Of greater historical significance has been Romania's reconciliation with Hungary. Relations had been strained both by bitter memories and by disputes relating to the position of Romania's large Hungarian minority, whom extreme nationalist Romanians accuse of plotting secession. The previous Romanian administration of President Ion Iliescu took

the first steps, signing a treaty with Hungary in August of last year.

However, it has been under Mr Constantinescu that relations have really improved, above all, because for the first time a party representing the Hungarian minority has joined a Romanian governing coalition.

The government has begun to implement concessions to the Hungarians, granting them increased rights to use their language in the education system and local administration. The Hungarian government, for its part, has become a strong advocate of Romanian admission to Nato.

Some fear that disappointment at Nato's expected snub, and anger that Hungary will have been admitted while Romania has not, may lead to an anti-Hungarian or even anti-Western backlash in Romania. The dangers of this seem slight, however, as long as Romania is seen to be on course for admission in a second round of new members, and Hungary has pledged to work for this.

Romania has made considerable efforts to reform her 200,000-strong armed forces to make them compatible with Nato, and has earned high praise from Western soldiers. Romanian units have served as peacekeepers in Bosnia and this year in Albania. Full civilian control has been established, and staff organisation and training completely reformed.

The only concern expressed by some Western financial experts has been over the possibility that Romania might over-spend on purchases of Western arms. Eyebrows were raised over the government's agreement to buy 96 AH-1W Supercobra attack helicopters from the Bell Helicopter company, in a deal that will reportedly be financed with the help of Merrill Lynch.

This was a key element in a deal whereby Bell agreed to buy and invest in the Romanian aircraft manufacturers IAR Ghimbav, where the helicopters are to be assembled. The General Electric engines are also to be produced in Romania, by Turbomecanica. The bill, however, will come in at more than \$1.5bn at a time when cutting government spending is also a key strategic priority. The government is also reported to be planning to buy up to 100 advanced Western fighter aircraft over the next few years, though no announcement has yet been made.



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FINANCIAL TIMES SURVEY

Wednesday June 25 1997

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Mozambique

A remarkable economic U-turn by the formerly Marxist ruling party has set one of the world's poorest nations on the way to reform and reconstruction. Roger Matthews reports

Enthusiastic adoption of the free market

The ideological heroes of Mozambique's recent past are today nothing more than street names. The avenues of Lenin, Marx, and Ho Chi Minh live on in Maputo, the capital, but the political and economic message they enshrined has been laid to rest along with the authors.

Mozambique, one of the world's poorest countries, is a nation in the throes of transformation. The process carries with it more than the future of 18m people. If successful, it will set an example to the rest of sub-Saharan Africa, and is already being held up by the World Bank and International Monetary Fund as a model of economic structural adjustment.

The new Mozambique is emerging from one of Africa's most disastrous experiences. "We are climbing up from the bottom of a very deep well," says President Joaquim Chissano. It was a well in part dug by the Portuguese, the former colonial power, in part by the Rhodesians and South Africans who crudely undermined the newly independent nation and fomented a 17-year civil war. And, in part, it was dug by Mozambique's new rulers who erroneously believed Marxism was the future.

The combined impact was literally devastating. War destroyed much of the country's infrastructure. Landmines still litter the countryside. Life expectancy at birth is less than 47 years. Millions live close to starvation. Some 60 per cent of all rural

households, and 30 per cent of those in urban areas, have consumption levels below the poverty line. Health care across large swathes of this predominantly agricultural nation is minimal. Illiteracy is rife, and many children fail to receive the most basic education.

The long road back began with a peace accord and an ideological somersault. In 1992, Frelimo, the ruling party, and Renamo, which had been created and sustained by Rhodesia and white-ruled South Africa, agreed to end the conflict and establish democracy. Elections in 1994 legitimised Frelimo's role in government, and the party responded with a U-turn in economic policy which would have impressed even Baroness Thatcher, the former British prime minister.

The old socialist dogma, which Frelimo had already begun to shed, was finally dumped and in its place came rampant free market policies.

"We felt it was no good to go just half way," says President Chissano. "Half measures were not for us. We wanted to see if this experiment would work, and did not want to risk failure because we had not gone the whole way. If the doctor prescribes medicine then you must take it, and not just part of the dose."

To treat such a desperately sick patient, President Chissano had no choice in practitioners other than the World Bank, the International Monetary Fund, and

international donors. After five years of peace, Mozambique still needs external aid, before debt relief, of \$560m this year to cover more than two-thirds of its national budget. Total external financing requirements are put at \$5.5bn for 1997. Mozambique's accumulated public external debt is nearly four times its gross domestic product, and 13 times its exports. However impressive the current strides towards restructuring, the country will require external financial aid well into the next century.

These relatively early stages of rebirth may turn out to be the easiest. Starting from a minimal base, each step forward tends to be measured against the past, rather than placed in the context of the huge task still ahead.

A degree of political stability has been achieved that was unthinkable at the turn of the decade. Parliament is functioning better than many expected. Frelimo has increasingly promoted younger, technologically capable members, and the party, struggling to find an ideological niche, has generally distanced itself from the occasional threats of a return to conflict from its more excitable members. Local elections in the next nine months will provide a test of Mozambique's political development, while also starting the process of devolving power and giving Renamo a taste of regional administration.

Relative political peace at home has been further reinforced by peace with its neighbours. South Africa's transition to democratic rule in 1994 was most important for Mozambique. The economic fruits are already being felt, while the close friendship between President Nelson Mandela and Mrs Graca Machel, the widow of Mozambique's former president, has ensured a sympathetic ear in Pretoria for Mozambique's problems. Mrs Machel, who has declined marriage because she does not wish to change her name, is likely to be among the leading contenders for the Mozambique presidency should it become vacant.

More immediately, plans are well advanced for developing a privately-financed transport and industrial corridor linking Gauteng, South Africa's industrial heartland, with Maputo. This, in turn, is linked to several large-scale industrial projects in the Maputo area, while electricity exports from Cahora Bassa, which could be worth up to \$100m a year, will have a huge impact on Mozambique's balance of payments. Last year, the country's exports jumped 30 per cent, but still reached only \$225m. Nothing has grabbed international attention more emphatically than Mozambique's embracing of privatisation. More than 700 state companies have so far been sold off, or restructured, and more are in the pipeline including the national airline. The agency responsible for the programme is already awaiting the day, perhaps next year, when it will have worked itself out of a job. Results have been mixed, in line with the potential of the enterprises. And although the disposals have done little to swell the state's coffers, the government saw little alternative in order to attract capital to kick-start industry.

The government mapped out the next stages of development in its presentation to the World Bank Consultative Group meeting in Paris last month. The predictable aim is to stimulate growth and thereby reduce dependence on external aid. Immediate targets are 5 per cent annual non-energy GDP growth over the next two years, a reduction in inflation from last year's 17 per cent to single digits, a substantial increase in domestic savings, an improvement in the efficiency of investment, and a cut in the budget deficit.

Reaching many of these targets will depend to a significant extent on the success the government enjoys in reforming the public service, which it admits lacks skills, is poorly paid, heavily bureaucratic, often corrupt, and always severely overloaded. Just how serious the problems can be was underlined when the Crown Agents, a British company which provides a range of services to governments and development agencies, was appointed to take over the entire customs service for the next three years.

The modernisation of the country's entire taxation

system will be no less challenging, with the government pledged to introduce a value-added system during the course of next year.

Juggling so many requirements against the availability of skills is no less daunting than maintaining social cohesion as the impact of free-market policies begins increasingly to be felt. Visually, Maputo has been transformed in the past three years, with the arrival of expensive cars and the opening of restaurants emphasising the gulf between the few and the mass. An increase in crime, though nothing like in South Africa, has been a worrying accompaniment.

Geographically this division is repeated in the differences between the south, with Maputo at its hub, and

Maputo, the capital, has been transformed over the past three years. President Joaquim Chissano (left) and Renamo leader Alvaro Dias (right) recognise that democracy has to be built to work.



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2 MOZAMBIQUE

POLITICS • by Roger Matthews

External pressure to maintain democracy

Local elections are the next test for the fragile two-party system

The encouraging achievements of the past three years in laying the foundations for sustainable economic growth will count for little if the fragile political system cannot be simultaneously strengthened. When in 1992, the Frente de Libertacão de Moçambique (Frelimo) signed a peace accord with the Resistência Nacional Moçambique (Renamo) there was little enough to build on, other than the tacit admission by both sides that a complete military victory was unattainable.

While deeply-rooted suspicions persist, it is now more than ever accepted by the country's two principal political forces that democracy has to be made to work. They well understand that any government will be heavily dependent on external financial assistance for at least the next decade, and aid is conditional on the popular legitimacy conferred by the ballot box.

But that is a far cry from suggesting that Mozambique is within sight of the day when democracy could deliver a peaceful transfer of political power at national level. The 1994 election results, challenged but reluctantly accepted by Renamo, would seem on the surface to have laid the basis for a viable two-party system. Frelimo took 44.3 per cent of the vote and Renamo 37.8 per cent. In the race for the presidency, Mr Joaquim Chissano, the Frelimo leader, achieved a more convincing 53.3 per cent against the 33.7 per cent secured by Mr

Alfonso Dhlakama of Renamo. Of the smaller parties, only the União Democrática gained the 5 per cent necessary to win parliamentary representation.

The next important test is scheduled for late this year, or more probably during the first half of 1998, when local elections are held in the country's 23 main towns, and 10 other urban areas. Although Renamo has accused the government of selecting those areas which favoured Frelimo candidates, this ignores the fact that in cities such as Beira, Chimoio, Dondo, Nacala and Angra do Heroísmo, the opposition should win if results follow the 1994 pattern. Mr Dhlakama even says he is confident of doing well. "I think there are several provincial capitals that we can win, but the problem for us is that Frelimo is preparing to use fraudulent practices just as it did in 1994," he says.

Mr Dhlakama cites a number of other alleged handicaps. "Our biggest problem is one of money. We're a party based in the bush, so we do not have access to funds. Here in Maputo I have just one telephone line to take calls from all the provinces, and from abroad. On the other hand, Frelimo has everything it wants and gets plenty of money from large companies." However, Renamo did receive substantial assistance from abroad to finance the 1994 election campaign and can probably count on further help by an international community anxious to keep the party on the democratic path.

But what it cannot find at the moment is an ideology to distinguish it from Frelimo. Mr Dhlakama claims Renamo is the party of democracy and spent 16 years fighting for it. Mozambique

now has democracy. He says Renamo is the party of free enterprise, but Frelimo has adopted possibly the most vigorous privatisation programme in Africa. Mr Dhlakama says he would seek foreign investment, but acknowledges money has again begun to flow in.

One consequence of this is that Renamo's electoral message will concentrate on what Mr Dhlakama sees as Frelimo's evil intentions. "They are trying to destroy the opposition. Like the rest of Africa, they see the opposition as the enemy," he says. "As Marxists, they do not understand democracy. So they try to provoke and marginalise us."

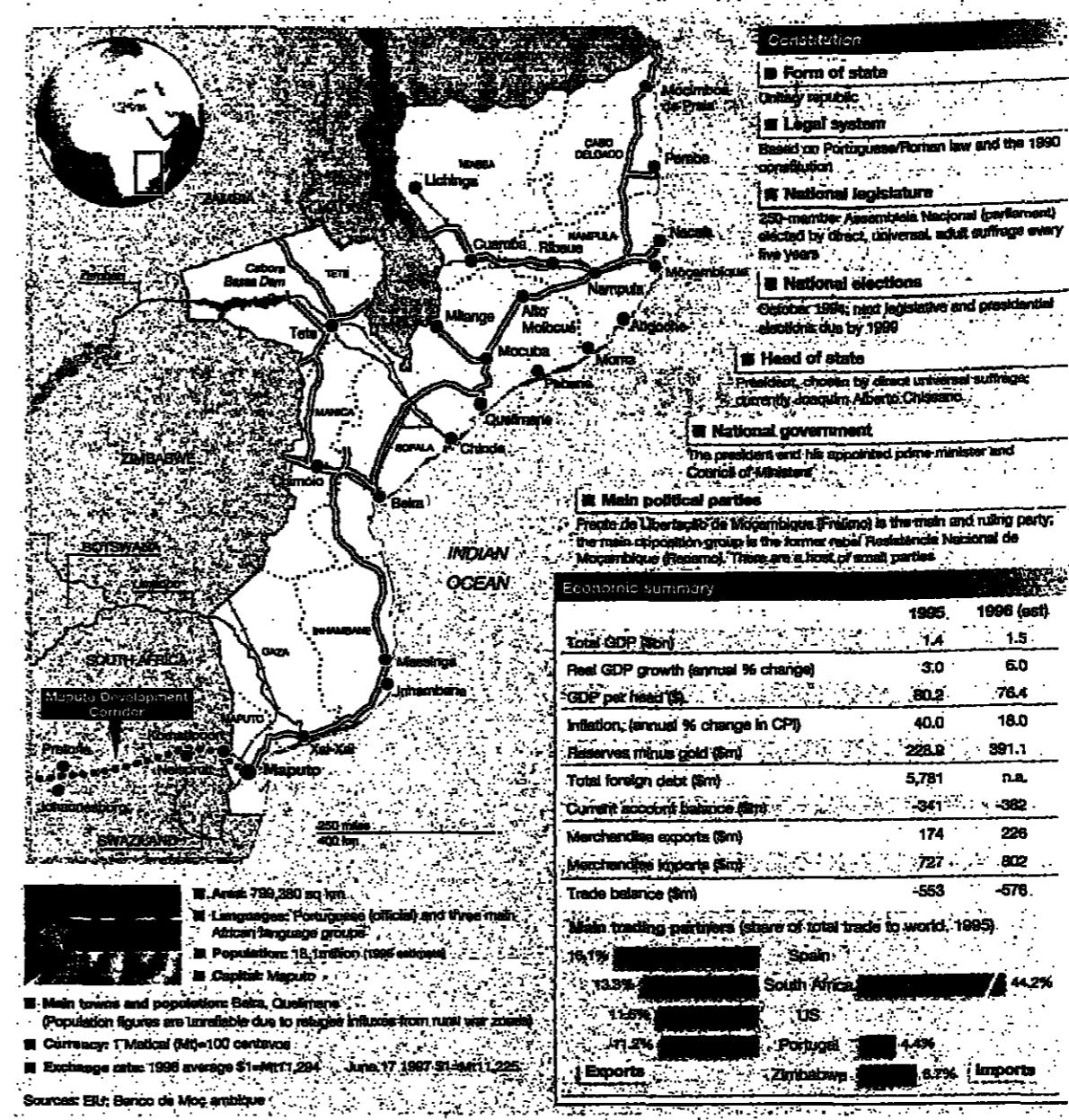
Despite this Mr Dhlakama believes his party could win a majority in the 1999 general election, a view that it is accepted by the two principal political forces that democracy has to be made to work

finds little or no support among resident foreign diplomats. "A transfer of power, while theoretically possible of course, is just not a viable option," said one diplomat. "And given Renamo's violent history, together with its lack of able people, any real sign that it might come to power would probably have a very negative impact internationally."

President Chissano is, however, cautiously optimistic that Renamo is committed to the democratic process. "I would like to give an

improved performance in the

programme of sell-offs has improved finances and attracted investment



PRIVATISATION • by Tony Hawkins

Encouragement for the entrepreneurs

The programme of sell-offs has improved finances and attracted investment

But roughly half the revenue generated from sales has come from foreign investors – the main buyers have come from Portugal, South Africa, the US and the UK.

A second study found that privatisation was responsible for only a small percentage of the decline in formal sector employment, while privatised firms employed younger and more qualified personnel. Just over a third of the employees believed the businesses had improved following privatisation, while 28 per cent saw no change. Improvement was most marked in firms taken over by foreign investors.

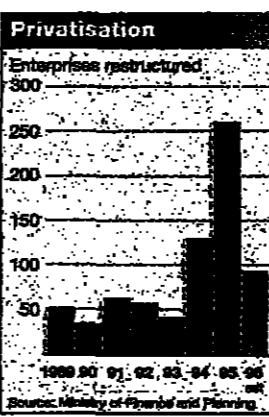
UTRE estimates that about a third of foreign direct investment in the past few years is attributable to privatisation. "The biggest challenge," says Mr Monnade Junia, director of UTRE, "is ensuring that the new owners stick to the terms of the sale agreement and fulfil agreed investment plans."

To date, only two companies, Morfén matress company and Papam lacework, have been taken back by the state when the new owner failed to meet the agreed conditions of sale.

Government finances have benefited chiefly from the reduction in subsidies to loss-making parastatals, which in 1995 accounted for only 0.2 per cent of GDF, down from 1 per cent at the end of the 1980s. A substantial proportion of privatisation proceeds have been used to repay parastatal debt, while last August an initial M\$150m of privatisation proceeds was allocated to FAKE (fund to support economic rehabilitation) designed to promote Mozambican entrepreneurship.

Mr Junia expects to have worked himself out of his UTRE job over the next year, by which time he hopes to have completed the privatisation of the larger enterprises. High profile sell-offs planned for 1997 include 51 per cent of the equity in the national carrier, Mozambique Airlines, the state-owned insurance company (Emose), two sugar plantations, and Empresa Nacional de Turismo, which owns hotels and tour operators.

Industry sources say that only one bid, spearheaded by Portugal's TAP, has been submitted for the national airline. Foreigners can bid only as part of a joint venture with Mozambicans.



INDUSTRY • by Tony Hawkins

Building on the reforms

Recovery hopes are pinned on mineral processing and industrial zones

A quarter of a century ago, Mozambique ranked number seven in sub-Saharan Africa's industrialisation league table. Its small, but thriving industrial base, was an important contributor to employment, output and exports.

Twenty years of Soviet-style central planning and civil war put an end to all that, but peace, privatisation and economic reform have paved the way for slow industrial recovery.

Topack Mozambique is a classic example of a firm clawing its way back to profitability after being all but destroyed by its previous government owners. In September 1995, the Topack group, Europe's largest producer of plastic film, bought 80 per cent of the shares in one of the five units of the state-owned Emplama.

Chief executive Joaquim Campos d'Oliveira runs a highly self-sufficient operation, that recycles waste materials, carries out its own rebuilding and rehabilitation programmes, and repairs its own vehicles. It doesn't pay to outsource in Mozambique he says, it is simply too expensive. The tiny Mozambique market and Topack's inability – as yet – to penetrate export markets, has forced it to produce a very broad range of products.

The challenge, says Mr d'Oliveira, is to change the mindset – from the production-driven approach of the previous management to a market-focused one.

In the first year of operation, turnover was some \$800,000 on which the new owners made a small profit, but if markets could be found, output could be increased sixfold. Topack expects to turnover \$3.5m to \$1m a year, employing 180 people, roughly the same as before privatisation.

While the country does not have competitive advantages in capital and knowledge-intensive modern manufacturing, Coca Cola says the quality of labour is such that its Mozambique operation is more productive than any other in Africa. The minimum wage for non-agricultural workers of \$34 a month has risen less than 10 per cent in the last five years.

This combination of very low wages, willing but largely unskilled workers and proximity to the ports could pay off as an export processing zone strategy, encouraging South Africa or Zimbabwean firms to locate in the free zones planned for the Maputo, Beira and Nacala areas.

Manufacturing accounts for only 10 per cent of gross output, with more than half this being food processing and beverages.

Mozambique's return to the top ten African industrial countries depends largely on the success of the large minerals-processing projects and the planned industrial free zones.

UTRE has sold off some 40 large parastatals for just over \$100m, creating 70 new privately-owned firms whose owners have promised to invest approximately \$200m in the privatised companies. Most privatisations have been of small businesses, many of which were taken over by the state when their Portuguese owners fled the country at independence in the mid-1970s; over 90 per cent of the enterprises have been sold to Mozambican entrepreneurs and investors.

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ECONOMY • by Tony Hawkins

Top priority for rural development

Foreign aid must be backed up by improved education and infrastructure

Although real growth of 6 per cent annually since 1990 marks a turning point for the Mozambique economy, it falls well short of what is necessary to recoup ground lost to war, political uncertainty and Marxist economists in the 1970s and 80s.

Peace and market-driven policies are starting to pay dividends, but in a country desperately short of savings and skills and needing massive investment to rebuild its economic and social infrastructure, the recovery is going to be painfully slow. Indeed, even if 6 per cent annual growth can be maintained for the next 20 years, GDP per head will still be no more than \$200 a year and in 2015 Mozambique would be as poor a country as Uganda, Nepal or Vietnam are today. Whether such growth is possible is problematic since even if several of the mega-projects (see table below) in energy, minerals-processing and tourism do go ahead, Mozambique will still struggle to achieve Asian tiger growth rates. While the official figures suggest extraordinarily high levels of investment – averaging 60 per cent of GDP since 1990 – not only has this been dependent on massive foreign aid, but the impact on output has been no more than modest.

Real GDP growth of 6 per cent annually since 1990 implies a very large capital-output ratio in the region of 10, meaning that \$10m must be invested to secure a 1% rise in output. This is double the norm for a sub-Saharan economy, reflecting the huge investment necessary to rebuild the infrastructure before the pay-off from private sector investment can be expected to take effect.

Unfortunately, this is only part of the story. Domestic savings levels are desperately low (though they have picked up in the last two years), forcing Mozambique into excessive dependence on foreign aid and private investment. Foreign grants financed more than half the country's imports during the first half of the 1990s, averaging \$400m annually (about a third of GDP). Concessional loans have averaged more than \$200m a year while debt relief has contributed a further \$300m, making Mozambique – with \$1bn of aid annually, the world's second most aid-dependent, as well as its second poorest country. Aid accounted for no less than 65 per cent of GDP in 1994/95. Hard though it is to imagine, this was marked improvement on the 150 per cent dependence at the end of the 1980s. How long the donors will sustain these levels of assistance – more than \$300m since 1990 – is impossible to tell. For the moment, there are few signs of donor fatigue in Mozambique itself, largely because the peace process has worked and the government has stuck to the task of reform – privatising further and faster than any other African country – while restoring a measure of macroeconomic stability.

Private foreign direct investment is growing but at \$73m last year, it accounts for less than one-tenth of the total aid inflow. Mozambique is well-placed to become one of the early beneficiaries of

the HIPC (heavily indebted poor countries) debt initiative which will ease pressure on both the budget and the balance of payments, though not until 2000 and beyond.

Furthermore, the mega-projects would kickstart the economy by bringing in foreign capital and expertise and creating large numbers of jobs during the construction phase. They would also signal to a sceptical global business community that poor and undeveloped though it may be, Mozambique is worth a closer look as a potential investment location for energy intensive projects, for agriculture and for manufacturing operations requiring industries, willing, but mostly unskilled workers.

The World Bank and IMF can justifiably claim that their policy reforms are taking root. Inflation, which averaged 47 per cent between 1991 and 1996, slowed dramatically to 16.6 per cent last year and seems set to decline further this year. The year-on-year rate stayed in single figures for the first four months of the year, and with favourable seasonal influences over the next few months, inflation may well average less than 10 per cent in 1997.

Tight monetary policy has kept the lid on credit growth, with money supply expansion halving to 21 per cent last year, assisted by privatisation and net repayments to the banks by the public sector. Government spending was more closely

controlled too, partly unavoidably so, reflecting reduced aid. But at 35 per cent of GDP (down from 38.4 per cent in 1996), and with revenue running at little more than half that, the fiscal deficit, before grants, is unsustainable at 17 per cent of GDP in 1996. Indeed, grants accounted for almost 12 per cent of GDP leaving the balance of the deficit to be funded from offshore borrowing of \$150m.

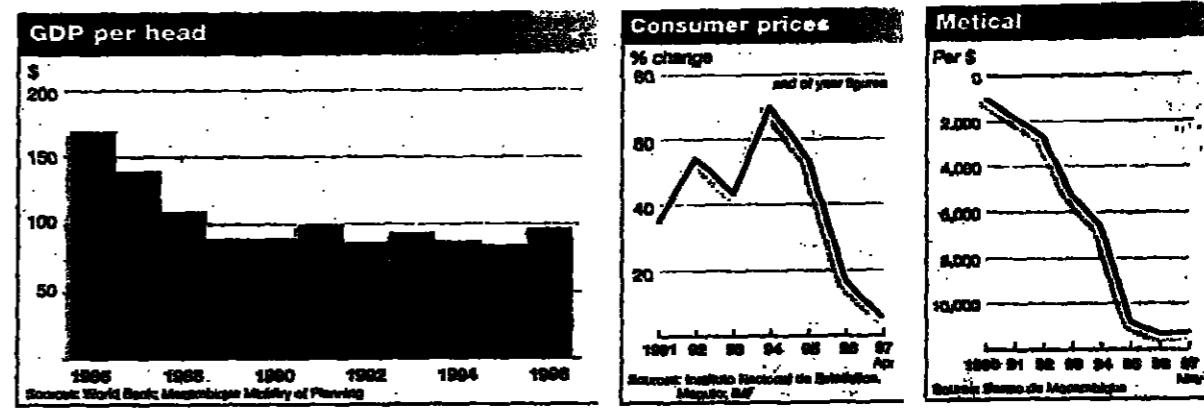
The underlying balance of payments situation is on the mend with exports growing 20 per cent annually over the last three years to reach \$226m in 1996. But with imports of more than \$800m and a deficit on services of a further \$300m, balance of payments solvency is also hugely dependent on substantial foreign assistance to close the current account gap of \$685m – almost 40 per cent of GDP.

Foreign aid of \$350m, foreign direct investment of \$73m and unrecorded capital flows of a further \$67m almost closed the gap, leaving an overall payments deficit of \$90m, which was financed from debt relief of some \$30m that allowed the Bank of Mozambique to build up its foreign reserves by \$155m, raising import cover to 4.5 months. After plummeting from 1,000 Meticals to the dollar in 1990 to an average of 10,775 in 1995, the exchange rate has stabilised, depreciating a further 5 per cent last year before appreciating fractionally in the first five months of 1997.

The export base is both narrow and highly concentrated in fish and agricultural products. Prawns and other fish are the top export accounting for almost half the total in 1995 followed by cotton (12 per cent of the total), cashew nuts (9 per cent), timber, sugar and copra (14 per cent). However, this is set to change dramatically as exports more than double in the next five years; electricity exports from



Informal trading: In a population of 18m, no more than 150,000 have formal sector jobs



Sources: World Bank; Mozambique Ministry of Planning

Cahora Bassa will lead the education crisis, without which there can be no sustained development.

While the giant project will have hugely important spillovers – Mozambique alone will create demand for 300 new homes for technical staff – they are all highly capital-intensive schemes reliant on foreign injections of investment, management and technical skills. Former finance minister Dr Majid Osman worries that preoccupation with such projects could take Mozambique down a Nigerian or Zairian enclave development path that would leave the rural poor marginalised. In a population of 18m, no more than 150,000 have formal sector jobs, 85 per cent rely on agriculture, two-thirds live in poverty, there is an illiteracy

rate of 67 per cent among people over 15 years old, and only 7 per cent of the eligible age group attend secondary school and 54 per cent primary school. Consequently, rural development must have top priority. But the rural economy will not take off without substantial investment in infrastructure, especially rural roads, and more efficient marketing and credit mechanisms. Privatisation of the banking system will improve the flow of credit to agriculture, but farm-driven growth, vulnerable as it is to droughts and floods, and constrained by a rundown infrastructure and restricted access to credit, is unlikely to exceed 5 per cent to 6 per cent annually.

Although Mozambicans are understandably reluctant to acknowledge it, their country's destiny is largely in the hands of others: the foreign companies without whom the large projects necessary to turn the balance of payments around are crucial, and the donors whose continued assistance is vital.

But no country can be developed from outside. Domestic savings must grow to reduce aid dependence. But most important of all will be education, training and capacity building. Unless this aspect is tackled far more vigorously and successfully, it will be the software of development rather than the hardware of mega-projects that holds the country back – condemning it to remain at the bottom of the development league table for many years to come.

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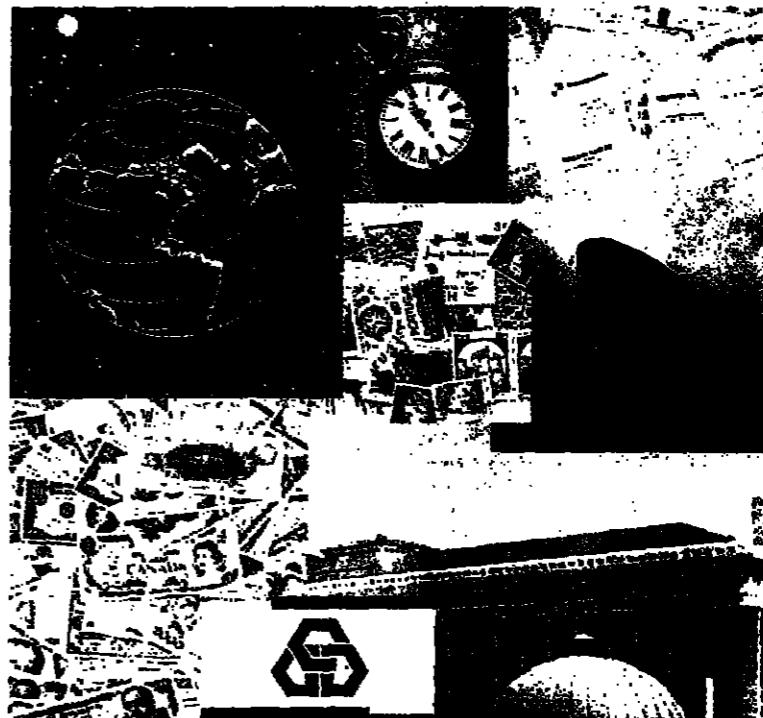
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4 MOZAMBIQUE



Maputo port is out of bounds to vessels larger than 30,000 tons and can operate only during daylight. It is hoped the new road will trigger a revival!

DEBT • by Tony Hawkins

A struggle to manage huge burden

Substantial relief is needed, especially on payments to the IMF and World Bank

debt-service ratio to around 25 per cent. Last year, debt-service payments to multilateral agencies like the Bank and Fund accounted for almost half total debt service.

With arrears having risen to \$1.4bn, Mozambique is desperately in need of substantial debt relief, especially on payments to the Bank and Fund. Maputo hopes its case for treatment under the World Bank and IMF's new programme for heavily indebted poor countries (HIPC) will go before the two agencies' boards around mid-year. If the boards decide the country qualifies — as seems probable — Mozambique will have reached the so-called "decision point". It will be then eligible for "flow rescheduling" of up to 80 per cent of obligations to Paris club creditor nations. Non-Paris Club creditors will be expected to provide comparable relief.

Bilateral loans from OECD countries grew rapidly in the second half of the 1980s, but have since increased, not because new funds are being made available but as a result of the capitalisation of arrears. The main creditors (end 1995) are France with 14 per cent, Italy (12 per cent), Portugal (9 per cent) and Germany (7 per cent). However, the largest single bilateral creditor by far is Russia, which accounts for over 21 per cent, followed by Brazil (10 per cent) and Algeria (7 per cent).

The \$5.5bn external debt stock excludes the estimated \$1.7bn contracted in the 1970s for the building of Cahora Bassa hydroelectric dam. These loans were guaranteed by Portugal which has been servicing them, with interest being capitalised until 2000 when the Cahora Bassa company will take over responsibility for the debts.

Debt service figures highlight the unsustainability of Mozambique's situation. Scheduled debt-service interest and loan repayments — easily exceeded export earnings during the 1991-1995 period; but successive debt-rescheduling agreements reduced the actual

problem in the form of the \$1bn plus owed to Russia in respect of mainly military debt, as failure to agree on this could slow the process.

After three years of this kind of debt relief Mozambique would then reach the "completion point", at which stage, if the debt burden is still deemed to be unsustainable, it will qualify for 80 per cent stock reduction from the Paris club with comparable treatment from non-Paris club creditors. It will also receive grants from the HIPC fund along with further highly concessional loans from the IMF.

Mozambique's problem is that relief in respect of its multilateral loans will only become available in 2000 at the earliest. But over the next three years it will have debt service commitments to the World Bank and IMF of some \$80m annually.

The government is asking bilateral donors to provide grants to service its IMF loans. That such aid will not improve its infrastructure or alleviate poverty is a reminder of how tough the business of economic development is.

MAPUTO CORRIDOR • by Mark Ashurst

Link to the industrial heartland

A planned road to South Africa demonstrates renewed regional co-operation

In the heyday of apartheid, 40 per cent of South Africa's manufactured exports passed through the Mozambican harbour capital of Maputo. Today, the most concrete example of renewed co-operation between previously antagonistic governments in both countries is their joint effort to revive that colonial trading route.

Their project, which its architects have dubbed the Maputo Corridor, is rich in symbolism. In the aftermath of independence in 1975, Pretoria's elaborate campaign of regional destabilisation was instrumental in devastating Mozambique's fragile infrastructure. Civil war and anti-apartheid sanctions combined to reduce the volume of South African cargo passing through Maputo to its current level of fewer than 3m tons, or 5 per cent of its manufactured exports.

Today, a new generation of policy makers are intent on repairing the damage. Mr Mac Maharaj, South African transport minister, describes the Maputo corridor as "the cornerstone of a regional economic integration strategy based on common understanding, practical co-operation and mutual respect".

A briefing document circulated to potential investors dubs it "the key to development of future economic opportunities for Mozambique and South Africa". That ambition alone is a measure of the profound political changes in both countries, and of their government's readiness to co-operate with the private sector.

The concept of a Maputo corridor was inspired by a US\$300m development in South America, where Brazil, Uruguay and Argentina expect to share the trade-benefits of a new 2,100 km road linking São Paulo and Buenos Aires. In its initial stage, the southern African project will consist of little more than a road linking the Mozambican harbour to South Africa's industrial heartland of Gauteng.

Officials hope the new road will trigger a revival of Maputo harbour, which today is out of bounds to vessels larger than 30,000 tons and can operate only during daylight. Optimists argue that the building of a modern, industrial port will be the catalyst for a new network of roads, railways, pipelines and power cables.

Such a network would draw industry closer to the region's natural resources and strengthen its links to the outside world.

The administration of the project has confounded sceptics, who feared it would

flounder for want of cash, regional co-operation and the regulatory reform required to satisfy the private sector. A 30-year concession to build, operate and maintain National Route 4, a new road linking Gauteng and Maputo was granted to a private sector consortium in December, slightly more than a year after the tender was announced.

The contract is the first build-operate-transfer deal with the private sector to be signed in South Africa, and has since been used as a model for the prison service and privatisation of the Mozambican customs authority. The successful bidder was Trans Africa Concessions, a consortium of local financial and construction interests and Bouygues, the French contractor.

Stocks and Stocks, a South African company involved in the consortium, expects the study to begin in early 1998. Work on the new road is due to start in late 1999.

Upgrading the harbour at Maputo, supplying electric

ity and installing new equipment at its loading bays, is likely to cost a further R500m. The bill for dredging the harbours to accommodate bigger cargoes is estimated at R75m, and improvements to other roads around Maputo could absorb another R500m. New rail and telecoms links are needed on both sides of the border.

These developments will take place only if the concept succeeds in attracting a spate of industrial investment. To date, evidence of the dynamo effect it envisaged exists only on paper. Projects under consideration include:

- A natural gas pipeline, to be built by Enron, the US gas company, linking its Pande gas field to a new plant in Mpumalanga. A feasibility study is in progress.

The South African province of Mpumalanga, and reach 80km beyond the border at Komatiport, shaving 150km from the current route.

Upgrading the harbour at Maputo, supplying electric

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Upgrading the harbour at Maputo, supplying electric

This may also separate magnetite and phosphate deposits for Maputo.

- A phosphate processing plant in Maputo, where Foskor, the South African chemicals company, would convert Phalaborwa slurry into fertiliser. A pre-feasibility study is in progress.

Whether or not these plans come to fruition, the concept has already inspired a string of imitations.

The South African government has mooted plans for an "agro-tourism corridor" linking the country's national parks to Kosi Bay and the little-known "surf and turf" belt on the south coast of Mozambique. Botswana is examining the trans-Kalahari railway, and considering a new Namibian leg to its national rail system. Zimbabwe is looking at the dilapidated Limpopo railway, which may be revived as a freight line to carry ferro-alloys to South African industries and ports.

INVESTMENT • by Tony Hawkins

Opportunities bound by red tape

Bureaucracy and rigid, time-consuming regulations can deter investors

In the 12 years since Mozambique began to reform and liberalise its investment code, the investment promotion centre (CPI) has approved almost \$2.1bn of new projects. Some 21 projects worth \$215m have been cancelled leaving 742 projects involving \$1.77bn of which \$23m represents foreign direct investment.

Because the centre reports approvals, rather than implementation, there is no accurate count of how much investment really is taking place. Bankers and businessmen are sceptical, arguing that had anything like \$1.7bn been invested, the economy would have grown far more rapidly. Against this, the official balance of payments show a marked increase in foreign direct investment inflows from \$22m in 1991 to \$73m last year, totalling \$232m over

the period, suggesting that the centre's figures are not far from the truth.

The rate of investment approvals has accelerated markedly in the last few years — from \$200m in the second half of the 1980s to \$1.25bn during 1994-95 and a further \$1.71bn in the first quarter of this year. Industrial project approvals make up the largest single group — \$550m or just over 30 per cent of the total of current projects. Agriculture and agribusiness account for \$385m (21 per cent), construction for \$245m (14 per cent) and hotels and tourism for \$208m (12 per cent).

Almost half the foreign investment has come from Portugal with a 21 per cent share and South Africa with 21 per cent. Britain is in third place with 12 per cent, while investors from Hong Kong account for 7 per cent. Just one in four of the country's portfolio of mega-projects could change this situation dramatically (see table, page 3). The one closest to implementation is the planned Mozal aluminium smelter to be built at Maputo, by South Africa's Alusaf, part of the Gencor group, in a joint venture with the South African government-owned Industrial Development Corporation. Investment centre officials say that the \$1bn project, which will produce 245,000 tons of aluminium for export each year and create more than 1,000 new jobs, is likely to get the go-ahead in mid-1997.

Officials have high hopes too for the export processing zones planned for the three ports of Maputo, Beira and Nacala. Malaysian investors are showing an interest in constructing the zones which will house firms that export 85 per cent of their production. CPI's director, Mr Fernando Sumbana says he hopes neighbouring countries will set up processing operations in the zones, and also import some of their requirements from the coastal industrial parks.

Although much is made of the investment promotion centre as a one-stop investment shop, a report for the World Bank — "Administration

of investment approvals" — shows that the protection of intellectual property rights. The regulatory framework has not kept pace with economic reform.

A key problem is uncertainty. "Companies initiate processes without knowing how and when they will end." Complicated fee structures make costs impossible to estimate without expert assistance. A foreign firm without the right contacts, can spend six months and up to 10 per cent of the initial investment merely getting itself incorporated.

All businesses must have specific authorisation to operate, and obtaining an industrial licence is time consuming and bureaucratic, says the report. It identifies as many as 146 different steps which must be fulfilled to set up a new company.

Labour regulations are enormously bureaucratic with one firm estimating that it needs to employ an administrator for every 50 to 70 employees to handle all the necessary paperwork. Obtaining title to premises in Maputo can cost \$50,000.

In contrast, incorporating a company in Delaware in the US costs \$140 and takes no more than 24 hours.

Far from operating as a facilitator and one stop investment shop, the CPI adds time and costs to investors by laying down additional requirements to enable the agency to study and screen projects. "The mentality that surfaces here," says the report, is that of a "patron state". The heart of the problem is that institutions — people and systems — lag well behind policy change. The report urges the government to reduce the number of licensing requirements, eliminate duplicate steps, and cut the monetary cost of approvals.

Recent efforts to improve the business environment include lowering import tariffs by some 8 percentage points to an average of 10.8 per cent and adopting a "time-bound plan" to remove administrative barriers to investment, including simplified procedures for company registration and importing and exporting.

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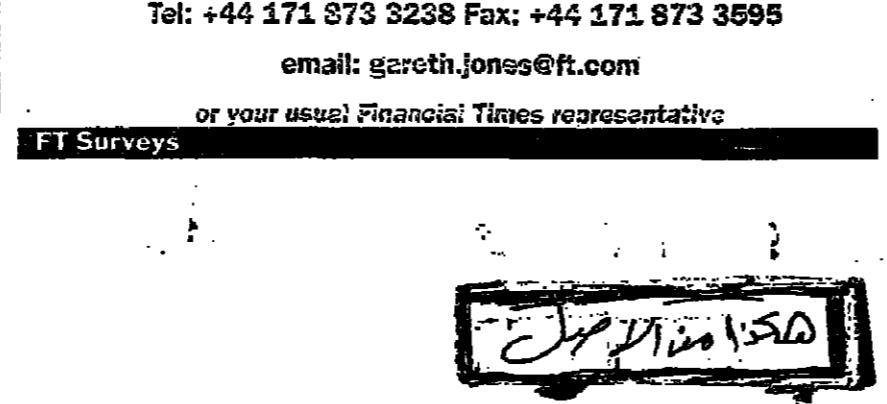
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A struggle
to manage
huge burden



Cahora Bassa hydro electric plant was constructed in the 1970s. Most of the electricity generated is earmarked for export.

ENERGY • by Tony Hawkins

Power to boost earnings

Exploitation of rich natural resources depends on substantial foreign investment

Because domestic demand is too small to justify investment in substantial new energy projects, export marketing holds the key to the exploitation of Mozambique's rich resources of hydropower, natural gas, coal and, potentially, oil. Most of the electricity generated by the 200 megawatt Cahora Bassa hydro electric plant, developed in the 1970s, is earmarked for export, chiefly to South Africa but also to Zimbabwe. The destruction of pylons and power installations during the war left Mozambique with a foreign debt of \$1.7bn for Cahora Bassa, which will have to be serviced from 2000. Exports to its two

neighbours will resume later this year, boosting earnings significantly.

Electricity aside, scope for direct exports of energy is very limited and other energy projects are dependent on attracting new investment to the country to exploit relatively cheap power. The most immediate prospect is Mozambique Aluminium (Mozal), the aluminium smelter to be built near Maputo by South African mining giant, Gencor. This project will initially re-export electricity from South Africa, but next century will draw electricity from a planned new hydro-electric dam at Mpanda, Uncua 70 kms south of Cahora Bassa - a joint-venture between the state electricity utility EDM and South Africa's Eskom. Construction of this 2,500 MW dam is scheduled to start in 1999 - a project opposed by the Portuguese who own 80 per cent of the

Cahora Bassa company (Hidroelectrica de Cahora Bassa) and would prefer to see a second power station on the northern bank of the existing dam.

Similarly, the \$1bn-plus Pande natural gas project depends on South African consumption. This would bring iron slurry via a pipeline from Phalaborwa in South Africa close to Maputo, where an iron reduction plant would be constructed by South Africa's state-owned Industrial Development Corp. Last August, US-based Enron signed an agreement with the state-owned Empresa Nacional de Hidrocarburos (ENH) to develop the gasfield, though the key remains a marketing deal with the IDC. The latter has its own problems in that the proposed iron slurry pipeline would run through the Kruger game park and, predictably, this has run up against

opposition from conservationists and environmentalists, which could force the promoters to take the pipeline around the borders of the game park, thereby raising costs.

A similar megaproject is mooted further north, possibly close to the port of Beira, where another South African mining house, JCI, is considering building an iron-briquette plant, using coal from Mozambique's rich Moatize coalfield and iron ore imported either from neighbouring Zimbabwe or possibly from as far afield as Brazil. This is very much a long-term project, since it would require massive infrastructure investment both in the railway and the port of Beira as well as substantial investment at the coalfield itself.

A second natural gas find is being explored in the Temane block, some 11,700 sq kms off the coast of Inhambane province, north of Pande, which could feed the proposed iron briquette project. Further south is the Buzi gas field being investigated by Canada's Suncor Hydrocarbons, which some estimates suggest could prove to be bigger than Pande's proven 2.5 trillion cubic feet.

In the north, close to the Tanzanian border, Lonrho is prospecting for oil in the Rovuma basin, while BP is looking offshore. The common denominator for all the projects is finding markets for the energy, which in turn implies huge investment in energy intensive, usually minerals-beneficiation, projects. All too would require massive investment in infrastructure. Given Mozambique's low levels of per capita income and savings, such projects imply major commitments by foreign investors, with Mozambique a minor shareholder.

TRANSPORT • by Tony Hawkins

Direct line to greater efficiency

The railways are following the ports into private ownership and operation

Traditionally, Mozambique's railways and ports have been a major source of foreign earnings, handling traffic from South Africa, Swaziland and Zimbabwe.

A separate concession is being offered for a port management company to operate the port of Maputo and two others for the railway marshalling yards and the locomotives.

CFM will retain a 33 per cent stake in all six companies, with the operator having a 51 per cent controlling stake and the balance of 16 per cent earmarked for other investors, believed to be Mozambican or possibly the owners of interlinked rail systems like the National Railways of Zimbabwe. The concessions will be for between 15 and 25 years and are likely to specify investment programmes and targets for refurbishment and expansion. The government hopes to wrap up the tender process during the second half of 1997 so that the new owners can take over early in 1998.

The sugar and citrus terminals are already controlled by foreign investors: a Zimbabwe-Swazi joint-venture in the case of sugar; and South African citrus exporters (75 per cent) and the multinational Manica freight transport group (25 per cent) in the case of citrus. The container port is a joint-venture operation between the state-owned railway company, Caminhos de Ferro de Mocambique (CFM), with 33 per cent, South African freight transport group, Rainiers (37 per cent) and P&O Australia (30 per cent).

This month transport privatisation is being taken several steps further with the government calling for tenders for six separate packages. Private and state contractors are being invited to bid for private railway concessions (PRCs) to operate

the three lines serving the port of Maputo from Mozambique's borders with South Africa, Swaziland and Zimbabwe.

With the donors reluctant to pump funds into a government-controlled transport network and with the government itself unable to finance refurbishing the transport system, Mozambique has opted for privatisation.

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The Policy Framework Paper (PFP) agreed with the IMF and World Bank provides for the similar concessioning of the CFM centre (the railways to and from the port of Beira) and CFM-North (Nacala) to be completed by the end of 1998, which looks optimistic as 75kms of the Nacala line have still to be rehabilitated.

In putting so much emphasis on the role of the private sector in investing in and managing infrastructure, Mozambique is a leader in Africa.

That it may have no alternative does not detract from the fact that privatisation via the concessioning process is more likely to give the country an efficient transport network than continued state ownership.

LANDMINES • by Roger Matthews



It could take between 45 years and 180 years to remove all mines and cost about \$600m

A clear impact

In a country desperately short of accurate statistics, there is no greater area of numerical uncertainty than that surrounding land mines. But whether there are 500,000 or 1.5m mines buried just beneath the soil of Mozambique is of less significance than the immediate damage they still inflict on civilians (at least 1,000 casualties since the end of hostilities) and the immense obstacle they pose to development in this predominantly agricultural nation.

President Chissano said in February that since 1992 some 30,000 mines had been removed, and the current clearance rate was about 11,000 annually. According to Mr Osorio Mateus Severino, director of mine clearing, the country would need anywhere between 45 years and 180 years to remove all mines, and he put the total cost at some \$600m.

"But it is important to understand that this problem is manageable and can be beaten. And it need not take decades to achieve," says Col Greg Lindstrom, a New Zealander on secondment as chief technical adviser to

the UN Demining Programme. "We can see the immediate impact that clearing just a few mines can have on the development of a local community. Each part of the country presents different challenges, and it may be decided it is not necessary to clear some minefield which would have little impact on development prospects."

He cited the example of a village north of Maputo which had been abandoned for six years by the local population. The area was swept; just eight mines discovered, and within a few months thousands of people had moved back two shops, a school and a clinic had opened, and a police station was under construction. "On the other hand, we could have cleared an area of 8,000 mines and had not the slightest impact," says Col Lindstrom.

Overall responsibility for the mine clearance programme lies with the seven ministers who form the National Mine Clearance Commission. Set up in 1995, the commission has been criticised by foreign governments and

non-governmental organisations involved in mine clearing for showing too little urgency and failing to set priorities. With a range of countries, NGOs, and commercial companies involved, many of them employing different clearance methods and operating in different parts of the country, the importance of nationally-directed programme is obvious.

However, there are persistent reports of local initiatives still being taken without reference to the national commission. Another frequently heard complaint is the slow delivery of funds pledged by foreign donors, but at most \$80m, and even slower disbursement once inside the country.

However, Col Lindstrom is convinced that after a slow start the battle is being won. "We now have a structure and are steadily gaining experience. What we now have to ensure is that we get value for every dollar spent, and that eventually we can withdraw, leaving behind a strong, professional and effective organisation, run and staffed by local people."

JULY 1997

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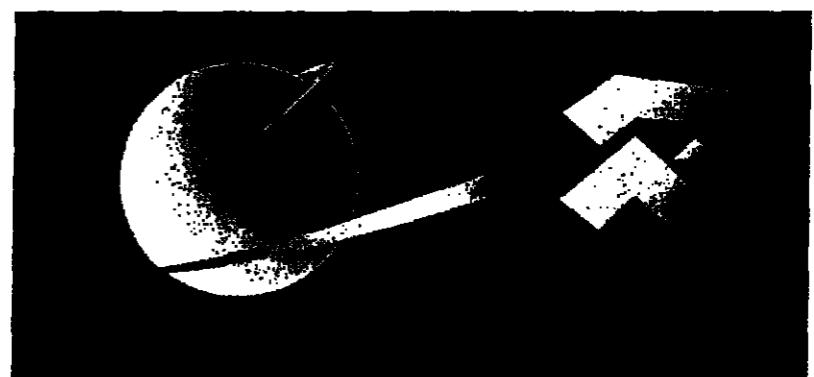
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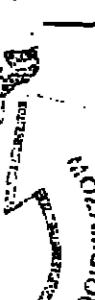
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Most production is done by hand, and mechanisation is present only on larger estates. No formal marketing system exists. Grant Lee Haenrys

AGRICULTURE • by Roger Matthews

Beyond subsistence

Potential is great, but marketing, mechanisation and land issues need to be addressed

Success in revitalising Mozambique's devastated agricultural sector is still being measured by the level of emergency food assistance required. On that score the picture is measurably brighter.

Latest estimates by the Food and Agriculture Organisation indicate that some 170,000 people will need immediate food assistance over the next four months, and 77,000 may require help for a further three months. However the total import requirement of just over 10,000 tons (mainly maize) is just 46 per cent of last year's level.

This reflects the achievements in boosting domestic production, with total production of cereals last year estimated at 1.53m tons, the best for two decades, compared with 1.38m tons the previous year. Whether this increase can be attributed to the government's success in resettling demobilised soldiers and getting more dis-

placed people to return to the land, or to the second consecutive year of good rains, is debatable.

What is without question is Mozambique's huge development potential. Some 45 per cent of the country's land area is considered suitable for agriculture, but only 4 per cent of that is under cultivation. But the constraints remain substantial.

The lack of roads and suitable transport links between producing and consuming areas inhibits farmers from producing more than their immediate requirements. Although small traders are emerging, no formal marketing system exists. Most production continues to be done by hand, and mechanisation is present only on the larger estates. The government's policy on pricing has been liberalised, but has yet to be finally resolved. Equally, it has to decide on the issue of land tenure which is critical to building the confidence of the farming community working on state land.

Mr Jose Luis Ferreira dos Santos, whose family-owned company Grupo Ferreira dos Santos has been in Mozambique for 100 years and has a large stake in agriculture, has no doubt the govern-

ment's market-oriented policies are having an effect. "Last year this country really began its rebirth, and now we can really feel it," he says. "We are poised for a big jump forward."

With 8,000 staff, his company is Mozambique's largest private sector employer and has taken advantage of the government's privatisation programme to acquire further interests in cotton, tea, tobacco and citrus. "We are currently investing a lot in rehabilitating plantations, rebuilding processing plants, and acquiring machinery such as tractors and trucks," says one official.

"Although traditionally we have been very strong in cotton, five years ago we started growing tobacco and last year produced 1,500 tons. We expect further strong growth. We also bought three tea estates from the government and are involved in cashews." Mr Ferreira dos Santos acknowledges that illiteracy and lack of skills will remain a problem for many years, "but it will not stop the economy from growing".

The larger producers, such as Grupo Ferreira dos Santos and the Lomrho Mozambique Agricultural company, are

also carrying much of the responsibility for increasing the country's exports. The government's overall target for this year is \$275m, most of which will have to come from fisheries and agricultural products. International aid agencies are optimistic the target will be met, and point to maize sales last year to Malaysia and Angola. "It is not unreasonable to talk of total grain exports this year of some 100,000 tons," says one official.

Ironically, the largest amount of international publicity last year for the agricultural sector was not generated by domestic achievements, but by the arrival of the first of a dozen South African farmers who have been granted rights on a former state farm in the northern province of Niassa.

The project has been established as a Mozambique-South African joint venture, and to the extent it might raise local farming skills has been broadly welcome. "But it has to be seen for what it really is," says an adviser to the government. "And that is a gesture of political solidarity between the two governments. It is certainly not a panacea for the local industry."

TOURISM • by Roger Matthews

Recapturing the spirit

But poor transport and lack of competition on flights holds back development

Investing in the hotels and tourist industry in Mozambique needs courage," says Mr Jose Roquette, executive director of the Portuguese-owned Pestana hotels and resorts group. "You have got to be brave, and patient. Three years ago it looked extremely risky, but today I think we have learned that it can pay to be daring."

Pestana is investing in four hotels, one aimed mainly at business visitors to Maputo, the others in resort areas. According to Mr Roquette this will make Pestana the largest hotel group in Mozambique, and it plans to expand by building more lodges.

Few other groups have taken the plunge, although the French company Spie Batignolles has plans to complete the shell of the Four Seasons hotel in Maputo together with a South African partner.

It is not surprising that the Portuguese and South Africans should have taken the investment lead as they



The Polana Hotel, renovated by Karos of South Africa and the Mozambique government. Grant Lee Haenrys

harbour probably the most affectionate memories of Mozambique's pre-independence days. Only a five-hour drive, or one-hour flight from Johannesburg, Maputo (or Lourenco Marques as it then was) was the playground of many South Africans seeking an escape from domestic social strictures. One long-term resident of Maputo says the city and coast was "delightful in every Mediterranean sense".

For the very affluent, a little of it was recaptured when the Polana Hotel reopened its doors in 1992. Built in 1921 in the style of the Mount Nelson in Cape Town, the Polana was renovated by a joint venture company formed by the Karos group of South Africa and the Mozambique government. Despite its international prices, Mr David Ankars, the general manager, says it has been a huge success. "For the last three years we have done extraordinarily well. Average occupancy last year was 68 per cent, of which just 3 per cent could be put in the tourist category." Those proportions are certain to change, how-

ever, as the Polana faces competition from the new wave of business hotels prepared to offer international facilities at less than half the price. How soon that will spill over into recreational tourism will depend on many factors, not least the improvement of transport and more competition on international flights.

"The cost of transport represents 50 per cent of the price of an average 7-10 day package to Mozambique from Europe," says Mr Roquette. "Together with the high cost of visas, this means expansion is unlikely to be very rapid. For the next three or four years I think there should be enough facilities in Maputo at least to satisfy demand."

Mr James Blanchard, a US businessman, has other ideas about the pace at which tourism can expand. Last year he persuaded the Maputo government to give him the rights to develop a huge swathe of land south of the capital, including 90km of beach.

On this 200,000 hectares, Mr Blanchard has plans for beachside developments, hotels, a yacht marina, holiday homes and a vast game park. A development figure of \$800m has been mentioned. However, sceptics in Maputo are still awaiting details, and believe that should they emerge, there is likely to be intense controversy over the ecological impact of such a project.

BUSINESS GUIDE

Visas are required by all visitors to Mozambique. The process can take several days, but express service is available at extra cost.

The starting point for most people is Maputo, it is served internationally by Mozambique and Portuguese airlines direct from Europe. Alternatively there are flights from Johannesburg, and other southern African cities. Travel between major cities within Mozambique is best by air, although flights are heavily booked.

Portuguese is the official language, but is spoken by only a third of the population. English is widely used in business circles.

Anti-malarial pills are advised, as is bottled water. Maputo is a fairly safe city,

but take local advice on walking after dark.

The Polana is the best hotel in Maputo, and charges accordingly. But the Cardoso

is also popular with business people and is almost half the price. The opening of new hotels should further depress prices. The Umuco restaurant, opposite the Polana, is excellent but pricey. In Bairo, the Ambassador hotel is recommended.

Car rental is available from the airports or hotels. Alternatively rent a car and driver by the hour or day.

• Useful contacts:

Banco do Mocambique (Central bank) tel 42815079 or fax 421912.

Ute (for privatisation)

426514, fax 421541.

Banco Comercial do Mocambique, 428151, fax 422247.

World Bank, 422841, fax 422892.

Maputo Development Corridor, 426359, fax 430159. Commonwealth Development Corporation 421325, fax 422150.

IFC, 422841, fax 422893.

Consultants KPMG, Peat Marwick, Ernst & Young, Coopers and Lybrand, and Austral (Deloitte Touche) are represented in Maputo.

Mozambique Chamber of Commerce, 422210, 421970, fax 422211.

Mozambique-US Chamber of Commerce, 422904.

Hotel and Tourism Business Association, 426502.

Roger Matthews

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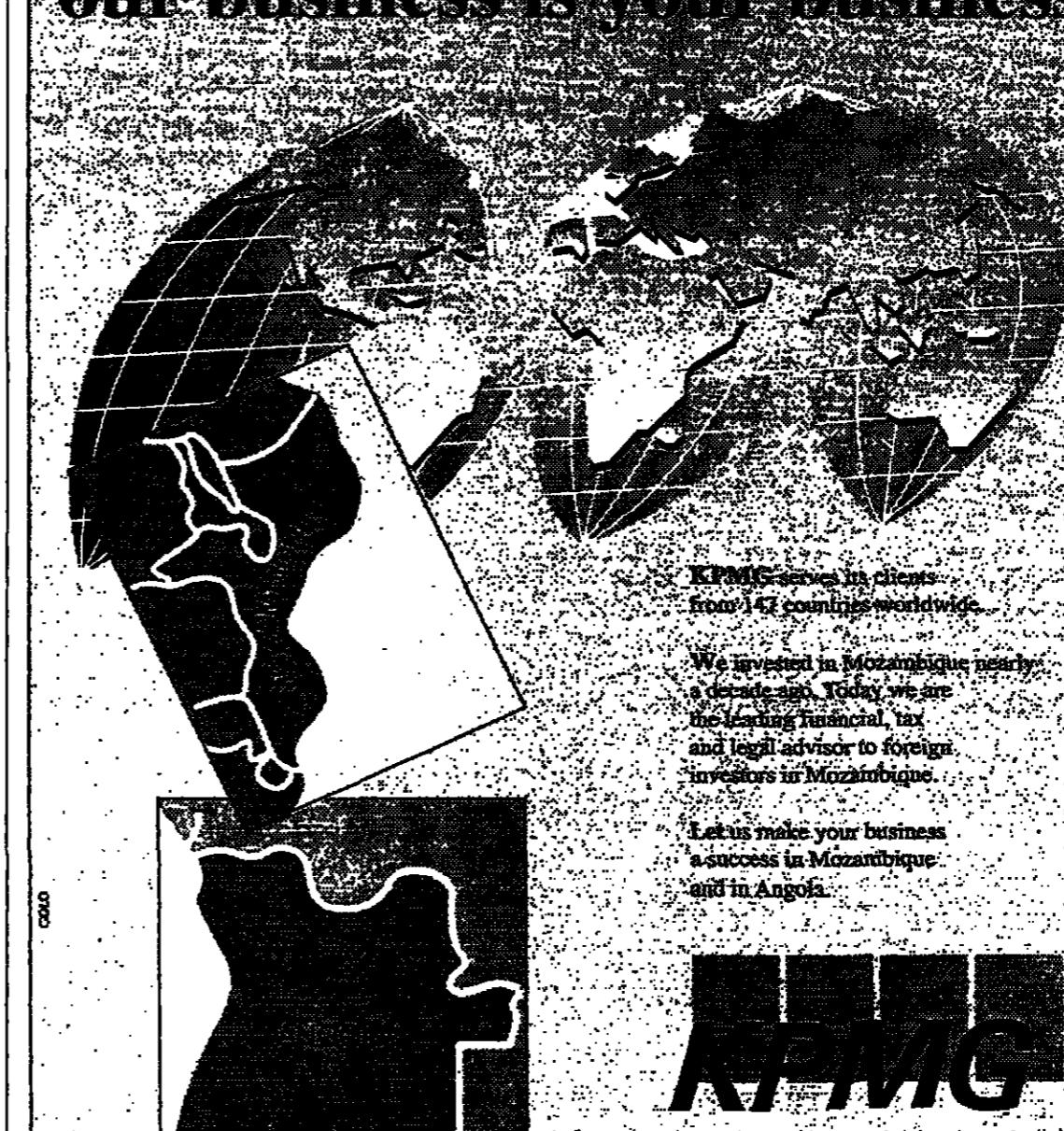
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COMPANIES AND FINANCE: THE AMERICAS

Utilities join AT&T in marketing link

By Christopher Parkes
in Los Angeles

The age of the single monthly utilities bill - bundling together charges for all in-home services - moved closer yesterday with the announcement of a national marketing alliance between two regional US power groups and AT&T, the leading long-distance telephone group.

The link, prompted by fast-moving deregulation of the US electricity industry,

is the first national marketing effort of its kind. It will offer consumers and participating utilities centralised marketing and billing services for electricity, gas, telephone, internet and electronic security-alarm services.

All will be provided under the EnergyOne brand, the name of a 50:50 joint venture between UtiliCorp United of Kansas City and Peco of Philadelphia.

AT&T will contribute an integrated national call cen-

tre and billing system. The telecoms group will gain access to the founding partners' 3.4m customers and a boost to its efforts to penetrate local phone markets.

EnergyOne said it expected its customer base to grow ten-fold over the next three years as more regional utilities signed up.

The new venture aims to franchise its name and services to utilities confronted by the challenges of the introduction of a free market

in electricity and the already-established large specialist power groups.

Enron, for example, has in the past year stepped up national promotional efforts - even in markets where monopoly rules still apply - to establish its brand name.

EnergyOne franchisees would be well-placed to "stake a claim on the leading edge of an entirely new business category - integrated utility services," said Mr Andrew Guarriello, the venture's president and

a former AT&T executive.

Financial benefits included lower infrastructural costs and cross-marketing opportunities, said Mr Hawk McIntosh, a utilities specialist with the Arthur Andersen consultancy.

Other benefits to AT&T, for example, include its plan to use the EnergyOne system to sell and service security systems provided by ADT, one of its existing joint-venture partners.

The group also has links with DirectTV, the Hughes

electronics satellite service.

According to Mr McIntosh, cable and satellite TV services would be logical additions to the array of services offered.

However, he said the main challenge to the venture would be establishing a workable centralised system for handling operations.

"Building a consumer service system is not a trivial task. Even when you are adding on to an established set-up, it can take two or three years," he said.

AMERICAS NEWS DIGEST

Oracle launches new product line

Oracle, the US leading database software company, yesterday launched a new line of products, including an updated version of its flagship database program. Oracle will enable the company to expand its share of the \$5.7bn database management software market, which already stands at over 50 per cent, industry analysts said. Oracle also introduced new software for Network Computers, the low cost desktop devices that Oracle is promoting as an alternative to personal computers. Oracle sees the new products as a direct challenge to Microsoft, the leader in desk-top computer software.

The new products include NC Server software, which provides programs needed to set up a network of NCs, and a "Network-in-a-Box" system, comprising all of the hardware and software needed for five users on an NC network.

Oracle said it would launch its first television advertising campaign, a multi-million dollar effort aimed at raising awareness of the company and its products.

Louise Kehoe, San Francisco

Southam shares jump

Shares in Southam, Canada's biggest newspaper chain, jumped about 5 per cent yesterday as investors bet that Mr Conrad Black's Hollinger group would renew its quest for the 49 per cent of Southam it does not already own. Hollinger was rebuffed on Tuesday when holders of only 15 per cent of minority shares accepted its C\$22.2m (\$US16.4m) bid to take Southam private.

Southam shares rose C\$1.25 to C\$21.50 in early trading in Toronto. A committee of independent Southam directors valued Hollinger's offer, comprising cash and shares, at C\$23.55-C\$23.95 a share.

Mr Peter Atkinson, Hollinger's general counsel, said a new bid was "very unlikely in the reasonably foreseeable future". He added: "It's not the end of the world. We're not wringing our hands." Hollinger will take up the shares tendered to its offer.

Hollinger sought to take out the minorities partly to gain access to Southam's rising cash flow, and to give it more flexibility in running the Canadian company. Mr Black earlier took the UK's Telegraph group private.

Bernard Simon, Toronto

Suncor in Australian venture

Suncor, the Canadian oil producer, has announced a C\$275m (\$US197m) pilot project to develop Australia's oil shale, the company's first international venture in which it will export extraction technology developed for Alberta's oilshale. Suncor will join Southern Pacific Petroleum and Central Pacific Minerals to build a 4,500 barrels per day demonstration plant by 1999 in Queensland.

The plant could eventually become a full-scale commercial operation, producing 85,000 b/d after 10 years and rivaling in size Suncor's facility at Fort McMurray, Alberta.

Suncor will contribute C\$244m to the Stuart oil shale project, of which C\$148m will come from internal sources and the remainder will be in the form of a project financing loan from its partners. Suncor has worked for several years to adapt specialised technology developed for Alberta operations. Suncor, which will operate the Stuart plant, said it was seeking other projects to develop using its oilshale extraction expertise.

Husky Oil and Alberta Energy are planning a C\$400m pipeline to meet growing demand for Alberta heavy oil. The 552km pipeline will carry 150,000 b/d of heavy oil from the oilshale regions in northern Alberta to a hub south-east of Edmonton. The pipeline is needed as producers increase output of heavy oil, seen as the last frontier in the Canadian energy sector.

Scott Morrison, Vancouver

Televisa finance chief quits

Mr Guillermo Caffeo White is understood to have resigned as chief financial officer at Televisa, the Mexican media group, following an executive coup led by members of the Azcarraga and Berilo families, the controlling shareholders at Televisa. Although the company would neither confirm nor deny Mr Caffeo White's departure yesterday, minority shareholders close to the boardroom battles said the resignation would be announced on Monday.

Televisa's shares were not affected yesterday, as traders said the management upheaval at the \$4bn corporation had been already discounted. Televisa is understood to be searching for a new chief financial officer to replace Mr Caffeo White.

It was not known whether Mr Caffeo White and his brother Pablo had sold their 10 per cent stake in Televicentro, the company which controls 52 per cent of Televisa's voting stock, or whether they would retain their seats on the board of directors as part of the controlling group of Televisa shareholders.

Leslie Crawford, Mexico City

Canadian banks set off on expansion trail

By Bernard Simon
in Toronto

Royal Bank of Canada and Bank of Nova Scotia, Canada's first and fourth ranking banks, yesterday revealed ambitious expansion and diversification plans.

RBC has launched the most ambitious foray by a Canadian bank into insurance with talks to acquire London Life, the country's biggest seller of individual life policies.

London Life, 57 per cent owned by Trilon Financial, part of the Edip resources and financial services group, has a market value of about C\$1.9bn (US\$1.36bn).

Trilon confirmed the talks with RBC yesterday but declined to give further details. It said a deal would include an offer to minority shareholders.

Scotiabank unveiled a C\$1.5bn friendly bid for National Trustco, a mid-sized deposit-taking and mortgage institution whose main strength is in south-west Ontario. Holders of 47 per cent of National's shares have agreed to tender their stock.

Scotiabank said the deal would increase its market share in retail banking, and expand its presence in investment management and other fiduciary businesses.

RBC is one of North America's biggest financial institutions with assets of C\$851bn. London has assets under administration of C\$383m, with net income of C\$38m in the first three months of 1997.

Mr John Cleghorn, RBC chief executive, has identified insurance as a "high potential" business on which

the bank is eager to capitalise "as the North American population continues to age and moves from a borrowing to an investment cycle".

The two banks' initiatives reflect a number of recent trends in Canadian financial services, including a growing number of informal alliances between banks and insurers, and the gradual willing of trust companies, previously one of the "four pillars" of the sector.

The banks' advance into insurance has up to now been held back by tight restrictions, notably on the exchange of customer data between their banking and insurance arms.

However, these curbs are being reviewed by a government-sponsored task force headed by Mr James Baillie, a Toronto lawyer. The group is due to report next year.

John Cleghorn: RBC identifies insurance as 'high potential' business



John Cleghorn: RBC identifies insurance as 'high potential' business

Stroke drug trial suspended

By Daniel Green

The biotech sector suffered another blow yesterday with the suspension of the final stage trial of a stroke drug called Cerestat made by Cambridge Neuroscience, of Massachusetts.

The company's shares fell 50 per cent to \$34 in early trade. They were trading at \$14 as recently as February.

This failure follows that of another drug at a Massachu-

sets biotech company, Autoimmune, in April, and one at Celltech, of the UK, last month.

These and other failures have left the biotech sector lagging behind in both US and UK stock markets in recent months.

But he said that independent advisers had probably noticed some adverse side effect. The official reason for the suspension is that "interim analysis of data" had raised doubts over "the

benefit-to-risk ratio of [the] drug treatment".

The data must have been borderline, otherwise another trial of the same drug for head injuries would also have been suspended, Mr Gamzu said.

Cerestat is being developed in conjunction with Boehringer Ingelheim, Germany's largest private pharmaceuticals company.

SB halts trials, Page 36

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Interest payment date March 26, 2002

Interest payment date September 26, 2003

Interest payment date March 26, 2004

Interest payment date September 26, 2005

Interest payment date March 26, 2006

Interest payment date September 26, 2007

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Interest payment date September 26, 2009

Interest payment date March 26, 2010

Interest payment date September 26, 2011

Interest payment date March 26, 2012

Interest payment date September 26,

COMPANIES AND FINANCE: INTERNATIONAL

INTERNATIONAL NEWS DIGEST

Thyssen Stahl sells two units

Thyssen Stahl, the steel arm of the Düsseldorf-based Thyssen group, yesterday announced plans to sell two subsidiaries making steel sections and wire rod to Ispat International, the fast growing London-based steel company. The disposal forms part of Thyssen's plans to refocus its activities on flat products such as processed and plate steel. The sale price was not disclosed. The move follows the hostile takeover bid for Thyssen mounted earlier this year by Krupp, the steel and engineering group, which was withdrawn after the two groups agreed to create a joint venture focusing on flat steel products.

The businesses Thyssen is selling are Stahl Ruhrort, which was founded last October and makes sectional steel, and Walzdrift Hochfeld, which specialises in wire rod products. They have a combined annual turnover of DM1.2bn (\$897m). The latest figures show Walzdrift Hochfeld made a pre-tax loss of DM22m in the 12 months to September 1996.

Thyssen said the 1,900 jobs affected by the deal would not be cut and that the future development of the two companies had been secured. The deal needs to be approved by the European Commission.

For Ispat, the acquisition will mark an expansion of its activities in Germany, where it owns a steel mini-mill in Hamburg. The privately owned group, controlled by Mr Lakshmi N. Mittal, chairman, has extensive interests in steelmaking in Indonesia, Canada, Mexico, Trinidad & Tobago, and Kazakhstan, where it has pledged to invest \$850m in the giant Karmet steelworks. Turnover last year reached \$2.7bn.

Ralph Atkins, Bonn and Stefan Wagstyl, London

DTB in Simex trading link

Germany's futures and options exchange, the Deutsche Terminbörse, plans to extend into Asia with a co-operation deal with the Singapore International Monetary Exchange (Simex). This will give Simex the right to trade DTB products on its floor.

Initially the agreement - to take effect by next April - will cover Bund and Böbl (three- to five-year government bond) futures and options, as well as Schatz (two-year bond) futures. Later products based on the Dax index of large German companies may be included.

The DTB's eventual aim is to have its own terminals in Singapore so that Simex members can trade contracts directly. Simex will sponsor the DTB's application to the Monetary Authority of Singapore to install the terminals. Mr Jörg Franke, a director of Deutsche Börse, which runs the Frankfurt securities exchanges, said this was the first such link-up between the DTB and an overseas exchange. It opened the way for DTB products to be traded more intensively in the Asian time zone.

Mr Victor Liew, Simex chairman, said the agreement was an important step towards developing European products for trading in the region. "The link marks a milestone for Simex in its drive to develop as a major centre for risk management in this time zone, for the trading of interest rate products to complement its eurodollar and euroyen contracts."

Andreas Fisher, Frankfurt

LVMH lifts GrandMet stake

LVMH, the French luxury goods and drinks group, is still buying up shares in Grand Metropolitan, which is looking to complete a £250m (\$35.02bn) merger with Guinness. The French group, which is headed by Mr Bernard Arnault, yesterday spent a further £1.4m on buying another 250,000 GrandMet shares, taking his company's stake in GrandMet to 63 per cent, according to documents released by the London Stock Exchange yesterday.

Confusion surrounds the move by Mr Arnault's group. The LVMH chief, who has a seat on the Guinness board, has clearly been unhappy since Guinness and GrandMet announced the merger last month. Last week LVMH paid around £80m for GrandMet shares. This fuelled speculation that the group might further increase its stake, either to force its way into a three-way tie-up, or to block the deal entirely.

LVMH has said it has no intention of bidding for GrandMet, but it has been reported that it is seeking to build up a 10 per cent stake. Analysts had previously thought that Mr Arnault was merely trying to edge his way into the deal, but now say he may be prepared to block it and force Guinness and GrandMet - whose merger will create GMG Brands - to let LVMH join in.

Agencies, London

BoA opens Beijing branch

Bank of America, which opened a branch in Beijing this week, sees growing opportunities in helping local companies raise funds abroad. The new Beijing branch will focus on north-east China, home to some of the country's largest state-owned enterprises. The bank also has branches in Shanghai and Guangzhou.

Mr David Coulter, Bank of America chairman, said there were increasing possibilities in helping Chinese companies tap international capital markets. The bank had assisted a number of Chinese institutions, including the Ministry of Finance and Bank of China.

Eleven foreign banks have branches in Beijing, including Citibank, First National Bank of Chicago and Hong Kong and Shanghai Banking Corporation. Some 136 branches of foreign banks have been established nationally.

Tony Walker, Beijing

Tender for Pemex plant

Petróleos Mexicanos (Pemex), Mexico's state oil monopoly, is issuing a tender for construction of a \$1.2bn nitrogen cryogenic plant, the biggest private contract in the company's history.

The plant, which will be built, owned and operated by the private sector, will inject nitrogen into oil wells to maintain pressure during extraction. This will improve oil recovery rates in Cantarell, Pemex's biggest oil field, as well as some other, smaller sites. Eventually the plant is expected to provide 1.5bn cu ft of nitrogen a day.

Three consortia are understood to be bidding for the project. Technical bids have to be submitted by early August. One group is thought to include Sustech, the Mexican group, and its partner MW Kellogg, as well as Nova Corporation and Marathon. Another is believed to contain Empresas ICA, Mexico's biggest construction group, as well as BOC and West Coast Energy. The third consortium may include Shell, Enron and Mitsubishi.

Daniel Domínguez, Mexico City

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Spin-off sparks SGL Carbon's success

SGL Carbon, once an unprofitable subsidiary of Hoechst, the German chemicals group, has undergone a radical transformation. Today it is the world's leading carbon and graphites group, and one of Germany's most profitable quoted companies.

Since its initial public offering in 1985, the share price has quadrupled, and last year the company became the second of five German groups to list on the New York Stock Exchange. Operating profits were DM108m (\$188m) last year, compared with losses of DM108m in 1992, and its return on capital employed was 26 per cent.

Within the past month, the group has been thrust into the market spotlight once again, but this time for less welcome reasons - over allegations that it has taken part in price-fixing in the graphite electrode industry.

SGL Carbon has vowed to defend itself vigorously during an investigation by US and EU authorities, denying that there are any specific factual allegations against it, but the bad publicity has nonetheless given its shares a bumpy ride. The stock has slid from about DM265 earlier this month to DM225 at the close yesterday.

SGL Carbon's dominant customer is the steel industry - where its best-selling products, graphite electrodes, are used in electric arc furnaces for recycling - but it also supplies the automotive, engineering and semiconductor businesses.

For Mr Robert Koehler, chief executive, the explanation for the company's success is simple: globalisation and shareholder value. At a time when many German managers are paying little more than lip service to the notion of shareholder value, a tough-talking 48-year-old is one of the few who has put his words into action.

Under Mr Koehler, SGL

Carbon has established a clearer corporate structure, comprising six units grouped under three main business areas - carbon and graphites, speciality graphites and technical products. Senior managers have been given more authority, and the group has adopted US accounting standards, which are stricter and more transparent than German rules.

Furthermore, it was the first German company to introduce stock option schemes - still largely taboo in Germany - and share ownership for managers. Mr Koehler says that in the long term, SGL Carbon's managers will probably own

about 20 per cent of the group's shares, compared with about 7 per cent at present.

All this is a far cry from 1991, when Mr Koehler took charge of spinning off SGL Carbon from Hoechst. It was then called Sigri, was heavily in loss and operating only in Europe. "It was simple: either we became the global market leader or we got out altogether and sold up," he says.

In 1992, Sigri merged with Great Lakes Carbon of the US to become SGL Carbon. A year later, it took over the graphite activities of Pechiney of France, and was back in the black. A series of international acquisitions followed, including Vlearcar of France and Polgraph of Poland.

"We are now either number one or two in the world in most of the areas we operate in," says Mr Koehler.

The workforce was slashed and most of the group's production moved abroad. That the company might pull out of Germany altogether is "an option which we are keeping a close eye on", he says.

The group's next big step was its stock market debut in 1997 in Germany. "Our biggest problem here was that we weren't a brand

name... nobody had a clue what carbon and graphites were. We weren't just bringing a new company to the bourse but a whole new industry."

However, Mr Koehler says the group's efforts to improve shareholder value, as well as its open communication policy and impressive track record, helped attract institutional investors.

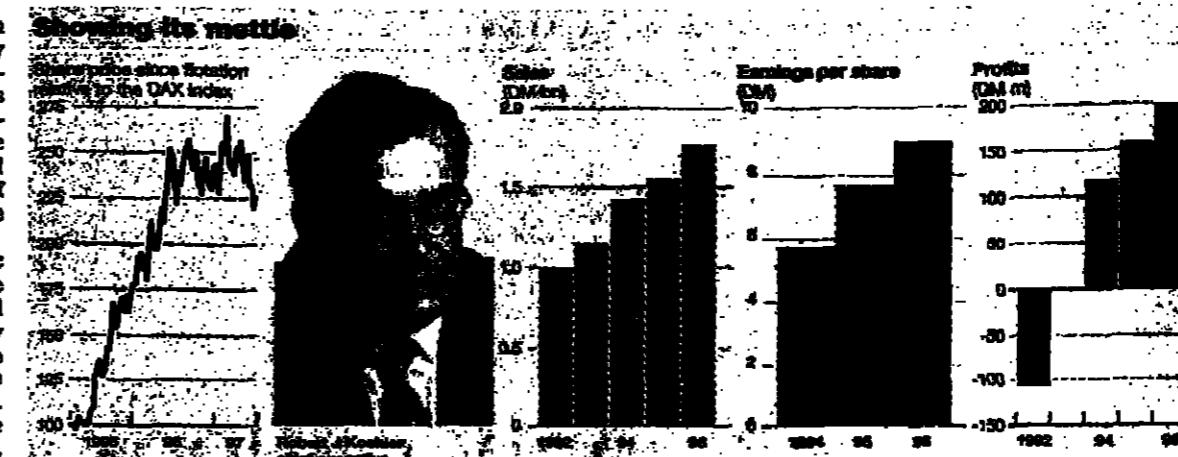
Last year's 515 placement of Hoechst's remaining 50 per cent of SGL Carbon was also a success. About 40 per cent was listed in the US, and foreigners now hold about three-quarters of its shares.

The company is continuing to expand, mainly in the US, Asia and eastern Europe. It is also focusing on its rapidly-growing speciality graphites and technical products sectors, thereby reducing its dependence on its main carbon and graphites business.

Mr Koehler adds that, with prices already several percentage points higher than last year, SGL Carbon should see double-digit percentage earnings growth in 1997, and that the long-term trend is favourable.

"We are a model for spin-offs," he concludes.

Sarah Althaus

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COMPANIES AND FINANCE: ASIA-PACIFIC

Lai Sun plans hotel site revamp

By Louise Lucas
in Hong Kong

The Lai Sun group, the diversified Hong Kong property group which last week launched a HK\$6.9bn (US\$891m) takeover bid for the territory's five-star Furama Hotel, is exploring redevelopment possibilities at the site - although there are no immediate plans to pull down the 516-room hotel.

The company, which also

owns the adjacent Ritz-Carlton hotel, said it was looking at ways of increasing value. By tearing down the two hotels and buying the private lane that runs between them, Lai Sun would make available a 45,000 sq ft site in the prime Central business district.

Lai Sun could create a 700,000 sq ft office block on the site now occupied by the two hotels - a size equivalent to Jardine House, the

48-floor building which dominates the territory's skyline.

Analysts argue that Lai Sun would make more money by converting at least one of the hotels - probably the Furama - into offices. But speculation that Hutchison House, an office block on the other side of the Furama, would also be included in the redevelopment, was "pretty remote", given the public road running in between, Lai Sun said.

Other alternatives to the demolition of the two hotels include merging the podium on which the Ritz-Carlton sits with the Furama and transforming it into an office block with adjoining hotel.

However, the immediate intention is to continue running the two hotels as they stand with existing management and staff. This is in part a reflection of the strong income generated by the hotels, and the fact that

the management contract at the Ritz-Carlton - which Lai Sun bought in 1988 - still has a few years before it expires.

Lai Sun is to pay about HK\$3bn to buy out the 45.9 per cent stake in Furama Hotel Enterprises now held by the family of Mr Adrian Fu, the hotel group's chairman.

It will subsequently launch a general share offer costing a further HK\$3.9bn.

Fort Bonifacio developer revalued

By Justin Marozzi in Manila

The market value of Fort Bonifacio Land, the Philippine consortium developing a new business district in Manila, was downgraded by analysts after the sale of a 16 per cent stake in the project for 5.4bn pesos (\$205m).

Metro Pacific, the Philippine arm of Hong Kong-based First Pacific, sold on Friday what it was purchasing the stake from Filinvest Land, a member of the same consortium, giving it majority control of the project.

The transaction valued Fort Bonifacio Land at 33.8bn pesos. Analysts, who had been valuing the company using prices of developed rather than raw land, had been measuring its worth at about 5.8bn pesos.

Mr Matthew Sutherland, head of research at Asia Equity, said the sale of the stake by Mr Andrew Gotianum, chairman of the Filinvest group of companies, was a clear sign to the market that its valuation was amiss. He was cutting his valuation for Metro Pacific from 8.4 pesos a share to 6.4 pesos a share.

"I cannot believe that Andrew Gotianum is a man who would sell an asset at between one-third to one-half of its fair market value," he said. "This implies therefore that he's more bearish about the development than the stock market was."

The downgrades follow the announcement last week by Mr Ricardo Pascoa, president of Fort Bonifacio Development Corporation, that the group was unlikely to go ahead with plans to launch an initial public offering of 10 per cent of its shares this year because of the poor performance of the Manila stock market. When conditions were right, the offering would be worth about \$200m, he said.

At 440 hectares, the Fort Bonifacio project is twice the size of Makati, Manila's leading business district, which it aims to replace.

ASIA-PACIFIC NEWS DIGEST

New World to buy into China airline

China Southern Airline, the Guangdong-based carrier seeking a Hong Kong listing, has secured a pre-flotation commitment from New World Development, the Hong Kong property developer.

New World Development and its infrastructure arm have been active buyers of minority stakes in H-share companies, the name given to Hong Kong-listed China enterprises. Earlier stakes include Beijing Datang Power, in which it took 9.9 per cent, and Beijing Yanhua, the mainland's biggest ethylene manufacturer which is coming to market later this month.

China Southern's flotation has been held up for several reasons, including restructuring and uncertainty within the industry after a number of aircraft crashes in China. However, it is expected to raise some US\$250m later this year.

New World said it had not yet worked out the size of stake it would take in China Southern. Hutchinson Whampoa, the conglomerate controlled by Mr Li Ka-shing, is also reported to have agreed to take a strategic stake in the carrier. *Louise Lucas, Hong Kong*

Indofood sees 42% increase

Indofood Sukses Makmur, Indonesia's largest noodle maker, is forecasting net profits for 1997 of Rp500bn (\$124m) after Rp351.3bn last year. The forecast 42 per cent rise in earnings is slightly lower than an earlier prediction, published in May, which said 1997 net profit would increase by about 45 per cent.

Ms Eva Riyanti Huapex, chief executive, said Indofood had secured a \$25m syndicated loan raised by 38 foreign banks partly to finance its acquisition of 11 companies from the Salim Group. She said the acquired companies' performances were "just on target". Excluding the acquisitions, the company had expected a net profit of Rp421bn this year and sales of Rp3,000bn.

The company set the total 1996 dividend at Rp47.

AFX-Asia, Jakarta

Hindustan Lever eyes merger

Hindustan Lever, the Indian soap, cosmetics and detergents company, said it "may evaluate the benefits of a merger between the company and Ponds India". Both Ponds and Hindustan Lever are part of Unilever, the Anglo-Dutch group. Mr K. B. Dadiseth, chairman, said: "A considerable overlap of business exists with Ponds India, both in personal products and exports. While some synergies have already been leveraged with common selling and distribution systems, there are other synergies which can accrue with a full merger." *AFX-Asia, Bombay*

Ayala to combine shares

The board of Ayala, the Philippines largest holding company, has approved the combining of its A and B common shares, bringing the group into line with reforms adopted by the Philippine Stock Exchange.

With a single price structure, "greater flexibility is created for foreign purchases in terms of cost and access to shares available" in the market, the group said. The move would not result in any dilution of existing shareholdings. The proposal will be submitted to shareholders, the Securities and Exchange Commission and the PSE for final approval.

Ayala A and B-shares closed up 0.25 centavos each, at 18.75 and 18 pesos respectively. *AFX-Asia, Manila*

Fortune ignores gloomy outlook

The recent onset of the six-month rainy season in the Philippines is not a good time for the cement business as the construction industry is forced to pause for breath.

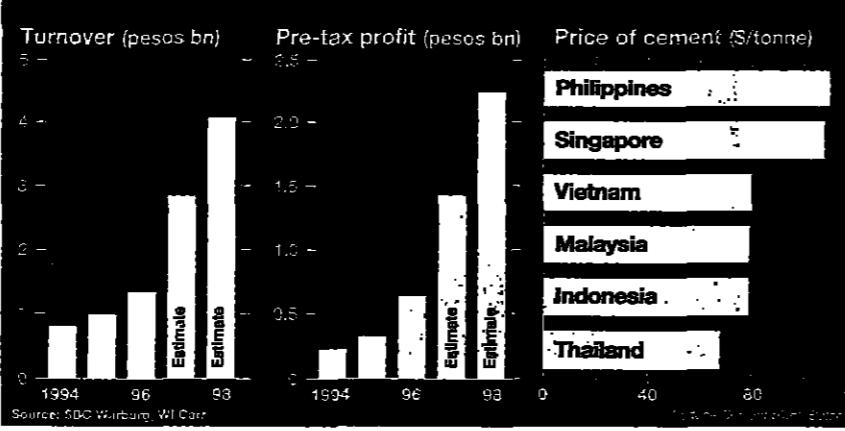
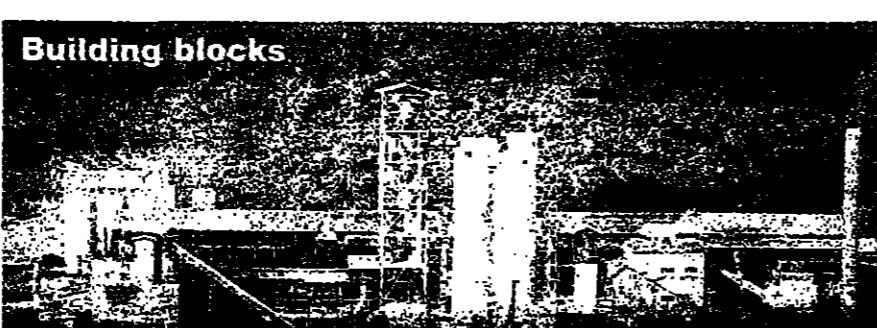
As storms set in around Manila, home to the country's greatest rash of new building, another black cloud on the horizon is the competition posed by cheap Chinese cement imports.

One company ignoring the gloomy climate is Fortune Cement, the sector's leading company. Next month it will complete a new production line which will increase annual production of clinker, the principal raw material for cement, from 500,000 tonnes to 1.8m tonnes.

In terms of capitalisation, \$382m, Fortune is well ahead of rivals Seacem and Alsoms with market capitalisations of \$37m and \$16m respectively. It is majority owned by Mr Henry Sy, the Chinese-Filipino tycoon who also owns and runs SM Prime, the country's largest shopping mall chain and its main listed retailer.

Mr Jose Sio, Fortune's chief financial officer, is unfazed either by the prospect of increased competition from Chinese imports or the government forecast of oversupply by 1998.

Imports from China are 10-15 per cent cheaper than Philippine manufacturers' prices, but have an estimated market share of less than 4 per cent. This is because poor local infrastructure does not lend itself to large-scale importation of



bulk products such as cement, and distribution is controlled by cement manufacturers. In addition, import tariffs on cement will rise from 3 per cent to 10 per cent in 1998.

"Ours is the only cement plant in southern Luzon," points out Mr Sio, adding: "We have among the lowest, if not the lowest, cost of production of cement plants in the country."

Last year, Fortune's production costs were 43 pesos

per 25kg, against an industry average in the Philippines of 51 pesos. The extra capacity and a new power plant should cut costs further.

The country is facing an oversupply and prices are not sustainable," says Mr Colbert Nocom, head of research at ING in Manila.

"In a couple of years, cement producers like Thailand and Indonesia will be looking to export. After Vietnam, the Philippines, with its higher production costs, is the next market."

But analysts point to potential drawbacks for Fortune. First, imports have already eroded margins by forcing local producers, including Fortune, to lower prices 7 per cent to 95 pesos in April.

ING Barings forecasts the country's cement output will more than double by 2000, with demand growing only 56 per cent. It predicts 300,000 tonnes oversupply by 1998, and 1.5m by 1999.

The country is facing an oversupply and prices are not sustainable," says Mr Colbert Nocom, head of research at ING in Manila.

"In a couple of years, cement producers like Thailand and Indonesia will be looking to export. After Vietnam, the Philippines, with its higher production costs, is the next market."

Justin Marozzi

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ABN AMRO ROTHSCHILD
The Equity Capital Markets Joint Venture of the Rothschild and ABN AMRO Groups

May, 1997



SPOT THE REFUGEE

There he is. Fourth row, second from the left. The one with the moustache. Obviously real.

Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby vest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left.

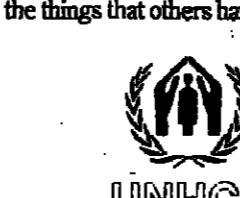
You see, refugees are just like you and me.

Except for one thing.

Everything they once had has been left behind. Home, family, possessions, all gone. They have nothing.

And nothing is all they'll ever have unless we all extend a helping hand.

We know you can't give them back the things that others have taken away.



United Nations High Commissioner for Refugees

We're not even asking for money though every cent certainly helps.

But we are asking that you keep an open mind. And a smile of welcome.

It may not seem much. But to a refugee it can mean everything.

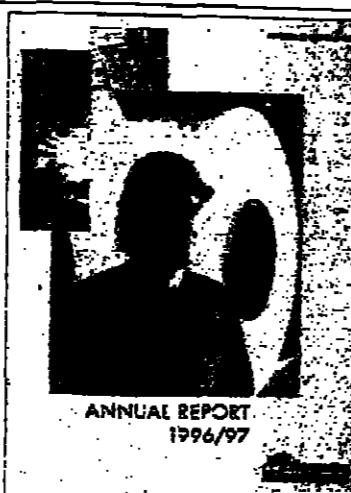
UNHCR is a strictly humanitarian organization funded only by voluntary contributions. Currently it is responsible for more than 19 million refugees around the world.

UNHCR Public Information
P.O. Box 2500
1211 Geneva 2, Switzerland

July 1997

New World
into China air

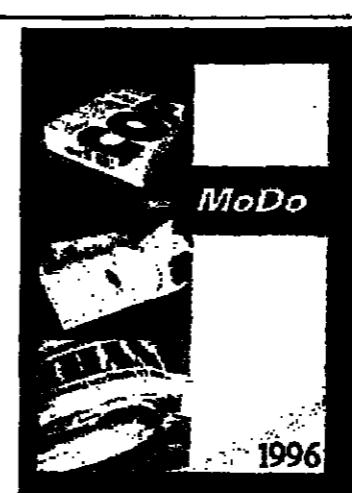
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Avesta Sheffield AB (publ) is one of the world's leading suppliers of stainless steel with an extensive range of products and a well-developed marketing and distribution network. The Group has manufacturing facilities in Sweden, the UK and the USA. It has sales companies in 26 countries and some 30 agents throughout the world. Avesta Sheffield employs 7,800 people and has a turnover of approximately SEK 17.2 billion (GBP 1.35 billion). Specialisation in stainless steel and integrated process routes from raw materials to finished products contribute to low costs and superior customer service.



AB INDUSTRIVÄRDEN
AB Industrivärden is an industrial holding company which consists of a portfolio of listed stocks worth about SEK 24 billion, industrial operations and trading operations with a turnover of SEK 6 billion, and a private operation. The major holdings in the portfolio of listed stocks are AGA, Ericsson, Handelsbanken, PLM, Sandvik, SCA, Skanska and SSAB. Industrivärden consists of five companies in the engineering industry including PLM and Telia. Industrivärden is involved in imports and trading with industrial components in Sweden, Denmark, Finland, the Netherlands and Belgium. Fundament management real estate consisting of office premises with central locations, mainly in the Stockholm region.



MoDo
MoDo's profit after net financial items for 1996 amounted to SEK 2.919 million (1995: SEK 5.216 million). The Group's sales amounted to SEK 20,115 million (22,319 million). The Group produces and sells fine paper, newspaper and magazine paper, paperboard, sawn timber and pulp. MoDo is one of Sweden's top exporters. The Group owns production facilities in Great Britain and France, as well as in Sweden. MoDo operates through its own marketing organisations in most European countries and in the USA. MoDo also markets its products via agents and distributors in many other countries.



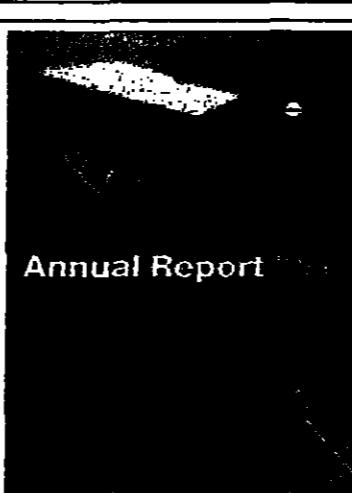
PLM
PLM is one of Europe's leading consumer packaging groups. The Group develops, manufactures and markets packaging in metal, glass and plastic. Its customers are primarily European beverage and food industries. PLM has three business areas, Beverage Can Division, Glass Division and Plastics Division, and it operates in 10 countries - Denmark, France, the Netherlands, Norway, Sweden, UK, Switzerland, the Czech Republic and Austria. PLM has its headquarters in Malmö, Sweden. It has 13,000 employees of whom 5,000 are employed in the Group outside Sweden. The PLM share was introduced in the Stockholm Stock Exchange on November 13, 1995. At year end 1996, PLM had 15,104 shareholders. The 50 largest shareholders own about 8.3% of the shares. There are almost 15,000 private shareholders who own approximately 10% of the shares. About 8% of the shares are held by foreign institutions and private individuals.



SECURITAS
Securitas protects homes, work places and community. Securitas is one of Europe's leading security companies within guarding, alarm and cash-in-transit business. Securitas operates in fourteen European countries and employs approximately 39,000 people. Sales in 1996 amounted to 9,074 MSEK (7,309). Income before taxes increased by 17 percent to 550 MSEK (472). During the year, Securitas has seen a continued organic growth of 7 percent. Furthermore, Securitas has strengthened its position through acquisitions in Germany and France and established new operations in Great Britain.



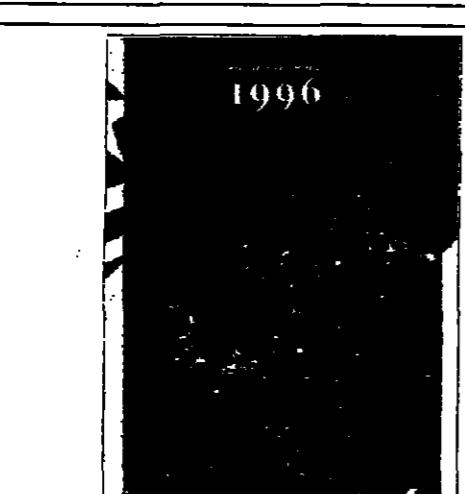
SCA
SCA is an integrated paper and packaging company with Europe as its primary market. The company conducts operations in hygiene products, packaging and graphic paper. SCA owns 1.8 million hectares of productive forest land and is Europe's foremost user of recycled paper. SCA has over 33,000 employees in more than 30 countries. The share is listed on the stock exchanges in Stockholm and London and is available in the form of ADRs (American Depository Receipts) in the U.S. SCA in brief: Net sales SEK 55,405 M (65,317). Earnings after financial net SEK 3,573 M (5,731). Earnings per share after tax SEK 10.71 (17.55). Cash flow from operations, per share SEK 21.30 (25.02).



SKANDIA
Skandia is the largest insurance group in the Nordic countries with a 20% share of the Swedish non-life insurance market. The group offers a range of direct insurance, reinsurance and savings products for individuals and businesses. In special supplements to its financial reports, Skandia has been reporting since 1994 on the hidden assets that exist in knowledge companies. This work has attracted international acclaim, including awards in the USA and the UK in 1996.

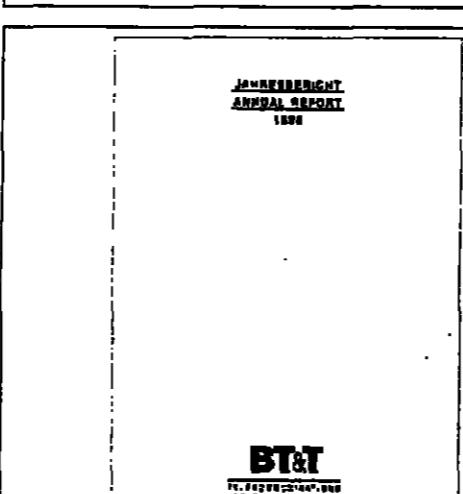


telia
Operating revenues advanced more than 7% chiefly owing to greater volumes of traffic in the fixed and mobile networks. Income after financial net expanded roughly MSEK 400, to MSEK 3,823. Investments reached MSEK 11,949, more than half attributable to networks and technical platforms in the Nordic countries. Efforts outside Europe mainly went to in mobile communications. Despite stiffer competition, Telia defended its position in the Swedish market admirably while the Group reinforced its standing in neighbouring Nordic countries.

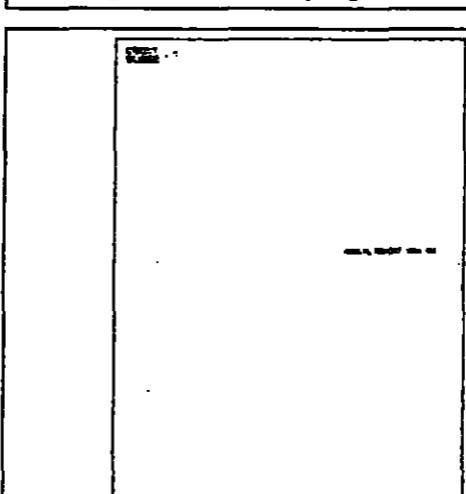


VATTENFALL

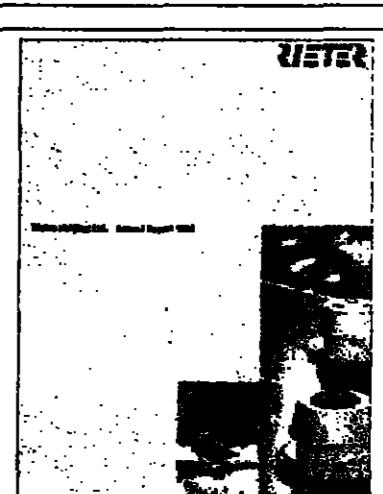
Vattenfall is one of the Nordic region's largest energy groups with more than 20 percent of electricity sales in the region. Vattenfall generates and supplies about half the electricity consumed in Sweden and is one of Europe's largest electricity producers. Electricity generation is primarily based on hydro and nuclear power, with supplementary production using other energy sources. Operating revenues amounted to SEK 29,760 M in 1996. Income before tax was SEK 5,337 M. Return on equity after full taxes was 13.4%, and the equity/assets ratio was 37%. Vattenfall has approximately 8,260 employees.



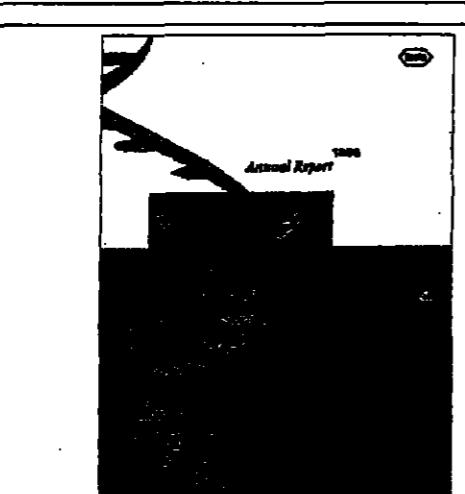
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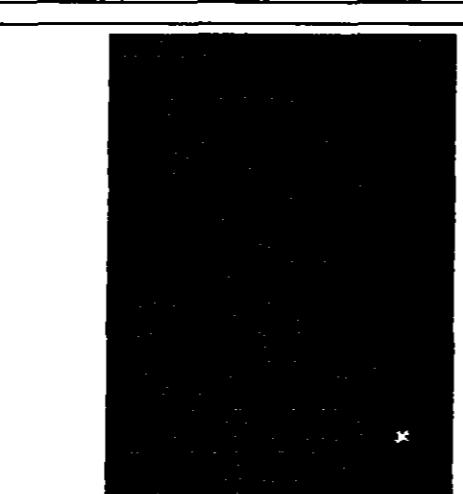
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CREDIT SUISSE GROUP is one of the world's leading financial services groups, operating on all continents and in all the world's major financial centres. The Group comprises four business units, CREDIT SUISSE, CREDIT SUISSE PRIVATE BANKING, CREDIT SUISSE FIRST BOSTON and CREDIT SUISSE ASSET MANAGEMENT, each geared to the requirements of specific customer groups and markets. The shares of CREDIT SUISSE GROUP are traded on the stock exchanges of Zurich, Frankfurt, Tokyo, London (SEAQ), Paris (OTS) and New York (ADRs).



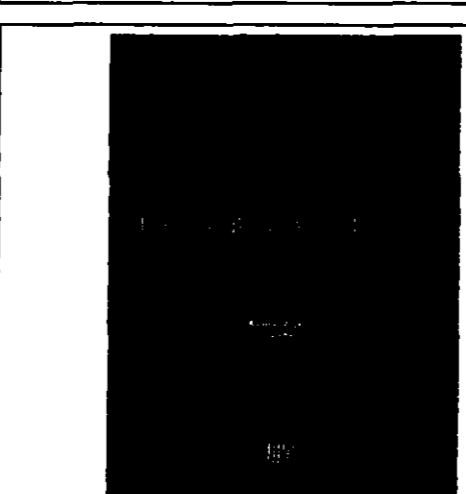
RIETER
Rieter is a Swiss-based group with a global presence and 2,200 million CHF sales in 1996. Its systems and services for the textile, automotive and plastics industries are acknowledged as leaders in their field. The textile machinery division develops and produces machinery and integrated systems for converting fibres and plastics into yarns and for manufacturing man-made fibres. The automotive division develops and manufactures systems, noise control and thermal insulation products and interior trim from fibres and plastics for the automotive industry.



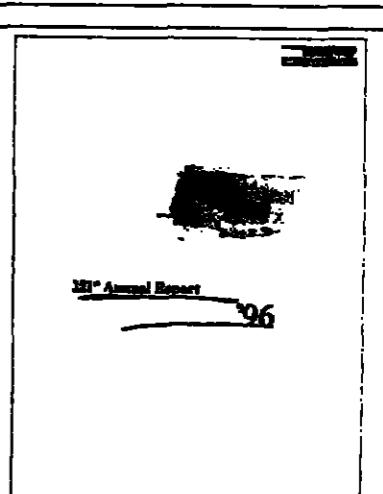
ROCHE
Roche is an internationally active company based in Switzerland that discovers, develops, manufactures and markets high-quality products and services for health care. In 1996 the Roche Group posted consolidated sales of around 16 billion Swiss francs. On a constant exchange rate basis, sales increased by 7.5% in local currencies and 11.5% in Swiss francs. Net income rose 16% to 3893 million Swiss francs. Roche employs some 50,000 people in four divisions - pharmaceuticals, vitamins and fine chemicals, diagnostics, and fragrances and flavours. Its products are used to prevent, diagnose and treat diseases, to enable genetic testing, to detect environmental pollutants and to develop products totalling 2466 million Swiss francs, or 15% of sales. The pharmaceuticals division accounted for 2105 million francs, equivalent to 20% of divisional sales. Roche's innovative strength is based primarily on above-average research and development investment and use of the latest technology. These are decisive factors in the company's continuing success and sustained growth.



SWISS EXCHANGE
The successful start of fully electronic trading in August 1996 brought the era of floor trading to Zurich, Basel and Geneva to a close. Switzerland's new electronic exchange, the "Swiss Exchange" (SWX) - is now publishing its 1996 Annual Report together with its subsidiary SOFFEX (the Swiss Options and Financial Futures Exchange). In addition to the consolidated financial statements (the first time these have been published), this highly informative work contains reviews of trends at SWX, analyses of the economic environment and comprehensive statistics on turnover and market indices.



UNION BANCAIRE PRIVÉE, GENÈVE
Union Bancaire Privée, headquartered in Geneva, is one of Switzerland's leading private banks. Specialised in private and institutional asset management, the Bank relies on a strong international presence throughout Europe, the United States, Latin America and Asia, and offers its clients a complete range of financial services and products. Union Bancaire Privée is one of the most highly-capitalised Swiss banking groups in terms of total equity (CHF 1.252 billion) and total balance sheet (CHF 13,407 billion).



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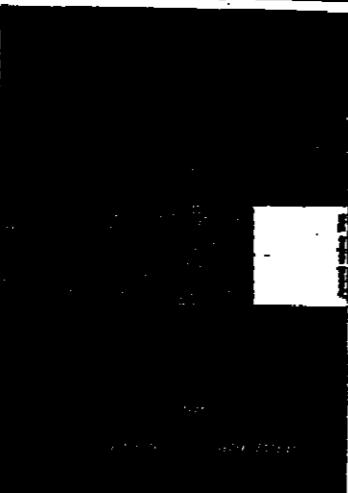
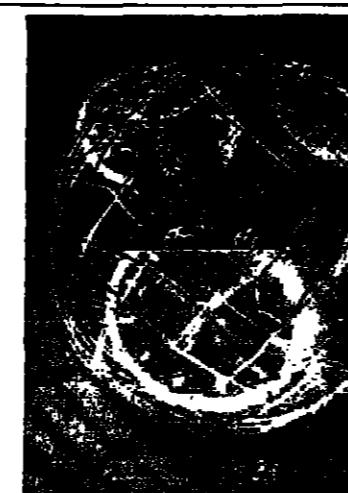
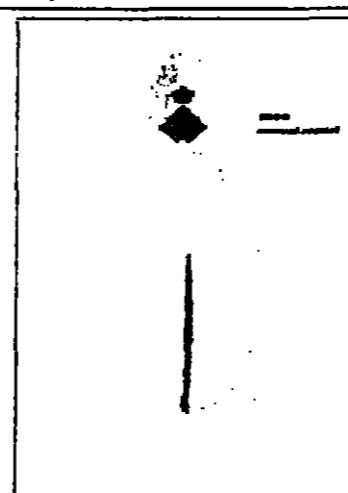
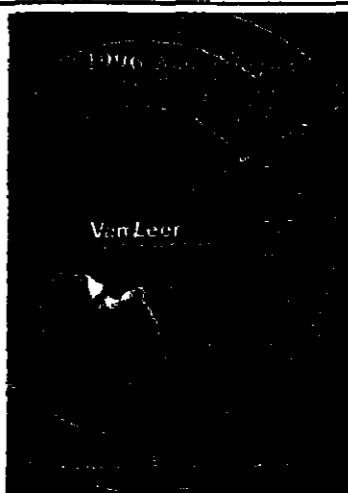
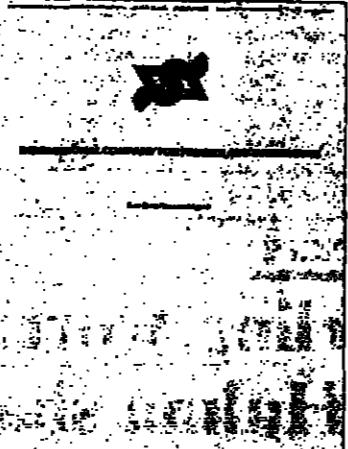
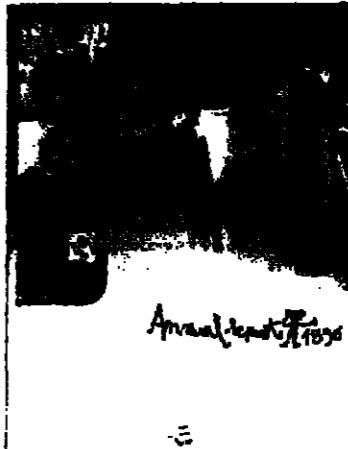
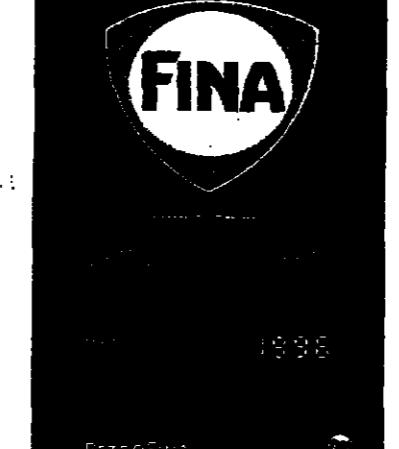
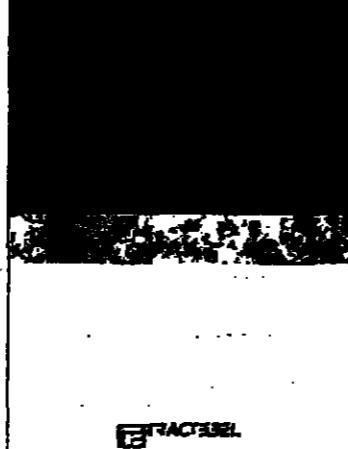
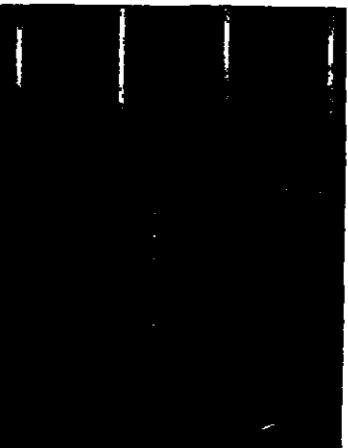
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two newcomers

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fortis Fortis is an international financial group operating in the fields of insurance, banking and investment through more than 100 companies. Fortis has over 34,000 employees. The year 1996 was an exceptionally good one for Fortis. Net profit rose by 16% to ECU 731 million, thus exceeding the market forecast. In 1996 total income amounted to ECU 18,760 million. The balance sheet totalled ECU 35,120 million. ECU 141 billion investing in Fortis is possible through the shares or depositary receipts for shares in the two parent companies, Fortis AG in Belgium and Fortis AMEV in the Netherlands, each of which owns 50% of Fortis.	ING GROUP ING is a company with Dutch roots which has wide experience in the field of financial services. ING is active on a worldwide scale, offering its clients a full range of financial products and services through various distribution channels. The basis of ING's continuity is its financial strength, its healthy profit base, and careful weighing of the interests of its officers, shareholders and employees. In all its activities ING is aware of its social responsibilities. Responsiveness to the needs of the clients, entrepreneurship, professionalism and integrity are paramount in all the Group's activities. The 1996 annual report is also available on CD-ROM and Internet: http://www.inggroup.com	KPN KPN, the Dutch postal and telecommunications company, offers a wide range of high-quality products and services concentrating on the international transport of information, goods and valuable items. The company is listed on the Amsterdam, New York and Frankfurt stock exchanges. KPN achieved good results in 1996. Its net income rose by 9.1% to NLG 2,462 million. The dividend has been set at 54.1% of that amount, or NLG 1,321 million. Total assets amounted to NLG 5,425 million. At the end of 1996, group equity amounted to 45.0% of the group capital. In 1997 KPN expects substantial growth in operating revenues and a satisfactory growth in net income.	ROYAL PACKAGING INDUSTRIES VAN LEER N.V. The Van Leer Group is a worldwide manufacturer of industrial and consumer packaging. Its main products are steel, plastic and fibre drums, intermediate bulk containers, closure systems, egg packaging and fruit trays, disposable tableware, printed consumer flexibles, metallized products, folding cartons and tubs & lids for ice-cream and margarine. The Group operates more than 160 factories in 43 countries and 16,000 people work for Van Leer around the world. Sales reached NLG 4.2 billion in 1996. The strategy of Van Leer Group is to extend its market position in the products in which Van Leer is now active in order to strengthen its international supply position.																								
																											
ICFI Established in 1992. General Licence of the Central Bank of Russia № 2854. Chenote - big producing companies and foreign trade organisations. Primary Dealer of the RF Central Bank in Treasury Notes (GKO) and Federal Long Bonds (OFZ). Correspondent network numbers over 500 banks in more than 50 countries. 11, Muzhik Pecherskaya St., P.O. Box 206, Moscow 107078 Russia. Tel.: (095) 975 1564 Fax: (095) 287 1400 E-mail: icfinr@mail.ru http://www.icfinr.ru	ROSTELECOM Rostelecom is a Joint Stock Company of international and long-distance telecommunications - the largest telecommunications company in Russia. Rostelecom is one of the first companies in Russia which founded the tradition of issuing public annual reports according to the international standards and one of the first Russian companies which achieved a high international credit rating. By the results of 1996 Rostelecom entered the top ten leaders of the East European companies. Rostelecom is a highly respected Russian company which plays honestly and fruitfully according to the laws of the market.	UNEXIM BANK • Established in 1993. • General Licence of the Central Bank of Russia № 2301. • Fourth largest Bank in Russia. • Most stable position in the Banker's "Top 1000 Banks". • Best Bank in Russia as recognized by the magazine. • Eligible for central bank liquidity limit 13, 1996. • Agent of the Federal investment programme and governmental programmes. • Authorized to run specialized sections in the state-owned equity shares. • Co-operates with over 20 regional government of Russia. • Participants in the World Bank and the World Bank. 11, Muzhik Pecherskaya St., P.O. Box 267, Moscow 107078 Russia. Tel.: (095) 233 3777 Fax: (095) 975 2265 E-mail: unexim@unexim.ru http://www.unexim.ru	BELGACOM GROUP Belgacom is the main telecommunications operator in Belgium. With a turnover of 138.7 billion BEF in 1996, the Group posted a record net profit of 13 billion, an increase of 21%. At the end of 1996, Belgacom had 26,196 employees, 1,276 of whom were employed in its two consolidated subsidiaries: Belgacom Mobile and BDS (directors). The major events in 1996 were: • Finalization of the strategic partnership agreement between Belgacom and the ADSB Telecommunications consortium; • Implementation of new structures; • Agreement with Equant network services to provide Belgacom World Solutions; • Agreement with banks and the banking industry; • Modern management of our requirements and financial resources; • Diversification strategy.																								
																											
PETROFINA Petrofina is an international integrated oil and petrochemicals Group active in all sectors of the oil industry: exploration and production, transport, refining, petrochemicals sales of oil and chemical products, research and development. The Group also has activities in the oilseed, coffee and in chemicals areas. Based in Brussels (Belgium), the Group has a European dimension, a strong presence in the United States and a world coverage. It employs approximately 13,500 people in some 150 affiliates located in 44 countries. In 1996, the Petrofina consolidated net profit was BEF 16.0 billion (BEF 500 per share), compared with BEF 11.6 billion in 1995 (BEF 500 per share), representing an increase of 38%.	SOLVAY GROUP A Passion For Progress Innovation, Quality, Safety Solvay is a chemical and pharmaceutical Group, with consolidated sales amounting to USD 8.8 billion in 1996. Solvay operates in 47 countries, employing more than 35,000 people spread across more than 400 establishments. Solvay's strategy is to be a world leader in its five sectors of activity - Alkalies, Peroxygens, Plastics, Processing and Health - to improve the quality and added value of its products and services through continuous and cost-effective innovation, while also opening new geographical markets for them, mainly in the USA, Asia and Central Europe.	TRACTEBEL TRACTEBEL supplies more than 23,000 megawatts of electricity to customers worldwide. In the countries generating much more than that, Tractebel is active in over 100 countries with facilities that range from electricity and gas through to communications, technical handling, water management and other services. By building on the Group's diverse skills and integrating a broad range of expertise, Tractebel has laid the foundations for successful long term growth. Having developed a wide international network, Tractebel is clearly a world class utility and industrial services powerhouse. It has all the technical, financial and human resources necessary to implement a dynamic strategy that will maximize value for investors. Indeed, total shareholders' return has been rising steadily and over the last five years has averaged 17.35% per annum.	SONAE In 1996 SONAE Investimentos decided to demerge the businesses held by its sub-holding SONAE Indústria (textiles and chemicals) and PARCEIRAS. After the demerger SONAE Investimentos, the Portuguese leading company in its sector, focused in four retail businesses: Hypermarkets and Supermarkets; Specialised Retail; Retailing Real Estate / Shopping Centres and Retailing of Financial Products. The 1996 Annual Report explains the SONAE business strategy and includes all main financial figures related to all SONAE businesses (previous to the demerger). Key Figures (ECU millions) <table border="1"> <thead> <tr> <th></th> <th>1995</th> <th>1996</th> <th>% change</th> </tr> </thead> <tbody> <tr> <td>Total sales</td> <td>1862</td> <td>2321</td> <td>+24%</td> </tr> <tr> <td>Operational profit</td> <td>107</td> <td>116</td> <td>+10%</td> </tr> <tr> <td>Net Profit (Group share)</td> <td>67</td> <td>106</td> <td>+61%</td> </tr> <tr> <td>Shareholders funds</td> <td>489</td> <td>537</td> <td>+11%</td> </tr> </tbody> </table>		1995	1996	% change	Total sales	1862	2321	+24%	Operational profit	107	116	+10%	Net Profit (Group share)	67	106	+61%	Shareholders funds	489	537	+11%				
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OUTOKUMPU GROUP Outokumpu is a versatile and highly integrated metals group. To complement its traditional business in the production of copper, nickel and zinc, the Group has systematically during its history built up a strong and fully integrated stainless steel production chain based on in-house chromium production, developed extensive copper products operations and secured a position at the forefront of the industry in the sales of mining and metallurgical technology. Outokumpu Oy's shares are quoted on the Helsinki Stock Exchange and on SEAO International in London. Internet home page at http://www.outokumpu.com	AEROSPATIALE In the aerospace industry the future belongs to players with long-term vision. Aerospatiale, a European company with sales of over FRF 50 billion and 38,000 dedicated employees, is a leader in this global market. The extensive skills built up over 30 years of multi-national partnerships make it a prime player in the European aerospace industry, now being restructured and consolidated. Aerospatiale took a major step forward in 1996. All business segments showed strong recoveries, as output rose 6.1% to build the backlog to FRF 12.9 billion in France and America. Overall, net sales to 1996, produced a net profit of FRF 612 million. These results clearly reflect the solid outlook for long-term profitability at Aerospatiale.	BERTRAND FAURE Bertrand Faure ranks among the major world producers of automotive seats and occupies the number one position in the European market. The Group is also involved in aeronautics (Rasier-Faure) and luggage (Delsey). In 1996, it had sales totalling FF 13,871 million, of which 90% was from automotive seats. Bertrand Faure is located in 20 countries and employs over 16,000 people working at 75 locations. The automotive seat business, the Group's core business, is the principal division in the Mobilier section (70% of sales outside France) and to Research and Development efforts (70% of sales outside France).	COMPAGNIE BANCAIRE One of the leading European banking groups of companies specializing in providing financial services to individuals and businesses. Compagnie Bancaire is a diversified banking group with a strong planning. It is also responsible for funding the Group's lending activities. The Group has already set up operations in 13 countries outside France. 1996 Financial Highlights <table border="1"> <thead> <tr> <th></th> <th>FF 1995</th> <th>FF 1996</th> <th>% change</th> </tr> </thead> <tbody> <tr> <td>Total loans managed</td> <td>218.6 billion</td> <td>41.7 billion</td> <td></td> </tr> <tr> <td>Saving funds under management</td> <td>FF 96.3 billion</td> <td>US\$ 18.4 billion</td> <td></td> </tr> <tr> <td>Consolidated net profit (loss)</td> <td></td> <td></td> <td></td> </tr> <tr> <td>- including minority interests</td> <td>(FF 466 million)</td> <td>(US\$ 89 million)</td> <td></td> </tr> <tr> <td>- after minority interests</td> <td>(FF 1,230 million)</td> <td>(US\$ 235 million)</td> <td></td> </tr> </tbody> </table>		FF 1995	FF 1996	% change	Total loans managed	218.6 billion	41.7 billion		Saving funds under management	FF 96.3 billion	US\$ 18.4 billion		Consolidated net profit (loss)				- including minority interests	(FF 466 million)	(US\$ 89 million)		- after minority interests	(FF 1,230 million)	(US\$ 235 million)	
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COMPANIES AND FINANCE: UK

Terminals business faces challenge from two-year old company

Internet threat to Reuters

By Nicholas Denton

Reuters faces a fresh challenge with the disclosure yesterday by a two-year old UK venture that it can access market prices from the financial information giant using an ordinary PC connected to the internet.

DisplayIT, which is listed on London's over-the-counter Oflex market, has developed software which allows users to access Reuters data without direct connection to the company's proprietary network.

The product is the latest and most aggressive assault by new entrants using internet technology into the market for financial data, dominated by "vendors" such as Reuters, Bloomberg and Dow Jones Markets, formerly known as Telerate.

Start-up companies such as New York Quotes have offered customers access to some basic real-time prices over the internet. But data from larger vendors is still distributed over costly private lines.

At least one large international investment bank, is testing the DisplayIT system. Reuters legal department is understood to be examining the group's options.

"We have no agreement with this company for the display of Reuters data," said Reuters. "It is therefore somewhat difficult to imagine how the company can disseminate our proprietary data."

DisplayIT said buyers of its software will still have to pay the going rates for data from Reuters, which supplies foreign exchange rates and other prices, but that they will more easily be able to bypass Reuters hardware.

Increasing use of low-cost internet services will further depress revenues from renting dealing room hardware. Investment banking spending in this area is scheduled to fall this year to £200m (£1.3bn) in 1996, according to Kimsey Consulting, a research firm.

Reuters charges about £1,210 a month for a full set of data displayed on a dedicated Reuters Terminal, but offers only £350 per user for supplying the data alone. The bulk of the group's annual revenues, which reached £2.9bn last year, comes from the sale of data, news and transaction services, none of which are directly affected by the DisplayIT move.

However, Reuters and its Silicon Valley subsidiary Tibco also design and install information management systems for banks' and brokers' financial trading rooms, which accounts for about 9 per cent of revenues.

Reuters is already distributing data over in-house corporate networks using internet technology. Reuters has concerns about the reliability of the public internet, but it has the technical capacity to offer the same access as DisplayIT.

LEX COMMENT

Digital TV

This is not the end of BSkyB's dominance of UK pay-television but it is probably the beginning of the end. Slowly but surely, its grip on both distribution and content is relaxing. The era when the satellite group controlled access to most pay-TV eyeballs will soon be over. Not only is cable signaling up more customers than satellite but digital terrestrial TV will eventually be a significant competitor too - but BSkyB has had to leave British Digital Broadcasting, the winning consortium, because of competition concerns. BSkyB will still make money from supplying its popular sports and film channels to HDB and cable. But without control of distribution, the days of supernormal profits are numbered.

BSkyB does not own football teams or film studios; it merely buys TV rights packages from them and arranges distribution. The Premier League, for one, has woken up to the fact that it could cut BSkyB out as the middleman when its current deal expires in 2001. Moreover, regulators seem set to insist that distributors have greater choice over which BSkyB channels to buy, rather than having to take them as a bundle.

In a more competitive era, the main driver of success in TV will be content. In that context, merely winning the digital terrestrial franchise - however gratifying to Carlton and Granada, BDB's two remaining shareholders - is not a licence to print money. Their real challenge will be to make programmes people want to watch.

Grade pledges adventurous First Leisure

By Scheherazade Daneshku

Mr Michael Grade, newly installed executive chairman of First Leisure, yesterday promised to drive growth by encouraging new ideas. "We're not as radical and adventurous as I'd like us to be," he said at the results briefing.

His exhortation to the company to innovate followed a disappointing first half in which falling bingo attendances led to a 25 per cent drop in turnover at existing clubs and a £1.3m loss in that division.

This was the main reason for a 5 per cent decline in group pre-tax profits, from £18.1m to £17.2m (£24.4m) for the six months to April 30.

Disappointment at the results and at news that second half trading had fallen "slightly short of expectations" sent the shares down 21p to 315p.

All the divisions would be

Mr Grade said management had become defensive and slow to roll out new projects. "It's been a little tentative - like Sam Goldwyn once said: he'd never put on a new pair of shoes until he'd worn them for at least a year. We've got to break out of that."

The former chief executive of Channel 4 took over this month from Mr John Conlan, who had been chief executive for 14 years. He ruled out taking the company into film or television production, saying he wanted to get people out of the home.

Group turnover rose 7 per cent to £28.8m during a half in which demand was steady, with little evidence of a consumer boom. However, the business was well placed to benefit from an improvement in consumer confidence spurred by building society windfalls.

Profits in the sports division rose by 14 per cent to



Michael Grade: management has become too defensive

overseen by Mr Mike Payne, an executive director given the new role of managing director, operations. The changes would result in a £2.4m second-half charge.

Profits in the sports division rose by 14 per cent to

NEWS DIGEST

Sterling worries hit Halma shares

Worries about the effect of the strong pound on future earnings helped to knock 14 per cent off shares of Halma yesterday, as the specialist engineering group blamed problems in two divisions for a lower than expected rise in profits last year. It said the strong currency and the effects of a five-month strike in New York by lift service engineers was behind trading difficulties at its two units making fire detectors and specialist lift sensors. Between them these account for about 20 per cent of sales.

Halma's pre-tax profits for the year to March 29 rose 10 per cent to £37.1m (£51.2m). Sales grew 15 per cent to £200m (£173.7m). The shares ended down 27.5p at 162.5p.

One analyst said: "Even a quality stock like Halma is not invulnerable to the impact the rising pound is having on the engineering sector."

A final dividend of 1.88p makes a total of 3.078p, up 20 per cent. This is the 19th consecutive year in which Halma has raised its dividend by 20 per cent or more - the longest such run by any UK quoted company.

Mr David Barber, chairman, said that leaving aside its Apollo fire detection and Memco lift sensor divisions, the company had "continued to prosper". Peter Marsh

SB halts final stage trial

SmithKline Beecham, the UK's second largest pharmaceuticals company, has stopped a final stage trial of a rheumatoid arthritis drug because it appeared to be damaging patients' immune systems.

SmithKline Beecham shares fell 15p to £10.45%. Shares in Idec, a US biotechnology company with which SmithKline is developing the drug, were down 20% to 23.5p at lunchtime.

The drug, code-named IDEC-C19/J/SB-210396, was in Phase III trials, the last and most expensive before a drug is submitted to health regulators for approval.

Patients taking the drug were found to have surprisingly low levels of blood cells called CD4 cells, an important part of the immune system. Rheumatoid arthritis is an immune system disorder and the drug is designed to inhibit CD4 cells.

SmithKline said it had a follow-up drug with Idec in Phase II trials that showed more promise. Daniel Green

Chloride on acquisition trail

Chloride, the international electronics group, is planning up to £50m (£62.5m) of acquisitions following the sale of the last of its battery businesses.

The company decided nine years ago to move out of batteries, the product for which it was best known, but the last remaining part of its worldwide operation - Chloride Egypt - was not sold until last year.

The profit on the disposal, together with an £11m pension surplus refund, left it with net cash of £22.5m at the March 31 year-end. With net assets of £47.5m, it said it could afford to borrow a further £20m-plus. It would like to expand the largest division, Chloride UPS, which makes uninterruptible power supply units, in the US.

Candidate for WH Smith post

Mr Keith Hamill, finance director of WH Smith, has emerged as a candidate to succeed Mr Bill Cockburn, who resigned as chief executive of the retail group on Monday.

Mr Jeremy Hardie, chairman, said he was considering internal as well as external candidates. Analysts believe Mr Hamill is the best-placed person within the group.

Mr Cockburn brought in Mr Hamill, 44, a year ago. He had been unemployed since leaving an equivalent post at Forte following the takeover by Granada Group. He had gained credit for his role in Forte's defence during the hostile bid battle. Following a 35p fall on Monday, Smith shares closed down a further 5p at 367.5p yesterday.

Christopher Price

Stormy AGM for Sears board

By Peggy Hollinger

Sears shareholders yesterday attacked the board of the retail conglomerate for "blatantly rewarding failure" by increasing directors' pay and paying £465,000 (£767,250) in compensation to former chief executive, Mr Liam Strong.

At an edgy and sometimes angry annual meeting in London yesterday shareholders accused the board of turning in a "disgraceful performance" in recent years.

"The total value of directors' remuneration has increased by £144,000 this year, while my shares have fallen in value by half under your guidance," said one shareholder. "What have

they been doing over the past five or six years while the company has fallen apart?"

Mr Strong, who quit in April after severe criticism from investors for failing to revive the group during his five years in the post, was not present to hear complaints about his performance or his compensation.

But he was not the only one targeted by the 400 investors gathered in London's Marriott hotel. Lord Tebbit, along with his fellow non-executive directors, was accused of failing shareholders and faced considerable opposition to his re-election.

Shareholders complained about the lack of retail experience on a board which has presided over a 40 per cent decline in Sears' share price over the past two years.

"I would still like to know what Norman Tebbit does for a company like Sears," said one investor.

Investors were not in the mood to be placated by the defence of the board mounted by Sir Bob Reid, chairman. "We have been faced with a corporation that is deteriorating and taken structural action to put that right," he said. "It is a difficult situation."

Nor were they reassured by his promise that value would be maximised from the demerger of Selfridges, the sale of mail order group Freemans, and the closure or sell-off of the lossmaking footwear operation.

There was little good news for investors to take home, with evidence of a further slowdown in current trading. Sir Bob reported that sales in the first 19 weeks had increased by 2.5 per cent against 5.3 per cent in the first 11 weeks.

Sir Bob offered one consolation for his shareholders, albeit in an unfortunate attempt to defend his former chief executive. "Liam Strong came to us from British Airways and, since he left, that business has gone from strength to strength." It wasn't long before some shareholders were urging Sir Bob to seek compensation from BA for taking on the former marketing director.

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends (pence per share)	Total for year	Total last year
Allied Irish ^{6 miles to June 30}	185.9	(162.2)	9.75	(10.42)	15.11	(17.02)	4.75	4.75
Brent	Yr to Apr	120.7	(72.1)	4.82	(2.22)	3.71	0.8	0.8
Caterpillar ^{Yr to Mar 31 *}	125	(128)	11.59	(6.97)	4.14	(2.19)	0.47	0.47
Centrica ^{6 miles to Mar 31}	322	(321)	2.15	(2.11)	9.87	(8.1)	2.57	3.45
Davidson Printing ^{6 miles to Mar 30}	32.2	(31.2)	1.1	(1.0)	10	(0.8)	4.4	4.1
Eastman Kodak ^{Yr to Mar 31}	49.1	(47)	18.4	(16.4)	20.2	(20.1)	6.28	10.8
Fleet Leisure ^{6 miles to Apr 30}	27.0	(26.7)	12.5	(11.5)	8.03	(6.43)	2.33	3.28
Holland ^{Yr to Mar 31 *}	102	(80.7)	0.432	(0.357)	7.81	(6.15)	2.64	2.51
Holmes ^{Yr to Mar 31}	200.1	(173.7)	37.1	(33.8)	9.35	(8.58)	1.868	1.55
Hompson Indo ^{Yr to Mar 31}	104.2	(105.3)	7.01	(6.984)	4.88	(4.09)	1.85	2.25
Houston ^{Yr to Mar 31}	61.8	(59.4)	2.53	(2.613)	10.82	(9.33)	4.15	1.75
Household ^{Yr to Mar 31}	40.8	(40.1)	1.449	(1.24)	7.09	(6.74)	3.5	-
Imperial Chemical Industries ^{Yr to Dec 31 1996}	87.0	(86.9)	0.803	(0.789)	2.18	(1.61)	10	12.7
Iroquois ^{Yr to Mar 31}	17.4	(17.7)	0.53	(0.49)	1.51	(1.5)	1.02	1.54
Photofit ^{Yr to Mar 31}	22.4	(16.9)	4.11	(6.9)	26.2	(16.7)	4.2	3.9
Starkey Phonetics ^{Yr to Mar 31}	29.5	(38.6)	2.599	(3.434)	3.3	(3.8)	n/a	n/a
Vodafone Luxury ^{6 miles to Mar 31}	1,456	(1,467)	247.5	(257.7)	0.265	(0.277)	8.78	10.24
Witneybury's ^{6 miles to Mar 31}	6.12	(6.09)	1.051	(1.219)	10.21	(1.5)	n/a	2.5
Whitewell ^{Yr to Mar 31}	53.9	(52.8)	5.02	(5.12)	3.567	(3.71)	0.55	0.65
Investment Trusts	NAY (6)	Allocable	EPS (p)	Current payment (p)	Date of payment	Dividends (pence per share)	Total for year	Total last year
Asset Management ^{6 miles to Mar 31}	105.3	(102.1)	0.065	(0.059)	0.77	(0.14)	-	0.7413
Schroder UK Growth ^{Yr to Apr 30}	132.7	(131)	8.24	(8.03)	3.7	(4.94)	1.8	4.7

Cashings shown basic. Dividends shown net. Figures in brackets are for corresponding period. £'s in £m. *Comparatives restated. ^aAfter exceptional charge. ^bAfter exceptional credit. ^c10% increased capital. #Equivalent after share subdivision. □ Gross rental income. ♦Am stock. ■Gross premiums written.

Mid-Ocean buys Brockbank

By Christopher Adams, Insurance Correspondent

Mr Mark Brockbank, a leading Lloyd's of London underwriter, is poised to make £16m (£81m) from selling his stake in the Brockbank group to Mid-Ocean, the Bermuda-based reinsurer.

INFORMATION TECHNOLOGY

Online banking · Nicholas Denton

Net pays dividends

The balance may soon tip from bespoke services to the internet

Nothing dates as a vision of the future. Such a vision, a picture of online banking, is now plastered across Britain on billboards. The image, an advertisement for Barclays Bank's new PC banking service, is modern enough: a computer keyboard representing the slogan claims, "the keys to your bank". But the concept behind it is coming increasingly into question.

For Barclays' electronic banking service is proprietary. Subscribers must use special Barclays software and dial into a private network to access their accounts. In the 1980s, when US banks such as Citibank and UK banks such as Bank of Scotland pioneered online banking, this was standard. Now, with the spread of internet standards, it appears outdated.

Barclays is not alone in its approach: other banks, such as HSBC, also plan bespoke services. Moreover, the electronic banking market, for which banks are competing in the design of their systems, is important in the US alone, the number of households using online banking services, 2.5m in December 1996, is projected to rise to 18m by the end of 2002, according to Jupiter Communications, a US market research company.

It is by no means obvious that these customers will opt overwhelmingly for internet access to their accounts. Only a small proportion of PCs in countries such as the UK have internet access. Barclays, which estimates 35 per cent of UK current account holders have a PC at home, believes only 800,000 of them have access to the internet there.

Second, many users, influenced by newspaper articles about computer hackers breaking into banks' computer systems, are concerned about the security of financial transactions on a public network such as the internet. "The perception is probably more important than the reality," says Mike McManus, managing director of current and savings accounts at Barclays. "But it is an issue for consumers."

Third, the internet is slow. Citibank, the leading exponent of proprietary online banking with about 400,000 subscribers, claims a response time of two seconds compared with 15 seconds over a circuitous route on the often congested internet. Moreover, a graphically rich interface of a virtual branch, which can be installed on a PC with a bank's own proprietary software, must be downloaded over a telephone line each time an internet user dials up.

Finally, software on the user's PC, whether a bank's own or a personal finance package such as Microsoft



Money or Quicken from Intuit, at present performs functions that an internet service cannot. For instance, it can integrate a user's banking transactions with records of cash purchases, and express the pattern of income and outgoings in a chart.

But any edge that proprietary software enjoyed is being swiftly eroded. Internet usage is growing about 10 per cent a month in the UK (office and home), and the security of transactions over the public internet is improving as strong encryption becomes embedded in internet browser software, such as Netscape Navigator.

Moreover, as internet access rates increase, first with the introduction of the latest modems working at 36 kilobits per second (kbps) and later with the adoption of technologies such as cable modems, speed will become even less of an issue. The Java computer language, which facilitates the automatic downloading of small applications on to a PC, should allow banks to make their internet offerings more sophisticated.

Even in its present immaturity, the internet has several clear advantages as a channel. A user can, with a password, access the service from any PC connected to the internet, from work or on an overseas trip. And the bank need not bear the cost of a private network to carry a customer's requests from the access point to the central computer.

"It is truly the lowest cost of all the channels," says Dudley Nigg, head of online financial services at Wells Fargo of San Francisco, a market leader with more than 300,000 online banking customers. "The customer pays the freight."

More importantly, internet

banking is convenient for both user and bank in that it requires no software installation. A PC owner with a browser such as Netscape's Navigator and an internet account, both of which are increasingly included in the purchase of a machine, can sign up for an online account simply by filling in an online form.

Ease of use matters, says one electronic banking executive, because consumers are fundamentally lazy. Harking back to his former career in cable television, an industry which was constantly judging the response of consumers to onscreen offers, he says: "The buy rate goes up tenfold if you just have to press 'yes' on the remote control rather than make a phone call."

That appears borne out by the speed of adoption of internet banking. Wells Fargo's internet service, launched only two years ago, accounts for more than half of its 300,000-plus online banking customers. Jupiter expects the web, used by just 9 per cent of online banking households in 1996, to account for 80 per cent of the total market by 2000.

Bankers benefit directly, as well as indirectly, from the convenience of internet access. A proprietary service, as well as developing software for different operating systems - for instance,

Barclays' concession of many of these arguments. Indeed, it is hedging its bets by developing several other flavours of online banking, including one aimed at students to be offered over the internet. But it is still, at present, putting the bulk of its marketing campaign behind a proprietary service. Why?

There is one overriding reason, which Barclays concedes more openly than other banks. A user accustomed to a particular type of software is less likely to install an alternative service. "Obviously, we want to tie customers into us," says McManus of Barclays.

But that was the logic of computer makers such as Apple and online services such as Prodigy, which have lost customers to competitors which embraced more open standards such as the IBM PC and the internet. Barclays' proprietary service could suffer a similar fate if its advertised keys, rather than opening up online banking to customers, are perceived to lock them in.



Information Technology
● The FT's review of Information Technology appears on the first Wednesday of each month

Millennium Watch · Paul Taylor

A central question

The biggest US insurer sees the project as a test of its ability to do business in the future

Companies should view the change as an opportunity to improve existing processes or to introduce new ones, believes Irene Dec of Prudential Insurance.

As Year 2000 manager at America's biggest life insurer, she is responsible for ensuring that all its systems are ready for the millennium. Those systems include more than 800 applications, 100,000 programmes and an estimated 150m lines of code.

"This is truly a risk

management project," she says. It is about your ability to do business in the future." But while she believes the issue is "the most difficult problem to face most IT organisations, and the largest project management issue we have ever faced," she also argues that companies should use it as a catalyst for change and an opportunity to improve operations.

Based on her experience at Prudential, she makes the following recommendations:

● Implement a Year 2000

organisational structure - preferably a centralised one. "If you choose to run the project in an ad hoc fashion, you are at high risk," she says. "I can tell you on a monthly basis exactly the number of lines of code we have in analysis, construction, testing and certification."

A centralised approach also means a company can take advantage of the experiences of different parts of the organisation.

● Business should also develop and maintain a strategic application portfolio and inventory.

Prudential 18 months ago put together a list of every application, which was stored in the database and tagged as critical to the company or non-critical. "That was an early strategic decision," she says.

The database also lists where an application is going to be replaced instead of renovated, and if so, what the replacement date is.

Prudential, if an application is tagged for replacement in 1999, it is also being renovated "just in case the new application doesn't meet the business need".

● Improve IT project

management. "Project management has not really been one of IT management's forte," says Dec. She adds: "75 per cent to 85 per cent of our projects are late - we are just not good at it."

To try to minimise the risk, the group has put its best IT people in charge of project management. "It is not a dumping ground," says Dec. "If yours is a dumping ground, do something about it."

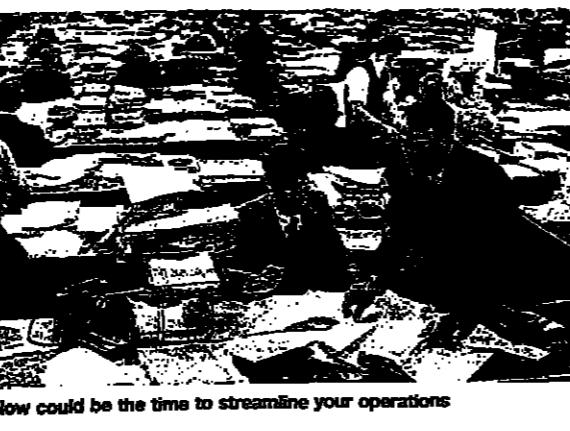
Prudential has also adopted a standard methodology for project management. "The key is that there is a clear effort to be known to have developed our project management skills. There is no better time for this."

● Review and implement improved quality-assurance procedures and improve software library management functions.

About 50 per cent of the time involves testing.

"Maybe this is a great time to introduce a centralised testing organisation," she says. "You will be gaining an advantage beyond the year 2000."

Now could be the time to streamline your operations



Joyce Collier
Eagle Eye · Louise Kehoe

Lands of the bland

If every country regulated content, we would end up with a web so anodyne it could not be deemed offensive anywhere

machines in arcades as well as in living rooms, he claimed.

Delivering the hard-hitting speech had been a doddle, Grove said later that day when he returned to Intel's headquarters, and the dance routine had his stomach tied in knots.

Whether Intel can win the consumer marketing battle is another matter. Video game machines selling for about \$300 do a remarkably good job of displaying fast-action interactive entertainment and the TV set - be it analogue or digital - is the screen than most people choose to focus their eyeballs on after a busy day.

Intel - and perhaps Andy Grove - will have to jump through a lot of hoops before they can displace such entrenched consumer products.

My e-mail is getting out of hand. A couple of months ago I expected to get about 30 e-mails a day. Now the average is 50 and rising.

It seems I'm lucky, however, compared to my neighbour at Oracle, the database software company. They receive an average of 100 e-mails a day. But Ray Lane, president, has worked out a system that enables him to take maximum advantage of e-mail, without letting it rule his work day - or his home life.

Lane checks his e-mail twice a day, morning and evening, but seldom in between. This enables him to respond in a timely fashion without interrupting his or her message.

Any internal e-mail that is more than a screenful long gets a terse reply telling the sender to condense his or her message.

E-mails that arrive when he is travelling are automatically acknowledged with a note that explains they have not been read. Correspondents can either discard

This announcement appears as a matter of record only

THE MONEY BEHIND THE POWER.

AUSTRALIA'S largest ever privatisation was completed

by the Victorian Government in May 1997. It involved the AU\$4.7

billion sale of the Loy Yang A power station and coal mine to the

Horizon Energy consortium led by CMS Generation and NRG Energy.

The financial power behind the purchase was ANZ Investment Bank.

ANZ Investment Bank underwrote senior debt, CPI Bonds and equity as well as

providing FX and interest rate swap facilities. Underwriting in excess of AU\$750 million,

we were the Coordinator of the Lead Arranger Group for the AU\$2.9 billion senior debt.

Joint Arranger for the AU\$350 million CPI Bond facility, a Consortium Member as an

initial investor, and a Joint Lead Manager for AU\$150 million of the AU\$1.34 billion equity

funding for the bid. All of which makes ANZ Investment Bank a powerful proposition.

ANZ Investment Bank

Australia and New Zealand Banking Group Limited

London ADW/PAP/T

Banks wind
down lending
in Vietnam

FINANCIAL TIMES WEDNESDAY JUNE 25 1997 *

CURRENCIES AND MONEY

Hashimoto rocks dollar only briefly

MARKETS REPORT

By Simon Kuper

The dollar fell against the yen yesterday, hit by apparent threats on Monday night from Mr Ryutaro Hashimoto, Japanese prime minister.

Speaking in New York, he seemed to hint that Japan could sell some of its holdings of US Treasury bonds. That sent the dollar initially as low as Y114.1 to the yen, Y14 below Monday's close.

The dollar rebounded later after various Japanese officials said Mr Hashimoto had been misunderstood. The currency was also helped slightly by a recovery on Wall Street and by a new 28-year high in US consumer confidence for June. But the dollar still ended below Monday's close, at Y114.9 to the yen.

Mr Hashimoto said that at various times in the past, during trade disputes or when the US had seemed

unconcerned about dollar moves, Japan had been "tempted to sell large lots of US Treasuries".

He concluded: "I hope the US will engage in efforts and in cooperation to maintain exchange rate stability, so we will not succumb to the temptation to sell off Treasury bills and switch our funds to gold."

This last, crucial remark hit US stocks hard, but it baffled forex strategists. Mr Hashimoto seemed to be hinting that there was a currency dispute between the US and Japan, and to be suggesting that the dollar was weak. But the US and Japan are thought to agree on the best level for the dollar/yen rate now. Also, most recently it was Tokyo not

B. POUND IN NEW YORK

Jan 24	Opening	Change	Bid/offer	Mid-point	Offer/	Price down
Euro	1.6545	+0.005	912	914	916	1.6715
1 mth	1.6631	-				1.6702
3 mth	1.6602	-				1.6673
1 yr	1.6565	-				1.6634

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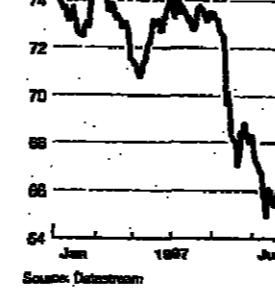
Washington that called for a weaker dollar. Mr Mark Geddes, treasury economist at ABN-Amro in London, said: "I'd say his comments were really weird."

The dollar firmed against the D-Mark to DM1.724, making up some of Monday's losses. Currency strategists said several European central banks had been selling dollars for D-Marks since the Group of Seven's Denver summit this weekend - perhaps in order to stop the dollar rising too quickly, given recent fears that the future euro would be a weak currency.

Mr Yves-Thibault de Silguy, European monetary affairs commissioner, yesterday stoked such fears of a fiscally lax monetary union. He said there was no question of the budget deficit qualifying criterion for Euro being "brutally" applied, and added: "There is a small margin of manoeuvre." That seemed to raise Italy's

D-Mark

Against the yen (Y per DM)



Source: Bloomberg

chances of qualifying, and the lira rose another 1% against the D-Mark to LST7.2.

■ So what did Mr Hashimoto mean? Most strategists thought he was simply retaliating against recent US complaints about Japan's growing trade surplus. This particular threat was empty, they agreed. Mr Adrian Schmidt, senior economist at

Chase, said: "The reaction is to say, 'Well, the argument between the US and Japan is probably more serious than people thought.'

Sterling rose early in the day to a new 53-month peak above DM1.88 to the D-Mark, on prospects of further UK base rate rises. But the pound retreated later on profit taking to close at DM2.872, 0.05 pfennigs up on the day, after a report by Goldman Sachs said it was nearly 15 per cent overvalued. The report recommended staying "square sterling, with a view to selling rather than buying".

The Goldman comments themselves were nothing

new. Mr Carl Weinberg, chief economist at High Frequency Economics in New York, pointed out: "Everybody's been saying since January that sterling's overvalued." However, the market also agrees with Mr Avinash Persaud, currency strategist at J.P. Morgan in London, who said yesterday: "This overvaluation is very well supported by the interest rate outlook and the UK's option to join European monetary union or not."

The Goldman report attracted notice partly because many in the market feel uncomfortable at the pound's new zenith, and partly because they thought Mr Gary Davies, Goldman Sachs chief international economist, was behind the report - even though his name is not on it. Mr Davies is a Labour supporter, and many in the market suspect that he often knows what Mr Gordon Brown, the UK chancellor is planning.

WORLD INTEREST RATES

MONEY RATES

June 24	Over night	One month	Three months	Six months	One year	Lombard	Dis rate	Repo rate
Belgium	3.1	3.1	3.4	3.6	3.6	6.00	2.55	1.75
Germany	3.1	3.2	3.4	3.5	3.5	3.10	2.00	1.00
Ireland	6.1	6.1	6.1	6.1	6.1	6.75	6.75	6.75
Italy	7.0	6.5	6.5	6.5	6.5	8.25	6.75	6.75
Netherlands	2.5	3.5	3.5	3.5	3.5	2.50	2.50	2.50
US	5.5	5.5	5.5	5.5	5.5	5.00	5.00	5.00
Japan	3.2	3.2	3.2	3.2	3.2	3.2	3.2	3.2

II. 8 LIBOR FT London Interbank Bidning - 5% 5.5% 5.6% 5.6% 5.6% - - -

US Dollar CDs - 5.48 5.59 5.68 5.69 5.69 - - -

ECU Linked Dis - 4.4 4.4 4.4 4.4 4.4 - - -

SDR Linked Dis - 5.4 5.4 5.4 5.4 5.4 - - -

III. LIBOR forward, long-term offers rates to 60m days used in the market by four major banks in 11 cities each working day. The banks are Bankers Trust, Bank of Tokyo Mitsubishi, Barclays and National Westminster.

All rates are shown for the domestic money rates. US CDs, ECU & SDR Linked Deposits (Dis).

Spot rates are calculated from the latest mid-point rates offered by the four major banks.

III. THREE MONTH FORWARD FUTURES (Liffe) DM1m points of 100%

June 24	Short term	7 days	1 month	One month	Three months	6 months	One year
Belgian Franc	3.4	3.4	3.4	3.4	3.4	3.4	3.4
Danish Krone	3.6	3.6	3.6	3.6	3.6	3.6	3.6
Dollar	3.4	3.4	3.4	3.4	3.4	3.4	3.4
French Franc	3.4	3.4	3.4	3.4	3.4	3.4	3.4
Portuguese Esc	6.5	6.5	6.5	6.5	6.5	6.5	6.5
Spanish Peseta	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Sterling	7.0	6.5	6.5	6.5	6.5	6.5	6.5
Swiss Franc	1.4	1.4	1.4	1.4	1.4	1.4	1.4
German Mark	2.5	2.5	2.5	2.5	2.5	2.5	2.5
US Dollar	5.12	5.12	5.12	5.12	5.12	5.12	5.12
Italian Lira	7.0	6.5	6.5	6.5	6.5	6.5	6.5
Japanese Yen	1.2	1.2	1.2	1.2	1.2	1.2	1.2
Austrian Schilling	3.0	3.0	3.0	3.0	3.0	3.0	3.0

Short term rates are calculated from the latest mid-point rates offered by the four major banks.

III. THREE MONTH FORWARD FUTURES (Liffe) DM1m points of 100%

Open	Set price	Change	High	Low	Est vol	Open int
Sep 96-53	98.53	-0.05	98.60	98.53	11,291	63,103
Dec 96-50	98.42	-0.01	98.46	98.40	11,243	34,717
Mar 96-43	98.45	+0.02	98.47	98.41	12,521	31,462

III. THREE MONTH EUROMARK FUTURES (Liffe) DM1m points of 100%

Open	Set price	Change	High	Low	Est vol	Open int
Sep 96-82	98.82	-0.01	98.83	98.81	1,7163	2,7908
Oct 96-79	98.79	-0.01	98.80	98.77	1,8211	2,4238
Nov 96-76	98.76	-0.01	98.77	98.73	1,8211	2,4238
Dec 96-73	98.73	-0.01	98.74	98.70	1,8211	2,4238

III. ONE MONTH EUROMARK FUTURES (Liffe) DM1m points of 100%

Open	Set price	Change	High	Low	Est vol	Open int
Sep 96-82	98.82	-0.01	98.83	98.81	1,7163	2,7908
Oct 96-79	98.79	-0.01	98.80	98.77	1,8211	2,4238
Nov 96-76	98.76	-0.01	98.77	98.73	1,8211	2,4238
Dec 96-73	98.73	-0.01	98.74	98.70	1,8211	2,4238

III. THREE MONTH EUROMARK FUTURES (Liffe) DM100m points of 100%

Open	Set price	Change	High	Low	Est vol	Open int
Sep 96-82	98.82	-0.01	98.83	98.81	1,7163	2,7908
Oct 96-79	98.79	-0.01	98.80	98.77	1,8211	2,4238
Nov 96-76	98.76	-0.01	98.77	98.73	1,8211	2,4238
Dec 96-73	98.73	-0.01	98.74	98.70	1,8211	

COMMODITIES AND AGRICULTURE

Warning on aluminium smelting capacity

By Kenneth Gooding,
Mining Correspondent

A severe shortage of aluminium smelting capacity is likely to be felt from 1999 onwards, Mr Alan Heap, commodity analyst at County NatWest Securities, warned yesterday. However, he said, at the bottom of the next economic cycle, prices would fall below previous all-time lows.

Mr Heap told delegates at the annual aluminium conference organised by the Financial Times and the CRU International consul-

tancy that, even with a modest 3.2 per cent annual growth in aluminium demand - and allowing for continuing high levels of exports to the west from the former Soviet Union - there would be a shortage of nearly 900,000 tonnes of smelting capacity before the end of the decade.

"Even assuming additional supply from sources not yet committed but which could conceivably be brought on stream by the end of the decade, the deficit is more than 500,000 tonnes a year," Mr Heap said.

He suggested the deficits would drive stocks to very low levels and prices would soar. "This outlook implies an increase in substitution pressures towards the end of the decade and threats to the more widespread use of aluminium in the automobile industry."

Mr Heap said the aluminium industry had made various adjustments that gave it stable margins of profit coupled with steadily falling costs. He pointed out that in previous economic cycles prices had fallen below the average cash cost of production before closures

and other rationalisation had been put into effect.

"Stable margins will contribute to delays in closing capacity," he said. "This, combined with further falls in costs, points to prices falling below the historical minimum at the bottom of the next cycle."

Delegates were told that there would be no medium-term shortages of two of the aluminium industry's key raw materials: alumina and coke.

Mr Dennis Morrison, senior director, economics and projects at the Jamaica Bauxite Institute,

suggested there would be an adequate supply of alumina even if new production capacity was built. However, prices were likely to rise slightly.

"An alumina price range of \$190 to \$220 a tonne would provide for the requisite expansion and profitability of operations without putting pressure on [aluminium] users," he added.

Mr C. Van Steens, president of CTC Carbon LLC, insisted that, in spite of some warnings about potential shortages, there would be enough coke calcining capacity

to meet the increasing demand of aluminium producers.

Liberalisation of electricity markets would mean more price uncertainty for the aluminium industry, said Mr Leif Hegna, vice-president, Elkem ASA Energy. "Liberalisation will tend to lower electricity prices for large users - including the large users in the aluminium industry. I believe that for our industry the benefit of generally lower electricity prices will outweigh any disadvantage caused by increased price volatility and new risks."

Gencor seeks Maputo partners

By Kenneth Gooding

Gencor, the South African mining group, and South Africa's Industrial Development Corporation yesterday gave a conditional go-ahead for a US\$1.25bn aluminium smelter in Maputo, Mozambique.

The project depends on Gencor and the IDC, who will have 25 per cent each, finding suitable equity partners this year.

Mr Mick Davies, Gencor's finance director, said there had been "early talks" with potential partners who might be aluminium consumers or trading houses, not necessarily aluminium producers.

Gencor and the IDC are each investing \$125m and the International Finance Corporation, a World Bank offshoot, is to provide funding linked to fluctuations in aluminium's price and the smelter's income.

The Mozambique government has granted the project "industry free-zone status" which gives tax and other benefits.

Mr Davies said the smelter, called Mozal, was possible because of a long-term power price offered by Eskom, the South African electricity group. Eskom would build two power lines from South Africa to Maputo.

Mozal will produce 240,000 tonnes of aluminium a year, only half the size of the Hillside smelter built by Gencor's Alusaf subsidiary and which started up two years ago. Construction is expected to begin in November and Mozal would start production in mid-2000.

Gencor hopes to float its base metals business on the London Stock Exchange, using the Billiton name, and Alusaf and the Mozal project would be among Billiton's assets if listing proceeded.

Opec set to stick with its quotas

Visitors to Vienna can always tell when Opec is in town by the anti-terrorist police on guard outside the hotels in the city that is home to the group's secretariat.

But oil ministers from the 11 members of the Organisation of Petroleum Exporting Countries gathering for the meeting starting today probably face a greater threat. One careless comment can cause oil prices to fall.

As ministers were whisked to their hotels in the smoked-glass black Mercedes that are standard at Opec meetings, it was easy to believe that all was well with the world's oil markets.

Continuing economic growth in Europe, the US and Asia has underpinned oil prices over the past year without igniting inflation in the industrialised world.

Even chronic cheating on quotas by Venezuela, Nigeria and several other Opec producers has been offset by growth in demand.

Noises from the UN in New York this week about tighter environmental controls on fossil fuels will annoy them, but the next

clash over greenhouse gases remains in the future.

Oil prices have fallen steadily this year, from a peak of about \$35 a barrel for the bellwether Brent blend in January to a low of just under \$17 earlier this month, but there appears to be little alarm among Opec members.

Although current prices are below the \$20-\$25 range that Saudi Arabia, the world's biggest exporter, had hoped would become the new trading band for crude, Opec appears content with market trends. Until last week the Opec basket of seven crude oils had averaged \$19.32 this year, well above the price assumptions of the big Gulf producers, whose main concern remains revenue rather than export volumes.

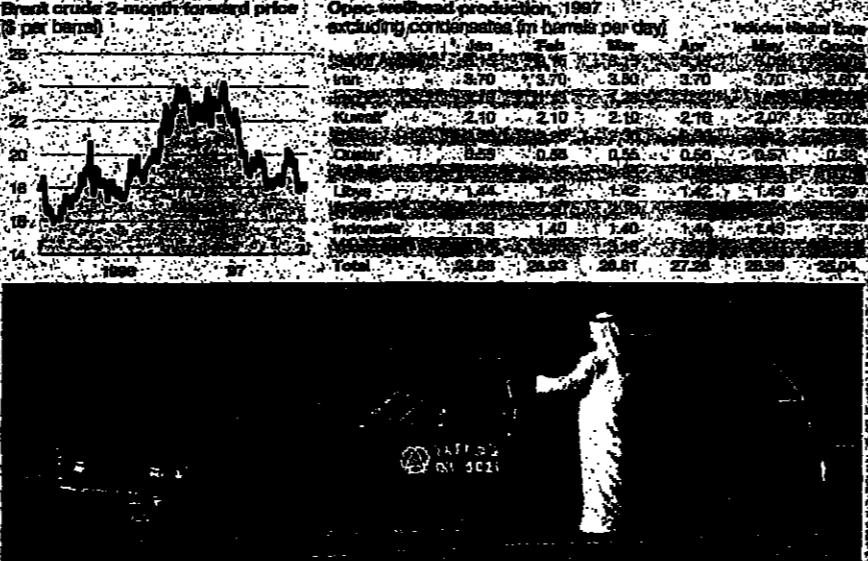
"On a seasonal basis, I don't see prices so low or so high that Opec has to act," says Mr Vahan Zanoyan of the Petroleum Finance Company in Washington.

Some warn against complacency. The one big uncertainty is whether world-wide demand is sufficient to soak up growing supplies.

Pessimists point to rising

OPEC

steering around problems of growing supply



inventories as a sign that supply is outstripping demand. Mr Jeremy Hudson, of the London office of US brokers Solomon Brothers, says inventories that dipped to six-year lows last year have recovered to five-year highs. The result could be a prolonged period of prices at \$16-\$18, with 1998 "looking more ugly".

Others are less sure. "If you told me there was a surplus, I would not be surprised," said Mr Robert Mabro, at the Oxford Institute for Energy Studies. But not would he be surprised if widely-predicted oversupply did not materialise.

Although Mr Mabro admits there will be periods of strong supply growth, he believes "on average the longer term market is likely to be on the tight side".

For Opec ministers, the subjects for debate appear numerous, but the options for action are limited. Although they could agree to curtail excess output, they have no means of enforcing it on members, while changing the quota system would, in the words of Mr Mabro, be "madness".

However, the signs were yesterday that Opec would approve a six-month roll-over of the group's present production ceiling because of concerns over prices and uncertainty about Iraq's plans to resume exports under the UN oil-for-food programme. A decision to roll over the ceiling is expected to be accompanied, however, by new efforts to ensure that the group improves its ability to stay close to national quotas.

One Gulf delegate last night suggested the present indiscipline within the group "could not last forever"; although ministers are not expected to agree any specific steps at today's meeting. However, Saudi Arabia is keen to focus attention on the quota issue.

Robert Corzine

exchange. The price for Brent for August delivery was 18 cents lower, at \$17.85

on the London Metal Exchange copper was hit by the impending summer slowdown in the northern hemisphere and news that output at Chile's El Teniente mine and production at Inco's strike-bound Sudbury facility in Canada may resume imminently. Three-month copper fell \$74 to close at \$1,725 a tonne.

The country's main crop - harvested between October and April - is now expected by some analysts to be around 1.1m tonnes, considerably higher than initially feared.

On Liffe, the September future closed at a one-year peak of \$1,141 a tonne, up \$11, having touched \$1,160 during the day. Traders attributed this to speculative buying, itself fuelled by fears over developing weather conditions.

Oil prices slipped on London's International Petroleum Exchange, following reports that Iraq expects to start exports from its second six-month tranche within 10 days; it sold oil worth \$2bn in the first six months of this year, under a deal with UN to obtain food, in exchange. UN specialists said that whereas US pulp buyers might accept a price rise, European buyers would not. "This is in any case a list price and what price is finally negotiated is usually very different, with discounts of between 6 per cent and 7 per cent being normal," he added.

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Gender
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Male
partner

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

FT MANAGED FUNDS SERVICE

Offshore Funds and Insurances

• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on +44 170 822222 for more details.

FT MANAGED FUNDS SERVICE

• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 71) 573 4878 for more details.

Offshore Insurances and Other Funds



LONDON SHARE SERVICE

OTHER INVESTMENT TRUSTS					
The following investment trusts are not eligible for inclusion in the FTSE Accumulated Share Index.					
Approved by the United Kingdom Financial Services Authority					
Approved by the FSCA (South Africa)					
Approved by the SEC (USA)					
Approved by the SFC (Hong Kong)					
Approved by the FSA (Ireland)					
Approved by the FSA (UK)					
Approved by the FSA (USA)					
Approved by the FSA (Australia)					
Approved by the FSA (New Zealand)					
Approved by the FSA (Singapore)					
Approved by the FSA (Malta)					
Approved by the FSA (Iceland)					
Approved by the FSA (Norway)					
Approved by the FSA (Denmark)					
Approved by the FSA (Switzerland)					
Approved by the FSA (Portugal)					
Approved by the FSA (Greece)					
Approved by the FSA (Hungary)					
Approved by the FSA (Croatia)					
Approved by the FSA (Slovenia)					
Approved by the FSA (Romania)					
Approved by the FSA (Bulgaria)					
Approved by the FSA (Slovakia)					
Approved by the FSA (Latvia)					
Approved by the FSA (Estonia)					
Approved by the FSA (Lithuania)					
Approved by the FSA (Moldova)					
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LONDON STOCK EXCHANGE

UK shares slide halted despite Wall St fall

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

The slide in UK share prices, which extended to six straight sessions, was halted yesterday. Ironically, this was in the wake of the second biggest ever points fall in the Dow Jones Industrial Average, which fell 182 points on Monday evening.

The Dow's plunge, which came after a reported warning by Mr Ryutaro Hashimoto, the Japanese prime minister, that the Japanese might consider selling US Treasury bonds, did cause an instant mark down of

UK stocks by marketmakers. But the absence of any follow-on selling pressure saw London gather itself quickly and recoup all of its initial losses, before making strong progress as the day wore on.

The FTSE 100, which had fallen over 200 points since a report intended to abolish the 20 per cent tax credit on dividend payments as one of the central planks of its July 2 budget measures, finished the day 20.5 ahead at 4,463. It only just failed to drive back through 4,600, topping out at 4,588.

London's recovery was helped along by Wall Street's substantial rally when the US market opened yesterday after assurances from Mr Hiroshi Mitsuzuka, Japan's finance minister, that the Japanese government had no intention of selling its US Treasury bond holdings.

Although closing well above their lowest levels, the FTSE 250

and FTSE SmallCap indices did not enjoy the same level of recovery as the leaders.

The FTSE 250 was left with a 7.5 loss at 4,473, having fallen almost 30 points to 4,425.3, while the FTSE SmallCap settled 120 down at 2,234.4, after touching a session low of 2,233.4. The FTSE All-Shares index rose 5.81 to 2,183.60.

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One of the main driving forces behind London was a continuation of the intense takeover speculation that has gripped the

US bond market, which, although under pressure, never looked like matching the weakness of Wall Street overnight, picked up after the finance minister's comments. News of a surprisingly strong consumer confidence survey caused only a momentary upset for that

Dow powered ahead to post a 70-point gain shortly after the opening and remained well supported later in the session, although it dipped off as London closed for the day.

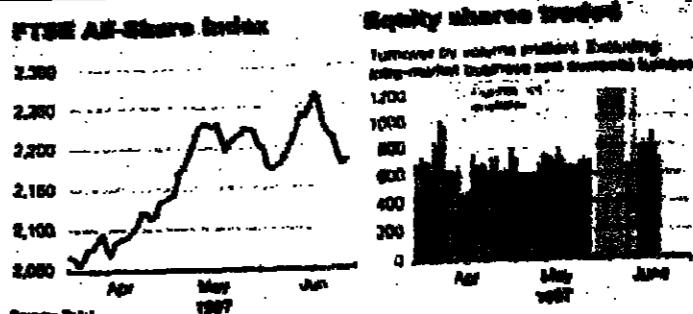
One of the main driving forces behind London was a continuation of the intense takeover specu-

lation that has gripped the banking and insurance sectors of the market recently and especially since National Westminster Bank's move to cap its expansion plans for its NatWest Markets investment banking division.

Bank shares occupied four out of the top five places in the FTSE 100 performance table, headed by NatWest.

Marketmakers said London's resilience in the face of the overnight US sell-off was a clear demonstration that the near 5 per cent fall in the FTSE 100 marked the extent of the market's downside limits until next Wednesday's Budget is taken on board.

Turnover at the 8pm cut-off point reached £76.1m shares.



Indices and ratios

	FTSE 100	FTSE 250	FTSE 350	FTSE All-Shares	FTSE All-Shares yield	FT 30	FTSE Non-Fins pre	FTSE 100/Fut Jun	10 yr Gvt yield	Long gvt/inquiry yld ratio
Open	4,466.3	4,447.3	2,222.0	2,163.00	5.51	2,076.50	18.55	482.0	7.22	2.04
High	4,473.3	4,448.3	2,222.0	2,163.00	5.51	2,076.50	18.55	482.0	7.22	2.04
Low	4,447.3	4,428.3	2,202.0	2,152.00	5.51	2,076.50	18.55	482.0	7.22	2.04
Close	4,466.3	4,447.3	2,222.0	2,163.00	5.51	2,076.50	18.55	482.0	7.22	2.04

	Best performing sectors	Worst performing sectors
1	Banking Retail	Electronics & Elec.
2	Gas Distribution	Telecoms
3	Extractive Inds	Media
4	Telecommunications	Breweries Pubs
5	Utilities	Paper Packaging

FUTURES AND OPTIONS

	FTSE 100 INDEX FUTURES (L1/F1) £150 per ftm index point	FT 30
Open	4,456.0	2,076.50
High	4,460.0	18.55
Low	4,440.0	18.55
Close	4,456.0	18.55

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WORLD STOCK MARKETS

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Highs & Lows shown on a 52 week basis

4 per cent June 24

NEW YORK STOCK EXCHANGE PRICES

	Symbol	Buy	Sell	Yld	Chg	Low	High	Open	Close	Per cent
A -										
2000 244 AAT		0.48	1.5	24	417	32	31	31	31	-
424 234 AAT		1.04	2.5	32	344	41	41	41	41	-
375 214 ASA		1.20	3.5	22	32	32	32	32	32	-
195 144 ATB Ind		0.40	2.5	9	10	17	17	17	17	-
295 174 ATC Ind		0.40	2.1	17	18	21	21	21	21	-
705 10 ATC Ind Cr		0.88	1.3	7	11	17	17	17	17	-
745 7 ATC Ind Crp		0.88	1.3	7	11	17	17	17	17	-
535 94 ATC Min		0.88	0.1	13	13	13	13	13	13	-
105 64 ATC Min		0.20	1.0	12	12	12	12	12	12	-
210 13 ATC Min		0.20	2.0	12	12	12	12	12	12	-
155 14 ATC Min		0.20	2.0	12	12	12	12	12	12	-
225 15 ATC Min		0.20	2.0	12	12	12	12	12	12	-
235 16 ATC Min		0.20	2.0	12	12	12	12	12	12	-
245 17 ATC Min		0.20	2.0	12	12	12	12	12	12	-
255 18 ATC Min		0.20	2.0	12	12	12	12	12	12	-
265 19 ATC Min		0.20	2.0	12	12	12	12	12	12	-
275 20 ATC Min		0.20	2.0	12	12	12	12	12	12	-
285 21 ATC Min		0.20	2.0	12	12	12	12	12	12	-
295 22 ATC Min		0.20	2.0	12	12	12	12	12	12	-
305 23 ATC Min		0.20	2.0	12	12	12	12	12	12	-
315 24 ATC Min		0.20	2.0	12	12	12	12	12	12	-
325 25 ATC Min		0.20	2.0	12	12	12	12	12	12	-
335 26 ATC Min		0.20	2.0	12	12	12	12	12	12	-
345 27 ATC Min		0.20	2.0	12	12	12	12	12	12	-
355 28 ATC Min		0.20	2.0	12	12	12	12	12	12	-
365 29 ATC Min		0.20	2.0	12	12	12	12	12	12	-
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455 38 ATC Min		0.20	2.0	12	12	12	12	12	12	-
465 39 ATC Min		0.20	2.0	12	12	12	12	12	12	-
475 40 ATC Min		0.20	2.0	12	12	12	12	12	12	-
485 41 ATC Min		0.20	2.0	12	12	12	12	12	12	-
495 42 ATC Min		0.20	2.0	12	12	12	12	12	12	-
505 43 ATC Min		0.20	2.0	12	12	12	12	12	12	-
515 44 ATC Min		0.20	2.0	12	12	12	12	12	12	-
525 45 ATC Min		0.20	2.0	12	12	12	12	12	12	-
535 46 ATC Min		0.20	2.0	12	12	12	12	12	12	-
545 47 ATC Min		0.20	2.0	12	12	12	12	12	12	-
555 48 ATC Min		0.20	2.0	12	12	12	12	12	12	-
565 49 ATC Min		0.20	2.0	12	12	12	12	12	12	-
575 50 ATC Min		0.20	2.0	12	12	12	12	12	12	-
585 51 ATC Min		0.20	2.0	12	12	12	12	12	12	-
595 52 ATC Min		0.20	2.0	12	12	12	12	12	12	-
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615 54 ATC Min		0.20	2.0	12	12	12	12	12	12	-
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635 56 ATC Min		0.20	2.0	12	12	12	12	12	12	-
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655 58 ATC Min		0.20	2.0	12	12	12	12	12	12	-
665 59 ATC Min		0.20	2.0	12	12	12	12	12	12	-
675 60 ATC Min		0.20	2.0	12	12	12	12	12	12	-
685 61 ATC Min		0.20	2.0	12	12	12	12	12	12	-
695 62 ATC Min		0.20	2.0	12	12	12	12	12	12	-
705 63 ATC Min		0.20	2.0	12	12	12	12	12	12	-
715 64 ATC Min		0.20	2.0	12	12	12	12	12	12	-
725 65 ATC Min		0.20	2.0	12	12	12	12	12	12	-
735 66 ATC Min		0.20	2.0	12	12	12	12	12	12	-
745 67 ATC Min		0.20	2.0	12	12	12	12	12	12	-
755 68 ATC Min		0.20	2.0	12	12	12	12	12	12	-
765 69 ATC Min		0.20	2.0	12	12	12	12	12	12	-
775 70 ATC Min		0.20	2.0	12	12	12	12	12	12	-
785 71 ATC Min		0.20	2.0	12	12	12	12	12	12	-
795 72 ATC Min		0.20	2.0	12	12	12	12	12	12	-
805 73 ATC Min		0.20	2.0	12	12	12	12	12	12	-
815 74 ATC Min		0.20	2.0	12	12	12	12	12	12	-
825 75 ATC Min		0.20	2.0	12	12	12	12	12	12	-
835 76 ATC Min		0.20	2.0	12	12	12	12	12	12	-
845 77 ATC Min		0.20	2.0	12	12	12	12	12	12	-
855 78 ATC Min		0.20	2.0	12	12	12	12	12	12	-
865 79 ATC Min		0.20	2.0	12	12	12	12	12	12	-
875 80 ATC Min		0.20	2.0	12	12	12	12	12	12	-
885 81 ATC Min		0.20	2.0	12	12	12	12	12	12	-
895 82 ATC Min		0.20	2.0	12	12	12	12	12	12	-
905 83 ATC Min		0.20	2.0	12	12	12	12	12	12	-
915 84 ATC Min		0.20	2.0	12	12	12	12	12	12	-
925 85 ATC Min		0.20	2.0	12	12	12	12	12	12	-
935 86 ATC Min		0.20	2.0	12	12	12	12	12	12	-
945 87 ATC Min		0.20</td								

NYSE PRICES

4 pm class June 24

1987																			
High	Low Stock	Vol.	P.	St.	Div.	Days	High	Low	Close	Chg.	Div.	Days	High	Low	Close	Chg.			
Mr.	%	E	1986	High	Low	Gross	Mr.	%	1986	High	Low	Gross	Mr.	%	1986	High	Low	Close	Chg.
Continued from previous page																			
81- 48 Salomon x	0.84	1.1	7 274	96%	56%	-53%	-1%												
16 125 Sanofi-Synthelabo	2.00	2.0	141	13%	14%	-1%													
84- 54% SanforPem	3.00	7.9	10 161	38%	38%	-38%													
45- 35% Santander	0.84	2.0	21 21228	42	41	-42	-1%												
82- 52% SBC Corp	1.78	2.0	22 22218	80%	59%	-50%	-1%												
26- 20% Seacor Corp x	1.51	8.1	12 1145	24%	24%	-24%	-1%												
9- 7% Schatzki x	0.28	2.9	34 8	9%	8%	-8%	-1%												
62 44% Schwartz	2.3	26 55%	54%	54%	-54%	-1%													
40- 31% Sci-Tech	0.76	1.8	16 16105	49	47%	-48%	-1%												
12- 36% Sebco x	1.50	1.3	32 32203	120%	110%	-110%	-2%												
42- 20% Schmidt	0.20	0.5	25 7777	42	40%	-41%	-1%												
30- 25% Schmidt	0.80	1.6	941 941	30%	30%	-30%	-1%												
22- 14% Schulte	0.08	0.3	67 2003	22%	21%	-21%	-1%												
20- 23% Schuster	0.10	0.4	14 19	27	25%	-27%	-2%												
14- 12% SchutteHof x	0.02	0.2	719 514%	14	14	-14%	-1%												
10- 15% SchutteHof	0.06	0.4	39 51%	15%	14%	-14%	-1%												
23- 15% SchutteHof	0.77	3.3	18 541	22%	22%	-22%	-1%												
50- 25% Segal x	1.45	0.6	27	17	17	-17%	-1%												
42- 25% Segal	0.88	1.6	348 40%	32%	32%	-32%	-1%												
15- 14% Segal En	90	258	15%	17%	17%	-17%	-1%												
49- 36% Sealed Air	27	353	45%	47%	47%	-47%	-1%												
50- 44% Semco	0.82	1.7	16 16120	54	53%	-53%	-1%												
21 25% Semco	1.30	5.8	13 1471	22%	22%	-22%	-1%												
13 12% Segev Elec x	0.84	6.6	5	12%	12%	-12%	-1%												
18 14% Seronics	0.22	1.5	73 1534	15	14%	-14%	-1%												
54- 26% SepaA	0.89	1.1	55 46	51%	52%	-52%	-1%												
57- 47% SepaB	0.50	0.9	57	54%	55%	-55%	-1%												
30 26% Servco	0.20	0.9	25 651	34%	34%	-34%	-1%												
35- 26% Sevier	0.72	2.0	518 36%	34%	34%	-34%	-1%												
26- 2% Seviora	0.02	0.8	25 320	33%	34%	-34%	-1%												
48- 52% SESTech	0.09	0.3	20 3073	70%	70%	-70%	-1%												
14- 10% Sevion x	0.20	29	57 602	10%	10%	-10%	-1%												
17 11% Seville WH	0.32	2.5	12 12	73	72%	-72%	-1%												
25- 26% Sevitt	0.73	3.8	21 425	12%	12%	-12%	-1%												
22- 24% Sevitt	0.40	1.1	22 11 223	30%	31%	-31%	-1%												
94- 4% Sevva	24	475	5%	5%	5%	-5%	-1%												
23- 17% Sevwest x	0.10	0.5	27 227	93%	93%	-93%	-1%												
31- 27% Sevya Pac	1.24	4.0	13 492	69%	70%	-70%	-1%												
34- 21% Sgobin x	0.51	1.1	14 14	14%	14%	-14%	-1%												
30- 21% Sgobin	0.84	2.9	17 313	35%	35%	-35%	-1%												
21- 15% Sgobin	752	16%	16	16%	16%	-16%	-1%												
20- 27% Sgobin	2.02	6.8	30 10 20	30%	30%	-30%	-1%												
16- 5% Sgobin	0.85	8.7	31 123	10%	10%	-10%	-1%												
21- 24% Sgobin	330	2%	24	24%	24%	-24%	-1%												
26- 21% Sgobin	0.50	2.4	12 24	35%	35%	-35%	-1%												
10- 5% Sgobin	0.08	0.8	8 111	610%	5%	-5%	-1%												
81- 35% Sgobin	0.15	21 247	57%	58%	58%	-58%	-1%												
50- 24% Sgobin	1.15	1.3	26 1615	84%	87%	-87%	-1%												
52- 23% Sgobin	301	163%	52%	52%	52%	-52%	-1%												
21- 16% Sgobin	0.52	2.5	18 211	22%	21%	-21%	-1%												
42- 34% Sgobin	0.09	2.0	17 285	40%	39%	-39%	-1%												
71- 67% Sgobin	1.15	7.0	22 474	47%	48%	-48%	-1%												
24- 21% Sgobin	0.04	1.4	6 14	22%	22%	-22%	-1%												
44- 39% Sgobin	0.08	0.9	11 638	43%	42%	-43%	-1%												
24- 20% Sgobin	1.24	5.3	14 12	23%	23%	-23%	-1%												
20- 17% Sgobin	1.30	5.8	13 16161	21%	21%	-21%	-1%												
32- 34% Sgobin	1.76	4.4	14 1628	40%	39%	-39%	-1%												
27- 24% Sgobin	0.05	0.2	17 5933	26%	26%	-26%	-1%												
10- 11% Sgobin	0.04	1.4	52 25	15%	15%	-15%	-1%												
30- 11% Sgobin	0.24	1.4	52 15	12%	12%	-12%	-1%												
30- 34% Sgobin	2.20	5.8	31 371	34%	34%	-34%	-1%												
14- 10% Spain Fund	0.15	1.1	57 514	14%	14%	-14%	-1%												
11- 7% Spain Corp x	357	114%	11%	11%	11%	-11%	-1%												
10- 5% Spain Fund	0.15	1.9	5 890	8%	8%	-8%	-1%												
54- 41% Springer x	1.32	2.5	12 251	54%	52%	-52%	-1%												
50- 37% Springer x	1.00	1.8	19 5242	51%	50%	-50%	-1%												
30- 37% Springer x	564	58%	55%	55%	55%	-55%	-1%												
42- 25% St. Justified	39 4864	39%	38%	38%	38%	-38%	-1%												
21- 16% St. Justified	9	470	17%	17%	17%	-17%	-1%												
14- 13% St. Motor	0.32	2.3	18 136	13%	13%	-13%	-1%												
55- 25% Stainback	0.12	12	25 216	10%	10%	-10%	-1%												
20- 21% Stainback	0.08	2.7	13 308	25%	25%	-25%	-1%												
30- 24% Stainback	0.76	2.8	15 155	30%	29%	-29%	-1%												
44- 25% Stainback	1.12	3.4	15 305	33%	32%	-32%	-1%												
24- 21% Stainback	0.05	1.2	23 225	42%	42%	-42%	-1%												
22- 27% Stainback	0.72	2.3	10 31	21%	21%	-21%	-1%												
54- 37% Stainback	0.44	0.9	25 2009	50%	49%	-49%	-1%												
35- 29% Stainback	0.06	2.0	13 261	30%	30%	-30%	-1%												
19- 14% Stainback	0.36	2.0	14 188	18%	17%	-17%	-1%												
35- 24% Stainback	37 1899	33%	32%	32%	32%	-32%	-1%												
11- 7% Stainback	0.12	1.0	11 551	11%	11%	-11%	-1%												
52- 44% Stainback	1.44	24	15 2167	51%	50%	-50%	-1%												
52- 44% Stainback	0.32	6.3	7 79	5%	5%	-5%	-1%												
54- 37% Stainback	0.40	0.8	12 1988	50%	49%	-49%	-1%												
50- 35% Stainback	0.68	1.2	23 1757	57%	56%	-56%	-1%												
20- 10% Stainback	0.05	1.4	42 207	51%	50%	-50%	-1%												
50- 25% Stainback	0.20	0.2	26 324	34%	33%	-33%	-1%												
10- 20% Stainback	0.20	2.1	13 94	9%	9%	-9%	-1%												
20- 19.7% Stainback	0.36	1.3	32 303	29%	27%	-27%	-1%												
50- 20% Stainback	0.60	1.6	22 2655	37%	36%	-36%	-1%												
- T -																			
50- 4 TCIB Enter	0.20	3.2	19 145	5%	5%	-5%	-1%												
50- 37% TCF Finance	1.00	2.0	19 331	48%	48%	-48%	-1%												
70- 5% TDIC Corp x	0.34	9.2	46	9%	9%	-9%	-1%				</td								

NASDAQ NATIONAL MARKET

4 pm class July 24

		Wk 38							Wk 39							Wk 40																				
Stock	Ex. E	Mon	Tue	Wed	Thu	Fri	Sat	Stock	Ex. E	Mon	Tue	Wed	Thu	Fri	Sat	Stock	Ex. E	Mon	Tue	Wed	Thu	Fri	Sat													
- A -								Cedar Co.	0.23	35	3235	372	572	573	+1%	Lionex	0.72	57	39	174	174	174	-	Rainbow	14	908	181	179	179	-1%						
ACC Corp	79	1493	273	308	273	73	+1%	Dorch Inc.	0.72	16	50	134	134	134	+1%	Land Farm	21	457	14	134	14	-1%	Rally	804	24	24	24	24	-							
Acclaim E	1034	412	472	472	472	+1%	Dresser	14	4222	173	17	174	+1%	Land Tech	141	8571	354	354	354	+1%	Raymond	0.25	16	2016	324	324	324									
Access Co.	33	1623	184	18	181	+1%	Dreyfus	0.04	3438	145	354	37	373	-1%	Lancaster	0.72	16	528	474	474	474	ROBB Fin	0.60	16	1645	451	448	45								
AcqTech	2911588	374	351	351	351	+1%	Dynetics	32	35	404	434	404	44	-1%	Lance &	0.56	21	77	194	184	187	Reactor	1028	22	22	22	22	-1%								
ADCTel	52	6703	352	331	331	35	+1%	Eagle	0.04	3438	145	354	354	354	-1%	Lanoptics	174	6	54	54	54	-1%	RegNetCo	0.50	16	2038	333	330	334							
AdecoADR	0.37	45	104503	508	529	529	+1%	Englehardt	57	435	54	5	54	-1%	Laser Ind.	12	368	144	144	144	-1%	Regulon	592	13	13	13	13	-1%								
Adels	0.33	1516511	352	352	352	352	-1%	Entergy	0.08	491177	674	674	674	674	-1%	Lattice	24	721	54	54	54	-1%	Republ Ind.	30	252	252	252	252	-1%							
Adv Logic	15	8723	154	154	154	154	-1%	Epcon	18	523	64	64	64	64	-1%	Leisure	0.52	15	212	277	262	274	Reshield	23	30	314	314	314	-1%							
Adv Polys	1132	72	74	74	74	-1%	Espey Rd	18	523	64	64	64	64	-1%	Leviton	53	113	44	44	44	-1%	Resuers	1.20	20	4347	69	64	64								
AdvTecLab	1076424	402	42	42	42	-1%	Essentra	2222318	154	154	174	174	174	-1%	Life Tech	0.16	22	63	29	29	29	Restraint	0.25	16	16	16	16	-1%								
Adva	0.44	13	7038	357	344	344	-1%	EG&G	1739	43	4	44	44	44	-1%	Lindsey	0.14	16	244	34	32	32	Restwell	0.60144	2579	241	24	24	-1%							
Adwest	0.53	1310577	343	324	324	324	-1%	ElectroSc	18	2266	654	342	414	43	-1%	Lincor	0.20	32	6146	524	513	527	Ress St	0.18	20	2557	324	324	324							
Adx Corp	0.24	20	1821	382	372	372	-1%	Electro- S	173	13	175	13	172	174	-1%	Liquids	0.52	14	19	344	334	334	RestMed	17	210	168	173	173	-1%							
Alco ADR	1.53	12	1010	664	664	664	+2%	Electron	35	7525	344	334	342	34	-1%	Lumetra	141265	24	24	25	25	-1%	Riverton	48	20	1291	129	129	-1%							
Alfa	8.5	14	230	264	26	28	-1%	Emerson	97	34	3	34	34	34	-1%	LTV Co.	2299	61	54	54	54	-1%	RPM Inc.	0.52	16	1085	167	162	162							
AlfaCap	1.54	19	51	214	214	214	+1%	Enron	1062	24	24	24	24	24	-1%	LVMH	0.85	26	1711	512	51	51	Ryan Fwy	12	3321	91	94	94	-1%							
Alfa Cap	1.74	13	34	16	152	152	-1%	Equity	114	34	34	34	34	34	-1%	- L -							- R -													
Alfor C	7	20	349	34	34	34	-1%	ER	2	90	13	13	13	13	-1%	Equity Rd	0.23	491395	353	374	364	-1%	ESOP	2	90	13	13	13	-1%	Equity	1.20	15	4553	49	48	48
Alfor Gold	23	424	24	24	24	24	-1%	Erco	243	54	47	47	47	47	-1%	EV	0.05	223338	393	382	387	-1%	Exco	0.40	20	134	134	134	134	-1%						
Alfora	332037	564	52	52	52	-1%	Ernst	22	53	23	27	27	27	-1%	Exxon	20	956	223	221	230	-1%	ExxonMobil	0.33	18	619	234	234	235								
AlforB	0.80	13	1405	651	62	63	-1%	Esby	47	571	124	124	124	124	-1%	FCI	0.42	18	512	512	512	512	FCI	0.14	20	512	512	512	-1%							
AlforCity	6	131	105	134	105	-1%	Escalade	5842	44	44	44	44	44	-1%	FCI Synt	0.52	1	751	94	94	94	FCI Synt	0.52	1	751	94	94	-1%								
Alfor Netag	69	1216	254	24	24	24	-1%	Edison	59	11	102	102	102	102	-1%	FCI Synt	48	13	13	13	13	-1%	FCI Synt	0.52	1	751	94	94	-1%							
Alfor Solutions	80	635	74	74	74	-1%	Edwards	0.08	23	689	26	28	28	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%								
Alfor Freesys	54	1550	154	154	154	-1%	Edwards	19	19	10	94	10	94	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%								
AlforMark	0.68	18	3234	363	363	363	+1%	Ecobrick	0.03	223338	393	382	387	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%								
AlforP	741	21	14	14	14	-1%	Ecotec	12	12	12	12	12	12	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%								
Alford	2.60	9	123	89	86	86	+1%	Edwards	0.03	223338	393	382	387	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%								
AlfordP	19	5214	316	304	304	+1%	Edwards	0.03	223338	393	382	387	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%									
Algen Inc	2304008	604	59	59	59	-1%	Edwards	0.03	223338	393	382	387	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%									
Alitech Co	438	47	45	45	45	-1%	Edwards	0.03	223338	393	382	387	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%									
Altopia	0.20	21	99	332	332	332	-1%	Edwards	12	24	2235	53	57	57	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%							
Altopia2	0.36	33	135	35	34	34	-1%	Edwards	5	890	143	14	143	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%								
Altopia3	3.00	11	183	91	94	91	-1%	Edwards	2184	143	133	143	143	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%								
Andrew Corp	23	8080	27	26	26	-1%	Edwards	0.03	18	1975	30	36	35	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%								
Apogee En	0.18	22	5529	223	223	223	-1%	Edwards	0.03	23	689	26	28	28	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%							
AppMed	234656	724	72	72	72	+1%	Edwards	120	15	783	150	45	45	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%								
AppMedics	1822	15	36	36	36	-1%	Edwards	115	22	1037	553	493	492	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%								
AppMedics	1822	21	92	29	29	29	-1%	Edwards	31	27	355	444	443	442	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%							
AppMedics	1822	22	10	20	20	20	-1%	Edwards	167	430	95	34	95	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%								
AppMedics	1822	22	10	20	20	20	-1%	Edwards	313	15	4135	74	7	74	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%							
AppMedics	1822	22	10	20	20	20	-1%	Edwards	0.03	16	3629	71	71	71	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%							
AppMedics	1822	22	10	20	20	20	-1%	Edwards	341457	141	13	44	44	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%								
AppMedics	1822	22	10	20	20	20	-1%	Edwards	11	11	45	45	45	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%								
AppMedics	1822	22	10	20	20	20	-1%	Edwards	0.03	20	610	233	234	234	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%							
AppMedics	1822	22	10	20	20	20	-1%	Edwards	0.03	223338	393	382	387	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%								
AppMedics	1822	22	10	20	20	20	-1%	Edwards	0.03	223338	393	382	387	-1%	FCI Synt	0.52	1	751	94	94	-1%	FCI Synt	0.52	1	751	94	94	-1%								
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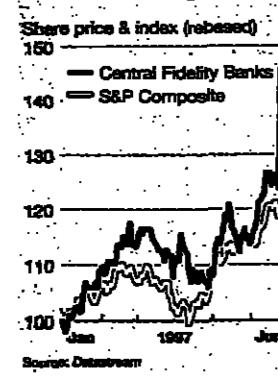
US shares recover at midsession

AMERICAS

Buyers returned as Wall Street reopened following Monday's 125-point plunge for the Dow Jones Industrial Average, writes John Labate in New York.

By midday the Dow had rebounded 30.88 at 7,635.92, after being up more than 80 points earlier in the day. Monday's sell-off was triggered by concern about comments by Mr Ryutarō

Central Fidelity Banks



Monday's slide. The broader Standard & Poor's 500 index rose 3.89 at 882.51. A takeover announcement by Wachovia, the North Carolina-based bank of Central Fidelity Banks, sent Central's shares surging 35%, an increase of 18.2 per cent, at \$37.41. Wachovia's shares were less fortunate, trading down 1.4% at \$51.4.

The technology-weighted Nasdaq composite rose 4.09 at 1,438.52. Gainers included Microsoft, up 1.4% at \$129.75, and Dell Computer, which rose 5.4% at \$120.7. Compaq computer, which on Monday agreed to acquire Tandem Computers in a \$3bn stock swap, fell 5.1% at \$102.3. Net-working titan Cisco Systems lost 3% at \$89.4.

The Russell 2000 index of smaller companies rose 1.33 at 222.15.

Among the day's stocks losing ground, Exxon fell 6% at \$60.9 and Eastman Kodak lost 5.4% at \$76.4. PacifiCorp edged down 5% at \$21.0 on news that earnings may be below expectations.

TORONTO, severely dented on Monday following the near 200-point decline on Wall Street, moved higher in early trading. Banks were a firm feature, and by the noon calculation the 300 composite index had recovered 20.39 at 6,683.30.

Banks moved ahead strongly to lead the morning's sector performance charts, helped by better showing for Canadian bonds. Royal Bank of Canada advanced C\$1.00 to C\$63 and Toronto Dominion Bank gained 55 cents to C\$42.80. Bank of Montreal hardened to C\$53.80, a rise of 50 cents.

Among industrials, Southern also had a strong morning, with Merck rising 3.4% at \$101.4 while its rival, Warner Lambert, increased 3.4% at \$117.4. Philip Morris rose 3.1% at \$43.7. IBM, continuing a strong upward trend, rose 2.4% at \$90.1.

Big stocks were not alone in the recovery from

Paris springs back to life in busy session

EUROPE

Leading bourses made light of the heavy overnight falls on Wall Street, a view that the early rally for US equities appeared to vindicate.

PARIS sprang to life with 30.1m shares changing hands in one of the busiest sessions of the year. There was heavy intra-market trading in a handful of leading stocks. At the close the CAC 40 index was up 22.65 at 2,754.50.

Oils led the activity charts. Total rose FF111 to FF115 in 4.1m shares traded and Elf Aquitaine, up FF6 at FF162, was also in the thick of the action. Alcatel Alsthom, another actively traded leader, surged FF27 or 3.9 per cent to FF71.2.

The drinks sector had a bad day. LVMH came off FF230 to FF1483 after the group topped up its stake in Grand Metropolitan of the UK. Pernod Ricard was downgraded by Lehman Brothers and fell FF12 to FF30.4.

Broker Cholet Dupont stepped up its earnings estimates at Moulinex and the shares jumped FF19.50 or 6.3 per cent to FF30.5.

FRANKFURT edged ahead as Wall Street's early rebound helped to support the market but failed to inject new optimism. The Ibis-indicated Dax index finished 12.2 lower at 5,575.6 after a volatile day that also

saw the index dip to 5,529.6 at one stage.

In London, Robert Fleming Securities reiterated its contention that the market was expensive and said the medium-term appreciation potential was limited should the unusually benign market conditions take a turn for the worse.

Novartis continued to give up some of last week's surge, falling SF110 to SF122.66. Roche certificates, up SF100 at one stage on news that the US Food and Drug Administration had approved its Posicor high blood pressure and angina drug treatment, finished SF117.40 at SF113.40.

A SF20 slide in UBS to SF1,688 was attributed to technical factors.

Nestle, up at an early SF1,922 on declining coffee prices and expectations for strong sales in emerging markets, finished just SF16 higher at SF1,896.

AMSTERDAM rallied modestly. Nedlloyd was a feature following news of rekindled global shunting links and the planned sale of its stake in Smit International. The AKX index ended 0.20 higher at SF1,316, reflecting SF11.40.

Nedlloyd added 90 cents at SF1,40 while among financials Aegon gained SF1.40 to SF1,138.4. Among smaller caps, Basf put on SF1.50 to

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